## Walden Research Japan

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## YAMABIKO (6250)

| Consolidated Fiscal Year (Million Yen) |  | Sales | Operating Profit | Recurring Profit | Profit Attributable to Owners of Parent | $\begin{aligned} & \text { EPS } \\ & \text { (Yen) } \end{aligned}$ | $\begin{aligned} & \text { DPS } \\ & \text { (Yen) } \end{aligned}$ | $\begin{aligned} & \text { BPS } \\ & \text { (Yen) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY12/2021 |  | 142,328 | 9,330 | 9,913 | 7,500 | 180.58 | 45.00 | 1,657.43 |
| FY12/2022 |  | 156,159 | 8,688 | 9,217 | 6,299 | 151.45 | 52.00 | 1,859.47 |
| FY12/2023CoE |  | 150,000 | 13,500 | 13,200 | 8,600 | 206.68 | 52.00 | - |
| FY12/2022 | YoY | 9.7\% | (6.9\%) | (7.0\%) | (16.0\%) | - | - |  |
| FY12/2023CoE | YoY | (3.9\%) | 55.4\% | 43.2\% | 36.5\% | - | - |  |
| Consolidated Q1 to Q3 (Million Yen) |  | Sales | Operating Profit | Recurring Profit | Profit Attributable to Owners of Parent | EPS <br> (Yen) | DPS <br> (Yen) | BPS <br> (Yen) |
| Q1 to Q3 FY12/2022 |  | 121,610 | 9,475 | 11,022 | 8,198 | - | - |  |
| Q1 to Q3 FY12/2023 |  | 117,821 | 13,253 | 13,796 | 9,051 | - | - | - |
| Q1 to Q3 FY12/2023 | YoY | (3.1\%) | 39.9\% | 25.2\% | 10.4\% | - | - |  |

Source: Company Data, WRJ Calculation

### 1.0 Results Update (20 November 2023)

## Record High

On 13 November 2023, YAMABIKO, developing, manufacturing and selling outdoor power equipment (OPE) as the mainstay, released its Q1 to Q3 FY12/2023 results. It has been revealed that record-high earnings are renewed for the actual results of Q1 to Q3. At the same time, full-year Company forecasts are going for the same. The Company's sales are rather stagnating particularly in Japan, but earnings are driven by a steady progress in sale of highly profitable inventory built up as of the end of FY12/2022, yen's depreciation and some other factors. Meanwhile, the Company is going for a steady performance from a long-term perspective as found in Midterm Management Plan 2025 (FY12/2023 to FY12/2025), announced on 13 February 2023, which is calling for CAGR of $2.9 \%$ in sales and $11.1 \%$ in earnings, when setting the FY12/2022 results as the point of origin. Assuming this target is to be met, the Company is to see ROE of $10.0 \%$ (versus $8.6 \%$ for FY12/2022) for the final year of the plan, i.e., FY12/2025.

The Company's business model, etc.: YAMABIKO (6250) Outdoor Power Equipment (11 April 2023)

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### 2.0 Company Profile

## Create the Bridge that Bonds People and Nature with the Future

| Company Name | YAMABIKO CORPORATION <br> Company HP <br> IR Information <br> YAMABIKO <br> Share Price (Japanese) |
| :---: | :---: |
| Established | 1 December 2008 |
| Listing | 4 April 2022: Tokyo Stock Exchange Prime Market (ticker: 6250) <br> 1 December 2008: Tokyo Stock Exchange 1st section |
| Capital | $¥ 6,000 \mathrm{~m}$ (as of the end of September 2023) |
| No. of Shares | 44,108,428 shares, including 2,751,412 treasury shares (as of the end of Sep. 2023) |
| Main Features | - Leading the market for OPE in Japan and one of the largest in North America <br> - Established by the merger of KIORITZ CORPORATION and Shindaiwa Corporation <br> - Heavily involved with the OPE market in North America, where so-called lawn and garden care culture is well established |
| Segments | I . Outdoor Power Equipment (trimmers, chain saws, power blowers, etc.) <br> II . Agricultural Machinery (pest control equipment, sloop mowers, etc.) <br> III. Industrial Machinery (generators, welders, lighting equipment, etc.) |
| Representative | Representative Director President \& CEO: Hiroshi Kubo |
| Shareholders | Master Trust Bank of Japan, T. 9.64\%, Custody Bank of Japan, T. 4.11\%, YAMABIKO Business Association 4.09\%, Custody Bank of Japan, T. (Mizuho Bank) 4.07\%, Sumitomo Mitsui Trust Bank 3.85\% (as of the end of June 2023, but for treasury shares) |
| Head Office | Ome-city, Tokyo, JAPAN |
| No. of Personnel | Consolidated: 3,295, Parent: 1,152 (as of the end of September 2023) |

### 3.0 Recent Trading and Prospects

## Q1 to Q3 FY12/2023

For Q1 to Q3 FY12/2023, sales came in at $¥ 117,821 \mathrm{~m}$ (down $3.1 \%$ YoY), operating profit $¥ 13,253 \mathrm{~m}$ (up $39.9 \%$ ), recurring profit $¥ 13,796 \mathrm{~m}$ (up $25.2 \%$ ) and profit attributable to owners of parent $¥ 9,051 \mathrm{~m}$ (up $10.4 \%$ ), while operating profit margin $11.2 \%$ (up $3.5 \%$ points).


