Walden Research Japan

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TOW (4767)

Consolidated Fiscal Year		Sales	Operating	Recurring	Profit Attributable to	EPS	DPS	BPS
(Million Yen)			Profit	Profit	Owners of Parent	(Yen)	(Yen)	(Yen)
FY06/2023		11,774	1,150	1,178	355	8.61	14.40	208.86
FY06/2024		17,503	2,006	2,058	1,405	34.71	14.00	228.76
FY06/2025CoE		18,000	2,120	2,150	1,428	35.17	15.00	
FY06/2024	YoY	48.7%	74.4%	74.6%	295.3%	-	-	-
FY06/2025CoE	YoY	2.8%	5.7%	4.5%	1.6%	-	-	
Consolidated Half Year		Sales	Operating	Recurring	Profit Attributable to	EPS	DPS	BPS
(Million Yen)		Sales	Profit	Profit	Owners of Parent	(Yen)	(Yen)	(Yen)
Q1 to Q2 FY06/2024		9,563	1,333	1,348	893	-	-	-
Q3 to Q4 FY06/2024		7,939	673	710	512	-	-	-
Q1 to Q2 FY06/2025		8,808	1,091	1,109	740	-	-	-
Q3 to Q4 FY06/2025CoE		9,191	1,028	1,040	687	-	-	
Q1 to Q2 FY06/2025	YoY	(7.9%)	(18.2%)	(17.7%)	(17.2%)	-	-	-
Q3 to Q4 FY06/2025CoE	YoY	15.8%	52.8%	46.5%	34.3%	-	-	

Source: Company Data, WRJ Calculation

1.0 Results Update (19 February 2025)

The Expo Assignments

On 13 February 2025, TOW, focusing on the development of planning & producing for integrated promotions, released its Q1 to Q2 (July to December) FY06/2025 results. It has been revealed that performance is in line with assumptions of initial Company forecasts. The Company was forced to accept a decrease in sales and earnings due to the absence of contribution from a large-scale automotive exhibition that took place during the same period of the previous year, but going for a substantial year-on-year increase in sales and earnings for H2 (January to June) as it will intensively post sales associated with the Expo assignments. More importantly, the former will be more than compensated for by the latter, bringing in a steady increase in sales and earnings on a full-year basis. Meanwhile, for the sake of sustainable growth, the Company continues strengthening human capital management as well as implementing intensive investments in the domains of AI and environment, generating an aspect to see increased expenses. Still, there is another aspect for the Company's measures to improve profitability working well, having resulted in nothing but a marginal decline in gross profit margin for Q1 to Q2 (July to December) in spite of a decline in sales. According to the Company, it has maintained high profitability due to its measures of focusing on fee-based operations that provide high added value and internal producing within the group. We are to interview with the management to obtain further details, so that we should be able to update and release our Company Report afresh.

Our latest Company Report: TOW (4767) Leveling and Leaping (10 January 2025)

IR Representative: Takehito Masumori, Director / Executive Officer (211masumori@tow.co.jp)

