Walden Research Japan

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TOW (4767)

Consolidated Fiscal Year (Million Yen)		Sales	Operating Profit	Recurring Profit	Profit Attributable to Owners of Parent	EPS (Yen)	DPS (Yen)	BPS (Yen)
FY06/2023		11,774	1,150	1,178	355	8.61	14.40	208.86
FY06/2024		17,503	2,006	2,058	1,405	34.71	14.00	228.76
FY06/2025CoE		18,000	2,120	2,150	1,428	35.17	15.00	-
FY06/2024	YoY	48.7%	74.4%	74.6%	295.3%	-	-	-
FY06/2025CoE	YoY	2.8%	5.7%	4.5%	1.6%	-	-	-
Consolidated Quarter		Sales	Operating	Recurring	Profit Attributable to	EPS	DPS	BPS
(Million Yen)		Sales	Profit	Profit	Owners of Parent	(Yen)	(Yen)	(Yen)
Q1 FY06/2024		3,793	375	390	248	-	-	-
Q2 FY06/2024		5,770	958	957	645	-	-	-
Q3 FY06/2024		3,588	320	337	222	-	-	-
Q4 FY06/2024		4,350	352	372	289			
Q1 FY06/2025		3,849	342	352	227	-	-	-
Q1 FY06/2025	YoY	1.5%	(8.9%)	(9.8%)	(8.2%)	-	-	-

Source: Company Data, WRJ Calculation

1.0 Results Update (19 November 2024)

Steady Progress

On 14 November 2024, TOW, which focuses on the development of planning & producing for sophisticatedly integrated promotions, released its Q1 (July to September) FY06/2025 results. It has been revealed that the Company is achieving steady progress in its performance in line with assumptions of Company forecasts. With respect to Integrated Promotions, on which the Company focuses, sales have risen more than 10% over the same period of the previous year, while sales have secured an increase for Real-World Events, which is currently the mainstay, due to strengths associated with street promotions and exhibitions for beverages and tasty things. At the same time, the Company is proactively implementing measures to strengthen human capital management for long-term growth and investing heavily in themes such as AI and environment. Further, on 31 October 2024, the Company disclosed that it had entered into a basic agreement to acquire all shares of Qetic Inc., a company involved in planning, producing and operating for a wide range of social media and digital content, eventually making it a consolidated subsidiary with an objective of strengthening Integrated Promotions. We are to interview the Company's management to obtain further details, so that we should be able to update our Company Report and release it afresh.

Our latest Company Report: TOW (4767) Hop, Step and Jump (8 October 2024)

IR Representative: Takehito Masumori, Director / Executive Officer (211masumori@tow.co.jp)

2.0 Company Profile

Planning & Producing Sophisticatedly Integrated Promotions

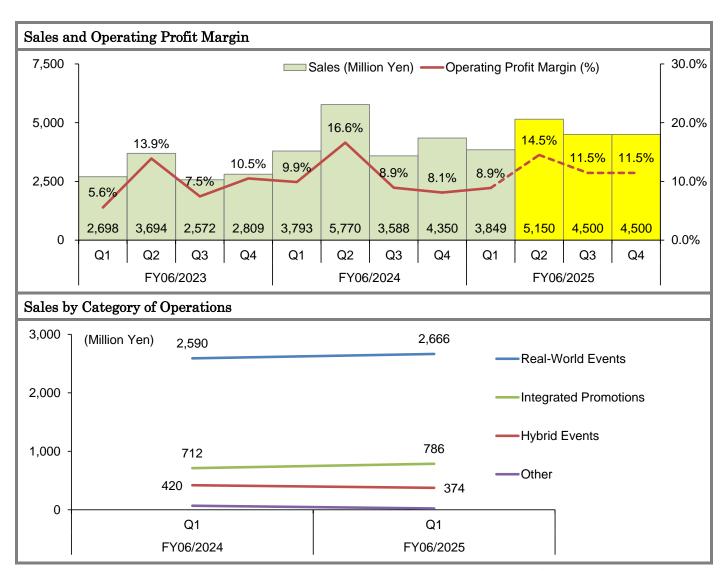
Company Name	TOW CO., Ltd.
	Company HP
	IR Information (Japanese)
	Share Price (Japanese)
Established	6 July 1976
Listing	20 October 2023: Tokyo Stock Exchange Standard Market (ticker: 4767)
	4 April 2022: Tokyo Stock Exchange Prime Market
	25 June 2008: Tokyo Stock Exchange 1st section
	25 June 2007: Tokyo Stock Exchange 2nd section
	13 July 2000: JASDAQ
Capital	¥948m (as of the end of September 2024)
No. of Shares	48,969,096 shares, including 8,362,752 treasury shares (as of the end of Sep. 2024)
Main Features	Major ad firms account for 60% of sales and 19% for direct clients
	Producing events and/or content with own planning
	Measures to promote business growth: Design Results with Hands-on Value
Representative	Representative Director and President: Kenichi Muratsu
Shareholders	Master Trust Bank of Japan, T. 16.63%, Katsuji Maki 9.71%, Custody Bank of
	Japan, T. 5.83%, LIKE, Inc. 2.56%, Employee Stock Ownership Plan 1.95%
	(as of the end of June 2024, but for treasury shares)
Head Office	Minato-ku, Tokyo, JAPAN
No. of Personnel	Consolidated: 263, Parent: 200 (as of the end of June 2024)