Source: Company Data, WRJ Calculation

In Japan, sales came in at $¥ 32,105 \mathrm{~m}$ (down $7.4 \%$ ). One of the reasons cited for the decline in sales is that farmers are becoming less willing to buy due to soaring fertilizer and fuel prices. Furthermore, there is an aspect that the prolonged heat wave has suppressed replacement demand for trimmers, the mainstay products on the Outdoor Power Equipment (OPE) side as well as some other products. Sales are also stagnating on the Industrial Machinery side. According to the Company, sales of wielders have remained weak, while the startup of new products has been delayed.

Sales overseas came in at $¥ 85,716 \mathrm{~m}$ (down $1.4 \%$ ). Declining sales on the mainstay Outdoor Power Equipment (OPE) side had a significant impact on the decline in sales overseas as a whole. In North America, distributors and dealers are cutting back on own inventory due to rising interest rates, while demand is declining in Europe due to unfavorable weather conditions. On the other hand, sales are buoyant on the Agricultural Machinery side due mainly to stable grain market prices at high levels in North America. On top of this, sales are surging for generators in North America, having resulted in sales of $¥ 5,596 \mathrm{~m}$ (up $48.0 \%$ ) on the Industrial Machinery side. This is because of the Company's successful measures to steadily uptake increasing demand associated with construction and/or entertainment in the local area and those of expanding business with a dominant rental company on a region scale.


Source: Company Data, WRJ Calculation

By segment, the Outdoor Power Equipment (OPE) side saw sales of $¥ 84,380 \mathrm{~m}$ (down $4.9 \%$ ), segment profit of $¥ 17,123 \mathrm{~m}$ (up $26.5 \%$ ) and segment profit margin of $20.3 \%$ (up $5.0 \%$ points). It appears that the Company’s performance hinges on that of the Outdoor Power Equipment (OPE) side for earnings in particular.

For the Company's earnings, the Company suggests that a steady progress, beginning for Q1, in sale of highly profitable inventory, comprising products and components for the manufacture, built up as of the end of FY12/2022 in a subsidiary based in North America, is a major positive factor. On top of this, earnings are driven by yen's depreciation as well as by the impact of revision on selling prices, a favorable takeoff for highly profitable accessary products and/or service parts and significantly reduced logistics costs.

## FY12/2023 Company Forecasts

FY12/2023 Company forecasts (announced on 13 November 2023) are going for prospective sales of $¥ 150,000 \mathrm{~m}$ (down $3.9 \%$ YoY), operating profit of $¥ 13,500 \mathrm{~m}$ (up $55.4 \%$ ), recurring profit of $¥ 13,200 \mathrm{~m}$ (up $43.2 \%$ ) and profit attributable to owners of parent of $¥ 8,600 \mathrm{~m}$ (up $36.5 \%$ ), while operating profit margin of $9.0 \%$ (up $3.4 \%$ points). For planned annual dividend, Company forecasts are going for $¥ 52.00$ per share, implying payout ratio of $25.2 \%$. Compared with latest Company forecasts (announced on 10 August 2023), prospective performance has been revised up due mainly to a change in assumptions of exchange rate for Q4, i.e., $¥ 135$ per US $\$$ to $¥ 140$, while the detailed numbers are available in the table below.