2.0 Company Profile

Planning & Producing Integrated Promotions

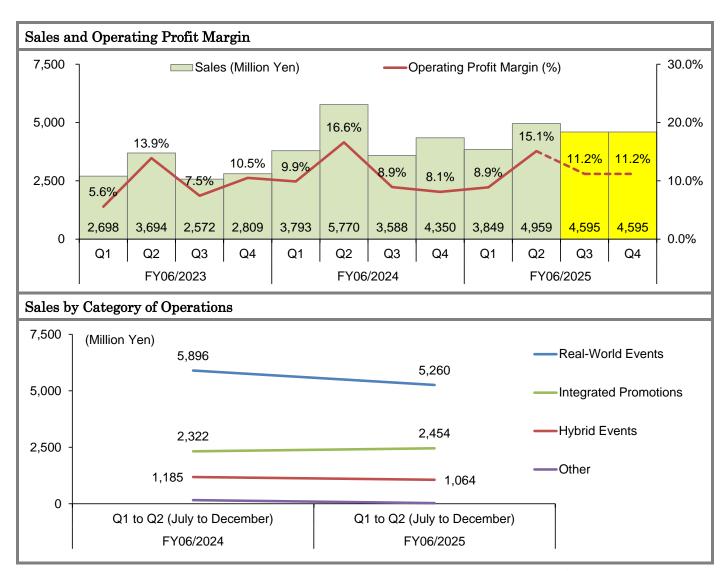
Company Name	TOW CO., Ltd.
	Company HP
	IR Information (Japanese)
	Share Price (Japanese)
Established	6 July 1976
Listing	20 October 2023: Tokyo Stock Exchange Standard Market (ticker: 4767)
	4 April 2022: Tokyo Stock Exchange Prime Market
	25 June 2008: Tokyo Stock Exchange 1st section
	25 June 2007: Tokyo Stock Exchange 2nd section
	13 July 2000: JASDAQ
Capital	¥948m (as of the end of December 2024)
No. of Shares	48,969,096 shares, including 7,978,812 treasury shares (as of the end of Dec. 2024)
Main Features	 Major ad firms account for 57% of sales and 20% for direct clients
	Producing events and/or content with own planning
	• Measures to promote business growth: Design Results with Hands-on Value
Representative	Representative Director and President: Kenichi Muratsu
Shareholders	Master Trust Bank of Japan, T. 17.11%, Katsuji Maki 9.62%, Custody Bank of
	Japan, T. 5.99%, LIKE, Inc. 2.54%, Hide Imazu 1.32% (as of the end of December
	2024, but for treasury shares)
Head Office	Minato-ku, Tokyo, JAPAN
No. of Personnel	Consolidated: 263, Parent: 200 (as of the end of June 2024)

Source: Company Data

3.0 Recent Trading and Prospects

Q1 to Q2 (July to December) FY06/2025

For Q1 to Q2 (July to December) FY06/2025, sales came in at \(\frac{\pmathbf{\text{\text{Y}}}}{8,808m}\) (down 7.9% YoY), operating profit \(\frac{\pmathbf{\text{\text{\text{Y}}}}{1,091m}\) (down 18.2%), recurring profit \(\frac{\pmathbf{\text{\t



Source: Company Data, WRJ Calculation (Q3 and Q4 FY06/2025: H2 Company forecasts, pro rata)

Real-World Events (59.7% of sales)

Sales came in at ¥5,260m (down 10.8%). The Company was forced to accept the decrease in sales due to the absence of contribution from a large-scale automotive exhibition that took place during the same period of the previous year. However, the Company suggests that demand is continuing for real-world experiences, driving sales of large-scale projects associated with conferences and government & municipal offices in addition to street promotions for beverages and foods. For information, the Company suggests that sales on the Real-World Events side for Q1 to Q2 (July to December) comprised those of street events by 44%, conferences by 25%, exhibitions by 19% and so on in terms of subcategory. It appears that the Company's exposure to exhibitions has declined over the same period of the previous year.

Integrated Promotions (27.9% of sales)

Sales came in at ¥2,454m (up 5.7%). The Company suggests that sales were driven by an increased number of projects to utilize integrate means comprising those of digital, real-world, social media and so on, in addition to an impact stemming from having consolidated MOTTO to develop video production as subsidiary for FY06/2024, i.e., increased video-related assignments, including TV commercials. The Company has laid out a policy to further strengthen its group alignment for the sake of providing clients with marketing more efficient than ever before going forward, including alignment with Qetic which has been consolidated as subsidiary since 15 January 2025, having had gone through a long track record of collaboration with the Company.

Hybrid Events (12.1% of sales)

Sales came in at ¥1,064m (down 10.2%). On the Hybrid Events side, where the Company joins together offline means and online means, it sees strength on projects associated with information technology. However, sales on this side have declined for Q1 to Q2 (July to December), as the impact did not reappear, stemming from a large-scale project that occurred during the same period of the previous year.

FY06/2025 Company Forecasts

FY06/2025 initial Company forecasts, announced on 8 August 2024, have remained unchanged, going for prospective sales of \$18,000m (up 2.8% YoY), operating profit of \$2,120m (up 5.7%), recurring profit of \$2,150m (up 4.5%) and profit attributable to owners of parent of \$1,428m (up 1.6%). At the same time, Company forecasts have remained unchanged also for planned annual dividend, going for \$15.00 per share for FY06/2025, implying payout ratio of 42.6%.