Source: Company Data

3.0 Recent Trading and Prospects

Q1 (July to September) FY06/2025

For Q1 (July to September) FY06/2025, sales came in at \(\pm\)3,849m (up 1.5% YoY), operating profit \(\pm\)342m (down 8.9%), recurring profit \(\pm\)352m (down 9.8%) and profit attributable to owners of parent \(\pm\)227m (down 8.2%). Meanwhile, gross profit came in at \(\pm\)606m (up 2.0%) and SG&A expenses \(\pm\)264m (up 20.5%), implying gross profit margin of 15.8% (up 0.1% point) and SG&A ratio of 6.9% (up 1.1% points), having resulted in operating profit margin of 8.9% (down 1.0% point).



Source: Company Data, WRJ Calculation (Q3/Q4 FY06/2025: H2 Company forecasts, pro rata)

By category of operations, Real-World Events saw sales of ¥2,666m (up 2.9%), Hybrid Events sales of ¥374m (down 11.0%) and Integrated Promotions sales of ¥786m (up 10.3%). With respect to Real-World Events, sales were driven by ongoing demand for hands-on experiences in street promotions and exhibitions of beverages and tasty things, while sales were enhanced also by the fact that the Company posted sales from large-scale projects for public offices and organizations. On the other hand, in Hybrid Events, the impact of absence of sales from large-scale projects posted during the same period of the previous year has been significant, according to the Company. The reason cited for the higher sales in Integrated Promotions is that the Company is steadily capturing ever-increasing demand.

Integrated Promotions are those of maximizing appeal by integrating real content and digital content such as videos. The Company is now focusing on Integrated Promotions in earnest, having changed category classification for its operations to that of corresponding to a real picture more than before, starting for Q1 (July to September) FY06/2025. The actual results for sales of each category during the same period of the previous year described in the charts of this report are our estimates based on the rate of year-on-year changes disclosed.

With respect to earnings for Q1 (July to September), the Company suggests that it has maintained high profitability together with its fee-based operations that provide high added value and internal producing within the group. However, the impact was larger with respect to increased personnel expenses and SG&A expenses, having resulted in a decline at the operating level and thus other levels. In other words, the Company saw earnings under pressure due to its ongoing proactive efforts to strengthen human capital management and to invest heavily in such themes as AI and environment, i.e., heavily impacted by the burden of upfront investments to pursue growth from a long-term perspective. In terms of personnel expenses, the situations are as follows:

From FY06/2023 to FY06/2024, the Company increased the number of personnel as of the end of the year from 233 to 263, i.e., by 30 and/or 12.9% on a consolidated basis, while from 184 to 200, i.e., by 16 and/or 8.7% on a parent basis. Further, with respect to the latter, the Company has raised the average annual salary from \times 6.366m to \times 7.397m, i.e., by \times 1.030m and/or 16.2%. At the same time, this trend persists for Q1 (July to September) FY06/2025, according to the Company. Meanwhile, on 14 November 2024, the Company granted shares with a restriction on transfer (384,000 in the number at \times 327 per share and/or \times 125m in the total amount) to directors and employees of the parent company and its subsidiaries in order to raise incentives on a group basis.

FY06/2025 Company Forecasts

FY06/2025 initial Company forecasts, announced on 8 August 2024, have remained unchanged, going for prospective sales of \$18,000m (up 2.8% YoY), operating profit of \$2,120m (up 5.7%), recurring profit of \$2,150m (up 4.5%) and profit attributable to owners of parent of \$1,428m (up 1.6%). At the same time, Company forecasts have remained unchanged also for planned annual dividend, going for \$15.00 per share for FY06/2025, implying payout ratio of 42.6%.