## FY12/2023 Company Forecasts and Actual Results

| Consolidated Fiscal Year (Million Yen) | Date | Event | Sales | Operating Profit | Recurring Profit | Profit Attributable to Owners of Parent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY12/2023CoE | 13-Feb-23 | Q4 Results | 157,000 | 13,500 | 12,800 | 8,300 |
| FY12/2023CoE | 12-May-23 | Q1 Results | 157,000 | 13,500 | 12,800 | 8,300 |
| FY12/2023CoE | 10-Aug-23 | Q2 Results | 147,000 | 12,500 | 12,200 | 7,600 |
|  |  | Amount of Gap | $(10,000)$ | $(1,000)$ | (600) | (700) |
|  |  | Rate of Gap | (6.4\%) | (7.4\%) | (4.7\%) | (8.4\%) |
| FY12/2023CoE | 13-Nov-23 | Q3 Results | 150,000 | 13,500 | 13,200 | 8,600 |
|  |  | Amount of Gap | 3,000 | 1,000 | 1,000 | 1,000 |
|  |  | Rate of Gap | 2.0\% | 8.0\% | 8.2\% | 13.2\% |
| FY12/2023CoE | 13-Feb-23 | Q4 Results | 157,000 | 13,500 | 12,800 | 8,300 |
| FY12/2023CoE | 13-Nov-23 | Q3 Results | 150,000 | 13,500 | 13,200 | 8,600 |
|  |  | Amount of Gap | $(7,000)$ | 0 | 400 | 300 |
|  |  | Rate of Gap | (4.5\%) | 0.0\% | 3.1\% | 3.6\% |
| Consolidated Half Year (Million Yen) | Date | Event | Sales | Operating Profit | Recurring Profit | Profit Attributable to Owners of Parent |
| Q1 to Q2 FY12/2023CoE | 13-Feb-23 | Q4 Results | 84,000 | 8,400 | 8,000 | 5,400 |
| Q1 to Q2 FY12/2023CoE | 12-May-23 | Q1 Results | 84,000 | 9,600 | 9,000 | 6,200 |
|  |  | Amount of Gap | 0 | 1,200 | 1,000 | 800 |
|  |  | Rate of Gap | 0.0\% | 14.3\% | 12.5\% | 14.8\% |
| Q1 to Q2 FY12/2023Act | 10-Aug-23 | Q2 Results | 80,153 | 10,224 | 10,630 | 6,718 |
|  |  | Amount of Gap | $(3,847)$ | 624 | 1,630 | 518 |
|  |  | Rate of Gap | (4.6\%) | 6.5\% | 18.1\% | 8.4\% |
| Q1 to Q2 FY12/2023CoE | 13-Feb-23 | Q4 Results | 84,000 | 8,400 | 8,000 | 5,400 |
| Q1 to Q2 FY12/2023Act | 10-Aug-23 | Q2 Results | 80,153 | 10,224 | 10,630 | 6,718 |
|  |  | Amount of Gap | $(3,847)$ | 1,824 | 2,630 | 1,318 |
|  |  | Rate of Gap | (4.6\%) | 21.7\% | 32.9\% | 24.4\% |
| Consolidated Half Year (Million Yen) | Date | Event | Sales | Operating Profit | Recurring Profit | Profit Attributable to Owners of Parent |
| Q3 to Q4 FY12/2023CoE | 13-Feb-23 | Q4 Results | 73,000 | 5,100 | 4,800 | 2,900 |
| Q3 to Q4 FY12/2023CoE | 12-May-23 | Q1 Results | 73,000 | 3,900 | 3,800 | 2,100 |
|  |  | Amount of Gap | 0 | $(1,200)$ | $(1,000)$ | (800) |
|  |  | Rate of Gap | 0.0\% | (23.5\%) | (20.8\%) | (27.6\%) |
| Q3 to Q4 FY12/2023CoE | 10-Aug-23 | Q2 Results | 66,847 | 2,276 | 1,570 | 882 |
|  |  | Amount of Gap | $(6,153)$ | $(1,624)$ | $(2,230)$ | $(1,218)$ |
|  |  | Rate of Gap | (8.4\%) | (41.6\%) | (58.7\%) | (58.0\%) |
| Q3 to Q4 FY12/2023CoE | 13-Nov-23 | Q3 Results | 69,847 | 3,276 | 2,570 | 1,882 |
|  |  | Amount of Gap | 3,000 | 1,000 | 1,000 | 1,000 |
|  |  | Rate of Gap | 4.5\% | 43.9\% | 63.7\% | 113.4\% |
| Q3 to Q4 FY12/2023CoE | 13-Feb-23 | Q4 Results | 73,000 | 5,100 | 4,800 | 2,900 |
| Q3 to Q4 FY12/2023CoE | 13-Nov-23 | Q3 Results | 69,847 | 3,276 | 2,570 | 1,882 |
|  |  | Amount of Gap | $(3,153)$ | $(1,824)$ | $(2,230)$ | $(1,018)$ |
|  |  | Rate of Gap | (4.3\%) | (35.8\%) | (46.5\%) | (35.1\%) |

Source: Company Data, WRJ Calculation

Income Statement (Cumulative/Quarterly)