 ${\bf FY06/2025\ Company\ Forecasts\ and\ Actual\ Results}$

Consolidated Fiscal Year (Million Yen)	Date	Event	Sales	Operating Profit	Profit	Profit Attributable to Owners of Parent
FY06/2025CoE	8-Aug-24	Q4 Results	18,000	2,120	2,150	1,428
FY06/2025CoE	14-Nov-24	Q1 Results	18,000	2,120	2,150	1,428
FY06/2025CoE	13-Feb-25	Q2 Results	18,000	2,120	2,150	1,428
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
FY06/2025CoE	8-Aug-24	Q4 Results	18,000	2,120	2,150	1,428
FY06/2025CoE	13-Feb-25	Q2 Results	18,000	2,120	2,150	1,428
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
Consolidated Half Year	Date	Event	Sales	Operating		Profit Attributable to
(Million Yen)	Dute			Profit	Profit	Owners of Parent
Q1 to Q2 FY06/2025CoE	8-Aug-24	Q4 Results	9,000	1,089	1,100	732
Q1 to Q2 FY06/2025CoE	14-Nov-24	Q1 Results	9,000	1,089	1,100	732
Q1 to Q2 FY06/2025Act	13-Feb-25	Q2 Results	8,808	1,091	1,109	740
		Amount of Gap	(192)	2	9	8
		Rate of Gap	(2.1%)	0.2%	0.8%	1.1%
Q1 to Q2 FY06/2025CoE	8-Aug-24	Q4 Results	9,000	1,089	1,100	732
Q1 to Q2 FY06/2025Act	13-Feb-25	Q2 Results	8,808	1,091	1,109	740
		Amount of Gap	(192)	2	9	8
		Rate of Gap	(2.1%)	0.2%	0.8%	1.1%
Consolidated Half Year (Million Yen)	Date	Event	Sales	Operating Profit	Recurring Profit	Profit Attributable to Owners of Parent
Q3 to Q4 FY06/2025CoE	8-Aug-24	Q4 Results	9,000	1,031	1,050	696
Q3 to Q4 FY06/2025CoE	14-Nov-24	Q1 Results	9,000	1,031	1,050	696
Q3 to Q4 FY06/2025CoE	13-Feb-25	Q2 Results	9,192	1,029	1,041	688
		Amount of Gap	192	(2)	(9)	(8)
		Rate of Gap	2.1%	(0.2%)	(0.9%)	(1.1%)
Q3 to Q4 FY06/2025CoE	8-Aug-24	Q4 Results	9,000	1,031	1,050	696
Q3 to Q4 FY06/2025CoE	13-Feb-25	Q2 Results	9,192	1,029	1,041	688
		Amount of Gap	192	(2)	(9)	(8)
		Rate of Gap	2.1%	(0.2%)	(0.9%)	(1.1%)

4.0 Financial Statements

Income Statement (Cumulative / Quarterly)