| Income Statement (Million Yen) | Cons.Act <br> 12/2022 | Cons. Act Q1 to Q2 12/2022 | Cons. Act Q1 to Q3 12/2022 | Cons.Act Q1 to Q4 12/2022 | Cons.Act 12/2023 | Cons.Act Q1 to Q2 <br> 12/2023 | Cons.Act Q1 to Q3 <br> 12/2023 | Cons.Act Q1 to Q4 12/2023 | Net Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 35,348 | 79,640 | 121,610 | 156,159 | 38,861 | 80,153 | 117,821 |  | $(3,789)$ |
| Cost of Sales | 25,139 | 58,067 | 88,576 | 115,664 | 25,062 | 53,863 | 80,146 |  | $(8,430)$ |
| Gross Profit | 10,208 | 21,573 | 33,034 | 40,495 | 13,799 | 26,289 | 37,675 |  | +4,641 |
| SG\&A Expenses | 7,237 | 15,205 | 23,558 | 31,806 | 7,772 | 16,065 | 24,421 |  | +863 |
| Operating Profit | 2,970 | 6,367 | 9,475 | 8,688 | 6,026 | 10,224 | 13,253 |  | +3,778 |
| Non Operating Balance | 573 | 1,201 | 1,547 | 529 | (113) | 406 | 543 |  | $(1,004)$ |
| Recurring Profit | 3,543 | 7,568 | 11,022 | 9,217 | 5,913 | 10,630 | 13,796 |  | +2,774 |
| Extraordinary Balance | 13 | 14 | 15 | (457) | 16 | (515) | (790) |  | (805) |
| Profit before Income Taxes | 3,556 | 7,582 | 11,037 | 8,760 | 5,929 | 10,115 | 13,006 |  | +1,969 |
| Total Income Taxes | 758 | 1,731 | 2,838 | 2,461 | 2,098 | 3,396 | 3,954 |  | +1,116 |
| Profit Attributable to Owners of Parent | 2,797 | 5,850 | 8,198 | 6,299 | 3,831 | 6,718 | 9,051 | - | +853 |
| Sales YoY | (7.4\%) | +4.2\% | +8.2\% | +9.7\% | +9.9\% | +0.6\% | (3.1\%) |  |  |
| Operating Profit YoY | (14.3\%) | (7.2\%) | (3.7\%) | (6.9\%) | +102.9\% | +60.6\% | +39.9\% |  |  |
| Recurring Profit YoY | (10.2\%) | +4.2\% | +7.2\% | (7.0\%) | +66.9\% | +40.5\% | +25.2\% |  |  |
| Profit Attributable to Owners of Parent YoY | (2.4\%) | +8.5\% | +6.1\% | (16.0\%) | +36.9\% | +14.8\% | +10.4\% | - |  |
| Gross Profit Margin | 28.9\% | 27.1\% | 27.2\% | 25.9\% | 35.5\% | 32.8\% | 32.0\% |  | +4.8\% |
| SG\&A Ratio | 20.5\% | 19.1\% | 19.4\% | 20.4\% | 20.0\% | 20.0\% | 20.7\% |  | +1.4\% |
| Operating Profit Margin | 8.4\% | 8.0\% | 7.8\% | 5.6\% | 15.5\% | 12.8\% | 11.2\% |  | +3.5\% |
| Recurring Profit Margin | 10.0\% | 9.5\% | 9.1\% | 5.9\% | 15.2\% | 13.3\% | 11.7\% |  | +2.6\% |
| Profit Attributable to Owners of Parent Margin | 7.9\% | 7.3\% | 6.7\% | 4.0\% | 9.9\% | 8.4\% | 7.7\% |  | +0.9\% |
| Total Income Taxes / Profit before Income Taxes | 21.3\% | 22.8\% | 25.7\% | 28.1\% | 35.4\% | 33.6\% | 30.4\% |  | +4.7\% |
| Income Statement | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Sales | 35,348 | 44,292 | 41,970 | 34,549 | 38,861 | 41,292 | 37,668 |  | $(4,302)$ |
| Cost of Sales | 25,139 | 32,928 | 30,509 | 27,088 | 25,062 | 28,801 | 26,283 |  | $(4,226)$ |
| Gross Profit | 10,208 | 11,365 | 11,461 | 7,461 | 13,799 | 12,490 | 11,386 |  | (75) |
| SG\&A Expenses | 7,237 | 7,968 | 8,353 | 8,248 | 7,772 | 8,293 | 8,356 |  | +3 |
| Operating Profit | 2,970 | 3,397 | 3,108 | (787) | 6,026 | 4,198 | 3,029 |  | (79) |
| Non Operating Balance | 573 | 628 | 346 | $(1,018)$ | (113) | 519 | 137 |  | (209) |
| Recurring Profit | 3,543 | 4,025 | 3,454 | $(1,805)$ | 5,913 | 4,717 | 3,166 |  | (288) |
| Extraordinary Balance | 13 | 1 | 1 | (472) | 16 | (531) | (275) |  | (276) |
| Profit before Income Taxes | 3,556 | 4,026 | 3,455 | $(2,277)$ | 5,929 | 4,186 | 2,891 |  | (564) |
| Total Income Taxes | 758 | 973 | 1,107 | (377) | 2,098 | 1,298 | 558 |  | (549) |
| Profit Attributable to Owners of Parent | 2,797 | 3,053 | 2,348 | $(1,899)$ | 3,831 | 2,887 | 2,333 | - | (15) |
| Sales YoY | (7.4\%) | +15.8\% | +16.5\% | +15.6\% | +9.9\% | (6.8\%) | (10.3\%) |  |  |
| Operating Profit YoY | (14.3\%) | +0.0\% | +4.5\% | - | +102.9\% | +23.6\% | (2.5\%) |  |  |
| Recurring Profit YoY | (10.2\%) | +21.4\% | +14.3\% | - | +66.9\% | +17.2\% | (8.3\%) |  |  |
| Profit Attributable to Owners of Parent YoY | (2.4\%) | +20.8\% | +0.6\% | - | +36.9\% | (5.4\%) | (0.6\%) | - |  |
| Gross Profit Margin | 28.9\% | 25.7\% | 27.3\% | 21.6\% | 35.5\% | 30.2\% | 30.2\% |  | +2.9\% |
| SG\&A Ratio | 20.5\% | 18.0\% | 19.9\% | 23.9\% | 20.0\% | 20.1\% | 22.2\% |  | +2.3\% |
| Operating Profit Margin | 8.4\% | 7.7\% | 7.4\% | (2.3\%) | 15.5\% | 10.2\% | 8.0\% | - | +0.6\% |
| Recurring Profit Margin | 10.0\% | 9.1\% | 8.2\% | (5.2\%) | 15.2\% | 11.4\% | 8.4\% |  | +0.2\% |
| Profit Attributable to Owners of Parent Margin | 7.9\% | 6.9\% | 5.6\% | (5.5\%) | 9.9\% | 7.0\% | 6.2\% |  | +0.6\% |
| Total Income Taxes / Profit before Income Taxes | 21.3\% | 24.2\% | 32.0\% | 16.6\% | 35.4\% | 31.0\% | 19.3\% | - | (12.7\%) |