Income Statement	Cons.Act	Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Sales	3,793	9,563	13,152	17,503	3,849	8,808	-	-	(755)
Cost of Sales	3,198	7,803	10,843	14,564	3,242	7,215	-	-	(588)
Gross Profit	595	1,760	2,309	2,939	606	1,593	-	-	(166)
SG&A Expenses	219	426	655	932	264	502	-	-	+75
Operating Profit	375	1,333	1,653	2,006	342	1,091	-	-	(242)
Non Operating Balance	15	14	32	51	10	18	-	-	+3
Recurring Profit	390	1,348	1,686	2,058	352	1,109	-	-	(238)
Extraordinary Balance	0	0	0	(2)	-	0	-	-	+0
Profit before Income Taxes	390	1,348	1,686	2,055	352	1,109	-	-	(238)
Total Income Taxes	142	454	569	649	124	369	-	-	(85)
Profit Attributable to Owners of Parent	248	893	1,116	1,405	227	740	-	-	(153)
Sales YoY	+40.6%	+49.6%	+46.7%	+48.7%	+1.5%	(7.9%)	-	-	-
Operating Profit YoY	+149.7%	+100.8%	+93.3%	+74.4%	(8.9%)	(18.2%)	-	-	-
Recurring Profit YoY	+138.0%	+98.9%	+90.8%	+74.6%	(9.8%)	(17.7%)	-	-	-
Profit Attributable to Owners of Parent YoY	-	-	+636.3%	+295.3%	(8.2%)	(17.2%)	-	-	-
Gross Profit Margin	15.7%	18.4%	17.6%	16.8%	15.8%	18.1%	-	-	(0.3%)
SG&A Ratio	5.8%	4.5%	5.0%	5.3%	6.9%	5.7%	-	-	+1.2%
Operating Profit Margin	9.9%	13.9%	12.6%	11.5%	8.9%	12.4%	-	-	(1.6%)
Recurring Profit Margin	10.3%	14.1%	12.8%	11.8%	9.2%	12.6%	-	-	(1.5%)
Profit Attributable to Owners of Parent Margin	6.5%	9.3%	8.5%	8.0%	5.9%	8.4%	-	-	(0.9%)
Total Income Taxes / Profit before Income Taxes	36.5%	33.7%	33.8%	31.6%	35.4%	33.3%	_	_	(0.4%)
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Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	(511,0)
							Cons.Act Q3	Cons.Act Q4	YoY
	Cons.Act	Cons. Act	Cons.Act	Cons. Act	Cons.Act	Cons.Act			
Income Statement	Cons.Act Q1	Cons.Act Q2	Cons.Act Q3	Cons.Act Q4	Cons.Act Q1	Cons.Act Q2	Q3	Q4	YoY
Income Statement (Million Yen)	Cons.Act Q1 06/2024	Cons.Act Q2 06/2024	Cons.Act Q3 06/2024	Cons.Act Q4 06/2024	Cons.Act Q1 06/2025	Cons.Act Q2 06/2025	Q3	Q4	YoY Net Chg.
Income Statement (Million Yen) Sales	Cons.Act Q1 06/2024 3,793	Cons.Act Q2 06/2024 5,770	Q3 06/2024 3,588	Cons. Act Q4 06/2024 4,350	Cons.Act Q1 06/2025 3,849	Q2 06/2025 4,959	Q3	Q4	YoY Net Chg. (810)
Income Statement (Million Yen) Sales Cost of Sales	Cons.Act Q1 06/2024 3,793 3,198	Cons.Act Q2 06/2024 5,770 4,605	Q3 06/2024 3,588 3,039	Cons.Act Q4 06/2024 4,350 3,720	Cons.Act Q1 06/2025 3,849 3,242	Cons.Act Q2 06/2025 4,959 3,972	Q3	Q4	YoY Net Chg. (810) (632)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit	Cons.Act Q1 06/2024 3,793 3,198 595	Cons.Act Q2 06/2024 5,770 4,605 1,165	Cons.Act Q3 06/2024 3,588 3,039 549	Cons.Act Q4 06/2024 4,350 3,720 629	Cons.Act Q1 06/2025 3,849 3,242 606	Cons.Act Q2 06/2025 4,959 3,972 986	Q3	Q4	YoY Net Chg. (810) (632) (178)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses	Q1 06/2024 3,793 3,198 595 219	Cons.Act Q2 06/2024 5,770 4,605 1,165 206	Q3 06/2024 3,588 3,039 549 228	Cons.Act Q4 06/2024 4,350 3,720 629 277	Q1 06/2025 3,849 3,242 606 264	Cons.Act Q2 06/2025 4,959 3,972 986 237	Q3	Q4	YoY Net Chg. (810) (632) (178) +30
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit	Q1 06/2024 3,793 3,198 595 219 375	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958	Q3 06/2024 3,588 3,039 549 228 320	Q4 06/2024 4,350 3,720 629 277 352	Cons.Act Q1 06/2025 3,849 3,242 606 264 342	Cons.Act Q2 06/2025 4,959 3,972 986 237 749	Q3	Q4	YoY Net Chg. (810) (632) (178) +30 (209)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance	Q1 06/2024 3,793 3,198 595 219 375	Q2 06/2024 5,770 4,605 1,165 206 958 (0)	Q3 06/2024 3,588 3,039 549 228 320	Q4 06/2024 4,350 3,720 629 277 352 19	Cons.Act Q1 06/2025 3,849 3,242 606 264 342	Cons.Act Q2 06/2025 4,959 3,972 986 237 749	Q3	Q4	YoY Net Chg. (810) (632) (178) +30 (209)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit	Q1 06/2024 3,793 3,198 595 219 375 15	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957	Q3 06/2024 3,588 3,039 549 228 320 17	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7	Q3	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance	Q1 06/2024 3,793 3,198 595 219 375 15 390	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0)	Q3 06/2024 3,588 3,039 549 228 320 17 337	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3)	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 7566	Q3	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes	Q1 06/2024 3,793 3,198 595 219 375 15 390 0	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0)	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757	Q3	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124	Cons.Act	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200) (66)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248	Cons. Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200) (66)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5%	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5%	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%)	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200) (66)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3%	Cons.Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%)	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%)	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200) (66)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0%	Cons.Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%)	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%) (21.0%)	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) +0 (200) (66)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0%	Cons. Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%)	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%) (21.0%) (20.7%)	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) (66) (133)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Cons. Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0%	Cons.Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%) 15.8%	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%) (21.0%) (20.7%) 19.9%	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) (66) (133) (0.3%)
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin SG&A Ratio	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0% 5.8%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2% 3.6%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0% 15.3% 6.4%	Cons.Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9% 14.5% 6.4%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%) 15.8% 6.9%	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%) (21.0%) (20.7%) 19.9% 4.8%	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) (66) (133) (0.3%) +1.2%
Income Statement (Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin SG&A Ratio Operating Profit Margin	Cons.Act Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0% 15.7% 5.8% 9.9%	Cons.Act Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2% 3.6% 16.6%	Cons.Act Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0% 15.3% 6.4% 8.9%	Cons.Act Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9% 14.5% 6.4% 8.1%	Cons.Act Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%) 15.8% 6.9% 8.9%	Cons.Act Q2 06/2025 4,959 3,972 986 237 749 7 756 0 757 244 512 (14.1%) (21.8%) (21.0%) (20.7%) 19.9% 4.8% 15.1%	Q3 06/2025 - - - - - - - - -	Q4	YoY Net Chg. (810) (632) (178) +30 (209) +8 (200) (66) (133) (0.3%) +1.2% (1.5%)