Segmented Information (Cumulative/Quarterly)

| Segmented Information | Cons.Act <br> Q1 | Cons.Act Q1 to Q2 | Cons.Act Q1 to Q3 | Cons.Act Q1 to Q4 | Cons.Act Q1 | Cons.Act Q1 to Q2 | Cons.Act Q1 to Q3 | Cons.Act Q1 to Q4 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Outdoor Power Equipment | 25,300 | 58,350 | 88,730 | 113,946 | 28,892 | 58,913 | 84,380 |  | $(4,350)$ |
| Agricultural Machinery | 5,807 | 13,009 | 19,802 | 23,877 | 5,222 | 12,029 | 19,257 |  | (545) |
| Industrial Machinery | 3,785 | 7,309 | 11,634 | 16,257 | 4,347 | 8,286 | 12,735 | - | +1,101 |
| Other | 454 | 969 | 1,443 | 2,077 | 398 | 924 | 1,447 | - | +4 |
| Sales | 35,348 | 79,640 | 121,610 | 156,159 | 38,861 | 80,153 | 117,821 | - | $(3,789)$ |
| Outdoor Power Equipment | 4,380 | 9,128 | 13,539 | 14,897 | 7,518 | 13,161 | 17,123 |  | +3,584 |
| Agricultural Machinery | 168 | 468 | 861 | 555 | 229 | 779 | 1,546 | - | +685 |
| Industrial Machinery | 288 | 555 | 931 | 1,381 | 666 | 1,036 | 1,609 |  | +678 |
| Other | 99 | 173 | 266 | 268 | 34 | 169 | 285 |  | +19 |
| Segment Profit | 4,935 | 10,324 | 15,597 | 17,101 | 8,447 | 15,145 | 20,563 | - | +4,966 |
| Common Expenses | $(1,965)$ | $(3,957)$ | $(6,124)$ | $(8,413)$ | $(2,422)$ | $(4,922)$ | $(7,311)$ |  | $(1,187)$ |
| Operating Profit | 2,970 | 6,367 | 9,475 | 8,688 | 6,026 | 10,224 | 13,253 | - | +3,778 |
| Outdoor Power Equipment | 17.3\% | 15.6\% | 15.3\% | 13.1\% | 26.0\% | 22.3\% | 20.3\% |  | +5.0\% |
| Agricultural Machinery | 2.9\% | 3.6\% | 4.3\% | 2.3\% | 4.4\% | 6.5\% | 8.0\% | - | +3.7\% |
| Industrial Machinery | 7.6\% | 7.6\% | 8.0\% | 8.5\% | 15.3\% | 12.5\% | 12.6\% | - | +4.6\% |
| Other | 21.8\% | 17.9\% | 18.4\% | 12.9\% | 8.5\% | 18.3\% | 19.7\% | - | +1.3\% |
| Common Expenses | (5.6\%) | (5.0\%) | (5.0\%) | (5.4\%) | (6.2\%) | (6.1\%) | (6.2\%) |  | (1.2\%) |
| Operating Profit Margin | 8.4\% | 8.0\% | 7.8\% | 5.6\% | 15.5\% | 12.8\% | 11.2\% | - | +3.5\% |
| Segmented Information | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Outdoor Power Equipment | 25,300 | 33,050 | 30,380 | 25,216 | 28,892 | 30,021 | 25,467 |  | $(4,913)$ |
| Agricultural Machinery | 5,807 | 7,202 | 6,793 | 4,075 | 5,222 | 6,807 | 7,228 |  | +435 |
| Industrial Machinery | 3,785 | 3,524 | 4,325 | 4,623 | 4,347 | 3,939 | 4,449 | - | +124 |
| Other | 454 | 515 | 474 | 634 | 398 | 526 | 523 | - | +49 |
| Sales | 35,348 | 44,292 | 41,970 | 34,549 | 38,861 | 41,292 | 37,668 | - | $(4,302)$ |
| Outdoor Power Equipment | 4,380 | 4,748 | 4,411 | 1,358 | 7,518 | 5,643 | 3,962 |  | (449) |
| Agricultural Machinery | 168 | 300 | 393 | (306) | 229 | 550 | 767 | - | +374 |
| Industrial Machinery | 288 | 267 | 376 | 450 | 666 | 370 | 573 | - | +197 |
| Other | 99 | 74 | 93 | 2 | 34 | 135 | 116 | - | +23 |
| Segment Profit | 4,935 | 5,389 | 5,273 | 1,504 | 8,447 | 6,698 | 5,418 | - | +145 |
| Common Expenses | $(1,965)$ | $(1,992)$ | $(2,167)$ | $(2,289)$ | $(2,422)$ | $(2,500)$ | $(2,389)$ | - | (222) |
| Operating Profit | 2,970 | 3,397 | 3,108 | (787) | 6,026 | 4,198 | 3,029 | - | (79) |
| Outdoor Power Equipment | 17.3\% | 14.4\% | 14.5\% | 5.4\% | 26.0\% | 18.8\% | 15.6\% |  | +1.0\% |
| Agricultural Machinery | 2.9\% | 4.2\% | 5.8\% | (7.5\%) | 4.4\% | 8.1\% | 10.6\% |  | +4.8\% |
| Industrial Machinery | 7.6\% | 7.6\% | 8.7\% | 9.7\% | 15.3\% | 9.4\% | 12.9\% | - | +4.2\% |
| Other | 21.8\% | 14.4\% | 19.6\% | 0.3\% | 8.5\% | 25.7\% | 22.2\% | - | +2.6\% |
| Common Expenses | (5.6\%) | (4.5\%) | (5.2\%) | (6.6\%) | (6.2\%) | (6.1\%) | (6.3\%) | - | (1.2\%) |
| Operating Profit Margin | 8.4\% | 7.7\% | 7.4\% | (2.3\%) | 15.5\% | 10.2\% | 8.0\% | - | +0.6\% |