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Sales by Category of Operations (Cumulative/Quarterly)

	_	-						
Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
2,590	5,896	-	-	2,666	5,260	-	-	(636)
420	1,185	-	-	374	1,064	-	-	(121)
712	2,322	-	-	786	2,454	-	-	+132
68	160	-	-	21	28	-	-	(132)
3,793	9,563	13,152	17,503	3,849	8,808	-	-	(755)
-	-	-	-	+2.9%	(10.8%)	-	-	
-	-	-	-	(11.0%)	(10.2%)	-	-	
-	-	-	-	+10.3%	+5.7%	-	-	-
-	-	-	-	(69.3%)	(82.5%)	-	-	-
+40.6%	+49.6%	+46.7%	+48.7%	+1.5%	(7.9%)	-	-	-
68.3%	61.7%	-	-	69.3%	59.7%	-	-	
11.1%	12.4%	-	-	9.7%	12.1%	-	-	-
18.8%	24.3%	-	-	20.4%	27.9%	-	-	
1.8%	1.7%	-	-	0.5%	0.3%	-	-	
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	
Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
2,590	3,305	-	-	2,666	2,594	-	-	(711)
420	764	-	-	374	690	-	-	(74)
712	1,609	-	-	786	1,668	-	-	+58
68	91	-	-	21	7	-	-	(84)
3,793	5,770	3,588	4,350	3,849	4,959	-	-	(811)
				0.00/	(24 50/)		-	
-	-	-	-	+2.9%	(21.570)			
-	-	-	-	+2.9% (11.0%)	(9.8%)	-	-	-
- -	-	- -	-		, ,	-	-	-
- - -	- - -	- - -	- - -	(11.0%)	(9.8%)	- - -	-	-
- - - - +40.6 %	- - - +56.2%	- - - +39.5%	- - - +54.8%	(11.0%) +10.3%	(9.8%) +3.6%	- - -	:	- - -
+40.6% 68.3%	+56.2% 57.3%	- - - +39.5%	- - - +54.8%	(11.0%) +10.3% (69.3%)	(9.8%) +3.6% (92.4%)	- - - -	-	· · ·
		+39.5%	+54.8%	(11.0%) +10.3% (69.3%) +1.5%	(9.8%) +3.6% (92.4%) (14.1%)	- - - -	-	
68.3%	57.3%	- - - +39.5% - -	- - - +54.8% - -	(11.0%) +10.3% (69.3%) +1.5%	(9.8%) +3.6% (92.4%) (14.1%) 52.3%	- - - - - -		-
68.3% 11.1%	57.3% 13.3%	+39.5%	+54.8% - - - - -	(11.0%) +10.3% (69.3%) +1.5% 69.3% 9.7%	(9.8%) +3.6% (92.4%) (14.1%) 52.3% 13.9%	- - - - - - -	-	-
	Q1 06/2024 2,590 420 712 68 3,793 +40.6% 68.3% 11.1% 18.8% 1.8% 1.00.0% Cons.Act Q1 06/2024 2,590 420 712 68	Q1 Q1 to Q2 06/2024 06/2024 2,590 5,896 420 1,185 712 2,322 68 160 3,793 9,563 - - - - - - +40.6% +49.6% 68.3% 61.7% 11.1% 12.4% 18.8% 24.3% 1.8% 1.7% 100.0% Cons.Act Q1 Q2 06/2024 06/2024 2,590 3,305 420 764 712 1,609 68 91	Q1 Q1 to Q2 Q1 to Q3 06/2024 06/2024 06/2024 2,590 5,896 - 420 1,185 - 712 2,322 - 68 160 - - - - - - - - - - - - - +40.6% +49.6% +46.7% 68.3% 61.7% - 11.1% 12.4% - 18.8% 24.3% - 1.8% 1.7% - 100.0% 100.0% 100.0% Cons.Act Cons.Act Cons.Act Q1 Q2 Q3 06/2024 06/2024 06/2024 2,590 3,305 - 420 764 - 712 1,609 - 68 91 -	Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 06/2024 06/2024 06/2024 06/2024 2,590 5,896 - - 420 1,185 - - 712 2,322 - - 68 160 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <	Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 06/2024 06/2024 06/2024 06/2024 06/2025 2,590 5,896 - - 2,666 420 1,185 - - 374 712 2,322 - - 786 68 160 - - 21 3,793 9,563 13,152 17,503 3,849 - - - - - 21 3,793 9,563 13,152 17,503 3,849 - - - - - 21 3,793 9,563 13,152 17,503 3,849 - - - - - (11.0%) - - - - (11.0%) - - - - - - - - - - - - - - - - - -	Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 Q1 to Q2 06/2024 06/2024 06/2024 06/2025 06/2025 2,590 5,896 - - 2,666 5,260 420 1,185 - - 374 1,064 712 2,322 - - 786 2,454 68 160 - - 21 28 3,793 9,563 13,152 17,503 3,849 8,808 - - - - 21 28 3,793 9,563 13,152 17,503 3,849 8,808 - - - - 21 28 3,793 9,563 13,152 17,503 3,849 8,808 - - - - - 2,9% (10,2%) - - - - - - - - - - - - - </td <td>Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q2 Q1 to Q3 Q1 to Q2 Q1 to Q2 Q1 to Q2 Q1 to Q3 Q2 to Q6/2025 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2025</td> <td>Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q25 Q1 to Q3 Q1 to Q4 Q1 to Q25 Q1 to Q3 Q1 to Q4 Q2 to Q3 Q2 to Q3 Q2 to Q3 Q2 to Q3 Q3 to Q4 Q4 to Q4 Q4 to Q25 Q6 to Q225 Q6 to Q225</td>	Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q2 Q1 to Q3 Q1 to Q2 Q1 to Q2 Q1 to Q2 Q1 to Q3 Q2 to Q6/2025 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2024 06/2025	Q1 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q2 Q1 to Q3 Q1 to Q4 Q1 to Q25 Q1 to Q3 Q1 to Q4 Q1 to Q25 Q1 to Q3 Q1 to Q4 Q2 to Q3 Q2 to Q3 Q2 to Q3 Q2 to Q3 Q3 to Q4 Q4 to Q4 Q4 to Q25 Q6 to Q225 Q6 to Q225