[^0]Outdoor Power Equipment (Cumulative/Quarterly)

| Outdoor Power Equipment (Million Yen) | Cons.Act <br> 12/2022 | Cons.Act Q1 to Q2 12/2022 | Cons.Act Q1 to Q3 <br> 12/2022 | Cons.Act <br> Q1 to Q4 <br> 12/2022 | Cons.Act 12/2023 | Cons.Act Q1 to Q2 12/2023 | Cons.Act <br> Q1 to Q3 <br> 12/2023 | Cons.Act Q1 to Q4 12/2023 | Net Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Japan | 3,438 | 7,757 | 12,157 | 14,628 | 3,526 | 7,530 | 11,359 |  | (798) |
| The Americas | 17,355 | 41,522 | 62,846 | 80,885 | 20,285 | 41,963 | 59,880 |  | $(2,966)$ |
| Europe | 3,904 | 7,556 | 11,222 | 14,684 | 4,317 | 7,950 | 11,013 |  | (209) |
| Other | 602 | 1,514 | 2,504 | 3,748 | 762 | 1,468 | 2,127 |  | (377) |
| Sales | 25,300 | 58,350 | 88,730 | 113,946 | 28,892 | 58,913 | 84,380 | - | $(4,350)$ |
| Japan | (7.1\%) | (4.2\%) | +0.5\% | +0.2\% | +2.6\% | (2.9\%) | (6.6\%) |  |  |
| The Americas | (9.6\%) | +6.7\% | +11.8\% | +13.1\% | +16.9\% | +1.1\% | (4.7\%) |  |  |
| Europe | +22.0\% | +30.3\% | +26.1\% | +28.8\% | +10.6\% | +5.2\% | (1.9\%) |  |  |
| Other | +20.4\% | +16.5\% | +25.2\% | +33.9\% | +26.6\% | (3.0\%) | (15.1\%) |  |  |
| Sales (YoY) | (5.6\%) | +7.5\% | +11.8\% | +13.5\% | +14.2\% | +1.0\% | (4.9\%) | - |  |
| Japan | 13.6\% | 13.3\% | 13.7\% | 12.8\% | 12.2\% | 12.8\% | 13.5\% |  |  |
| The Americas | 68.6\% | 71.2\% | 70.8\% | 71.0\% | 70.2\% | 71.2\% | 71.0\% |  |  |
| Europe | 15.4\% | 12.9\% | 12.6\% | 12.9\% | 14.9\% | 13.5\% | 13.1\% |  |  |
| Other | 2.4\% | 2.6\% | 2.8\% | 3.3\% | 2.6\% | 2.5\% | 2.5\% |  |  |
| Sales (composition ratio) | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | - | - |
| Outdoor Power Equipment | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Japan | 3,438 | 4,319 | 4,400 | 2,471 | 3,526 | 4,004 | 3,829 |  | (571) |
| The Americas | 17,355 | 24,167 | 21,324 | 18,039 | 20,285 | 21,678 | 17,917 |  | $(3,407)$ |
| Europe | 3,904 | 3,652 | 3,666 | 3,462 | 4,317 | 3,633 | 3,063 |  | (603) |
| Other | 602 | 912 | 990 | 1,244 | 762 | 706 | 659 |  | (331) |
| Sales | 25,300 | 33,050 | 30,380 | 25,216 | 28,892 | 30,021 | 25,467 | - | $(4,913)$ |
| Japan | (7.1\%) | (1.8\%) | +10.0\% | (1.2\%) | +2.6\% | (7.3\%) | (13.0\%) |  |  |
| The Americas | (9.6\%) | +22.7\% | +23.3\% | +17.9\% | +16.9\% | (10.3\%) | (16.0\%) |  |  |
| Europe | +22.0\% | +40.5\% | +18.3\% | +38.5\% | +10.6\% | (0.5\%) | (16.4\%) |  |  |
| Other | +20.4\% | +14.0\% | +41.4\% | +55.5\% | +26.6\% | (22.6\%) | (33.4\%) |  |  |
| Sales (YoY) | (5.6\%) | +20.2\% | +21.0\% | +20.1\% | +14.2\% | (9.2\%) | (16.2\%) | - |  |
| Japan | 13.6\% | 13.1\% | 14.5\% | 9.8\% | 12.2\% | 13.3\% | 15.0\% |  |  |
| The Americas | 68.6\% | 73.1\% | 70.2\% | 71.5\% | 70.2\% | 72.2\% | 70.4\% |  |  |
| Europe | 15.4\% | 11.0\% | 12.1\% | 13.7\% | 14.9\% | 12.1\% | 12.0\% |  |  |
| Other | 2.4\% | 2.8\% | 3.3\% | 4.9\% | 2.6\% | 2.4\% | 2.6\% |  |  |
| Sales (composition ratio) | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | - | - |

Source: Company Data, WRJ Calculation

Cash Flow Statement (Cumulative/Quarterly)

| Cash Flow Statement |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q1 to Q2 | Q1 to Q3 | Q1 to Q4 | Q1 | Q1 to Q2 | Q1 to Q3 | Q1 to Q4 |  |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Operating Cash Flow | $(7,872)$ | $(9,333)$ | $(8,853)$ | $(5,150)$ | 774 | 11,877 | 17,718 |  | +26,571 |
| Investing Cash Flow | (917) | $(1,989)$ | $(2,755)$ | $(3,753)$ | $(1,058)$ | $(2,318)$ | $(3,353)$ |  | (598) |
| Operating Cash Flow and Investing Cash Flow | $(8,789)$ | $(11,322)$ | $(11,608)$ | $(8,903)$ | (284) | 9,559 | 14,365 |  | +25,973 |
| Financing Cash Flow | 8,034 | 12,005 | 14,102 | 10,546 | (24) | $(10,389)$ | $(16,432)$ | - | $(30,534)$ |
| Cash Flow Statement | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Operating Cash Flow | $(7,872)$ | $(1,461)$ | 480 | 3,703 | 774 | 11,103 | 5,841 |  | $(4,252)$ |
| Investing Cash Flow | (917) | $(1,072)$ | (766) | (998) | $(1,058)$ | $(1,260)$ | $(1,035)$ |  | +796 |
| Operating Cash Flow and Investing Cash Flow | $(8,789)$ | $(2,533)$ | (286) | 2,705 | (284) | 9,843 | 4,806 | - | $(3,456)$ |
| Financing Cash Flow | 8,034 | 3,971 | 2,097 | $(3,556)$ | (24) | $(10,365)$ | $(6,043)$ | - | +2,590 |

Source: Company Data, WRJ Calculation

Balance Sheet (Quarterly)

| Balance Sheet | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 12/2022 | 12/2022 | 12/2022 | 12/2022 | 12/2023 | 12/2023 | 12/2023 | 12/2023 | Net Chg. |
| Cash and Deposit | 11,512 | 13,593 | 15,636 | 14,404 | 14,132 | 13,979 | 12,896 |  | $(2,740)$ |
| Accounts Receivables | 37,690 | 44,299 | 41,949 | 31,742 | 38,620 | 38,836 | 35,524 |  | $(6,425)$ |
| Merchandise and Finished Goods | 30,970 | 33,446 | 32,349 | 31,752 | 33,622 | 34,014 | 33,107 |  | +758 |
| Work in Process | 2,562 | 3,089 | 3,430 | 4,642 | 3,423 | 2,776 | 2,786 |  | (644) |
| Raw Materials and Supplies | 21,212 | 23,150 | 23,746 | 19,359 | 18,725 | 19,128 | 18,644 |  | $(5,102)$ |
| Other | 1,511 | 2,333 | 2,853 | 3,660 | 1,743 | 2,408 | 2,570 |  | (283) |
| Current Assets | 105,457 | 119,910 | 119,963 | 105,559 | 110,265 | 111,141 | 105,527 |  | $(14,436)$ |
| Tangible Assets | 25,648 | 26,470 | 26,838 | 25,975 | 26,014 | 26,303 | 26,101 |  | (737) |
| Intangible Assets | 578 | 670 | 845 | 996 | 1,190 | 1,373 | 1,506 |  | +661 |
| Investments and Other Assets | 8,667 | 9,221 | 8,561 | 8,667 | 7,722 | 8,223 | 8,217 |  | (344) |
| Fixed Assets | 34,894 | 36,362 | 36,245 | 35,639 | 34,926 | 35,899 | 35,825 |  | (420) |
| Total Assets | 140,352 | 156,273 | 156,208 | 141,198 | 145,192 | 147,041 | 141,353 | - | $(14,855)$ |
| Accounts Payables | 28,846 | 29,427 | 23,975 | 21,288 | 21,502 | 22,646 | 20,919 |  | $(3,056)$ |
| Short Term Debt | 13,172 | 18,289 | 21,912 | 17,019 | 18,909 | 11,695 | 7,288 |  | $(14,624)$ |
| Current Portion of Long-term Debt | 903 | 3,637 | 4,299 | 4,257 | 8,806 | 6,703 | 6,903 |  | +2,604 |
| Other | 11,957 | 15,052 | 13,254 | 10,969 | 10,099 | 13,370 | 11,826 |  | $(1,428)$ |
| Current Liabilities | 54,878 | 66,405 | 63,440 | 53,533 | 59,316 | 54,414 | 46,936 |  | $(16,504)$ |
| Long Term Debt | 11,247 | 8,800 | 8,300 | 8,100 | 2,900 | 3,000 | 2,800 |  | $(5,500)$ |
| Other | 2,504 | 2,402 | 2,506 | 2,191 | 2,461 | 2,596 | 2,435 |  | (71) |
| Fixed Liabilities | 13,751 | 11,202 | 10,806 | 10,291 | 5,361 | 5,596 | 5,235 |  | $(5,571)$ |
| Total Liabilities | 68,630 | 77,608 | 74,246 | 63,825 | 64,677 | 60,011 | 52,171 |  | $(22,075)$ |
| Shareholders' Equity | 66,342 | 69,483 | 70,747 | 68,847 | 71,595 | 74,582 | 75,347 |  | +4,600 |
| Other | 5,379 | 9,181 | 11,215 | 8,526 | 8,919 | 12,448 | 13,835 |  | +2,620 |
| Net Assets | 71,721 | 78,664 | 81,962 | 77,373 | 80,514 | 87,030 | 89,182 |  | +7,220 |
| Total Liabilities \& Net Assets | 140,352 | 156,273 | 156,208 | 141,198 | 145,192 | 147,041 | 141,353 | - | $(14,855)$ |
| Equity Capital | 71,721 | 78,664 | 81,962 | 77,373 | 80,514 | 87,030 | 89,182 |  | +7,220 |
| Interest Bearing Debt | 25,322 | 30,726 | 34,511 | 29,376 | 30,615 | 21,398 | 16,991 |  | $(17,520)$ |
| Net Debt | 13,810 | 17,133 | 18,875 | 14,972 | 16,483 | 7,419 | 4,095 |  | $(14,780)$ |
| Equity Ratio | 51.1\% | 50.3\% | 52.5\% | 54.8\% | 55.5\% | 59.2\% | 63.1\% |  |  |
| Net Debt Equity Ratio | 19.3\% | 21.8\% | 23.0\% | 19.4\% | 20.5\% | 8.5\% | 4.6\% |  |  |
| ROE (12 months) | 11.0\% | 11.1\% | 10.6\% | 8.6\% | 9.6\% | 8.7\% | 8.4\% |  |  |
| ROA (12 months) | 7.4\% | 7.4\% | 7.7\% | 7.0\% | 8.1\% | 8.1\% | 8.1\% | - |  |
| Days for Inventory Turnover | 198 | 165 | 178 | 187 | 203 | 177 | 189 |  |  |
| Quick Ratio | 90\% | 87\% | 91\% | 86\% | 89\% | 97\% | 103\% | - |  |
| Current Ratio | 192\% | 181\% | 189\% | 197\% | 186\% | 204\% | 225\% | - |  |

Source: Company Data, WRJ Calculation

## Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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[^0]:    Source: Company Data, WRJ Calculation