Balance Sheet (Quarterly)

Balance Sheet	Cons.Act								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Cash and Deposit	6,347	7,111	7,242	8,452	7,567	7,352	-	-	+240
Electronically Recorded Receivables	97	71	87	86	500	222	-	-	+150
Accounts Receivables and Contract Assets	2,950	4,044	3,262	3,455	2,678	3,755	-	-	(288)
Other	1,231	1,339	824	331	447	571	-	-	(767)
Current Assets	10,627	12,567	11,417	12,326	11,194	11,901	-	-	(665)
Tangible Assets	157	150	143	216	206	207	-	-	+57
Intangible Assets	50	52	48	44	41	38	-	-	(14)
Investments and Other Assets	1,412	1,374	1,518	1,497	1,406	1,403	-	-	+29
Fixed Assets	1,620	1,578	1,710	1,759	1,655	1,649	-	-	+71
Total Assets	12,247	14,145	13,127	14,085	12,849	13,551	-	-	(593)
Electronically Recorded Debt	4	25	1	11	-	-	-	-	(25)
Accounts Payable	1,975	2,939	1,814	2,034	1,838	2,001	-	-	(938)
Short-Term Debt	840	840	840	840	840	525	-	-	(315)
Other	714	900	976	1,536	562	777	-	-	(123)
Current Liabilities	3,534	4,706	3,632	4,422	3,241	3,303	-	-	(1,403)
Long-Term Debt	-	-	-	-	-	-	-	-	-
Other	386	399	426	360	400	413	-	-	+13
Fixed Liabilities	386	399	426	360	400	413	-	-	+13
Total Liabilities	3,920	5,106	4,058	4,782	3,641	3,716	-	-	(1,389)
Shareholders' Equity	7,779	8,524	8,463	8,752	8,696	9,334	-	-	+809
Other	546	514	605	549	511	501	-	-	(13)
Net Assets	8,326	9,039	9,068	9,302	9,207	9,835	-	-	+795
Total Liabilities and Net Assets	12,247	14,145	13,127	14,085	12,849	13,551	-	-	(593)
Equity Capital	8,310	9,028	9,058	9,291	9,197	9,824	-	-	+796
Interest-Bearing Debt	840	840	840	840	840	525	-	-	(315)
Net Debt	(5,507)	(6,271)	(6,402)	(7,612)	(6,727)	(6,827)	-	-	(555)
Equity Ratio	67.9%	63.8%	69.0%	66.0%	71.6%	72.5%	-	-	-
Net Debt-to-Equity Ratio	(66.3%)	(69.5%)	(70.7%)	(81.9%)	(73.1%)	(69.5%)	-	-	-
ROE (12 months)	11.3%	14.1%	15.2%	15.9%	15.8%	13.3%	-	-	-
ROA (12 months)	11.9%	14.1%	16.2%	16.3%	16.1%	13.1%	-	-	-
Quick Ratio	266%	239%	292%	271%	332%	343%	-	-	-
Current Ratio	301%	267%	314%	279%	345%	360%	-	-	-

Source: Company Data, WRJ Calculation

Cash Flow Statement (Cumulative)

Cash Flow Statement	Cons.Act								
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Operating Cash Flow	-	1,732	-	3,395	-	(416)	-	-	(2,148)
Investing Cash Flow	-	(9)	-	(45)	-	(86)	-	-	(78)
Operating Cash Flow and Investing Cash Flow	-	1,724	-	3,350	-	(502)	-	-	(2,226)
Financing Cash Flow	-	(395)	-	(679)	-	(600)	-	-	(205)

Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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