FY06/2025 Company Forecasts

Consolidated Fiscal Year	Date	Event	Sales	Operating		Profit Attributable to
(Million Yen)		0.1.5		Profit	Profit	Owners of Parent
FY06/2024CoE	8-Aug-24	Q4 Results	18,000	2,120	2,150	,
FY06/2024CoE	14-Nov-24	Q1 Results	18,000	2,120	2,150	,
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
FY06/2024CoE	8-Aug-24	Q4 Results	18,000	2,120	2,150	1,428
FY06/2024Act	14-Nov-24	Q4 Results	18,000	2,120	2,150	1,428
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
Consolidated Half Year (Million Yen)	Date	Event	Sales	Operating Profit	Recurring Profit	Profit Attributable to Owners of Parent
Q1 to Q2 FY06/2024CoE	8-Aug-24	Q4 Results	9,000	1,089	1,100	732
Q1 to Q2 FY06/2024CoE	14-Nov-24	Q1 Results	9,000	1,089	1,100	732
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
Q1 to Q2 FY06/2024CoE	8-Aug-24	Q4 Results	9.000	1.089	1,100	
Q1 to Q2 FY06/2024Act	14-Nov-24	Q2 Results	9,000	1,089	1,100	
Q . 10 Q 00/202 //		Amount of Gap	0,000	0	0	
		Rate of Gap	0.0%	0.0%	0.0%	0.0%
Consolidated Half Year (Million Yen)	Date	Event	Sales	Operating Profit	Recurring Profit	Profit Attributable to Owners of Parent
Q3 to Q4 FY06/2024CoE	8-Aug-24	Q4 Results	9,000	1,031	1,050	
Q3 to Q4 FY06/2024CoE	14-Nov-24	Q4 Results	9,000	1,031	1,050	
Q3 10 Q4 F 100/2024C0E	14-INUV-24				1,030	096
		Amount of Gap	0	0	_	•
00.1- 04.57/00/00040-5	0.404	Rate of Gap	0.0%	0.0%	0.0%	0.0%
Q3 to Q4 FY06/2024CoE	8-Aug-24	Q4 Results	9,000	1,031	1,050	
Q3 to Q4 FY06/2024Act	14-Nov-24	Q4 Results	9,000	1,031	1,050	
		Amount of Gap	0	0	0	0
		Rate of Gap	0.0%	0.0%	0.0%	0.0%

4.0 Financial Statements

Income Statement (Cumulative / Quarterly)

Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Sales	3,793	9,563	13,152	17,503	3,849	-	-	-	+55
Cost of Sales	3,198	7,803	10,843	14,564	3,242	-	-	-	+43
Gross Profit	595	1,760	2,309	2,939	606	-	-	-	+11
SG&A Expenses	219	426	655	932	264	-	-	-	+45
Operating Profit	375	1,333	1,653	2,006	342	-	-	-	(33)
Non Operating Balance	15	14	32	51	10	-	-	-	(4)
Recurring Profit	390	1,348	1,686	2,058	352	-	-	-	(38)
Extraordinary Balance	0	0	0	(2)	-	-	-	-	(0)
Profit before Income Taxes	390	1,348	1,686	2,055	352	-	-	-	(38)
Total Income Taxes	142	454	569	649	124	-	-	-	(18)
Profit Attributable to Owners of Parent	248	893	1,116	1,405	227	-	-	-	(20)
Sales YoY	+40.6%	+49.6%	+46.7%	+48.7%	+1.5%	-	-	-	-
Operating Profit YoY	+149.7%	+100.8%	+93.3%	+74.4%	(8.9%)	-	-	-	-
Recurring Profit YoY	+138.0%	+98.9%	+90.8%	+74.6%	(9.8%)	-	-	-	-
Profit Attributable to Owners of Parent YoY	-	-	+636.3%	+295.3%	(8.2%)	-	-	-	-
Gross Profit Margin	15.7%	18.4%	17.6%	16.8%	15.8%	-	-	-	+0.1%
SG&A Ratio	5.8%	4.5%	5.0%	5.3%	6.9%	-	-	-	+1.1%
Operating Profit Margin	9.9%	13.9%	12.6%	11.5%	8.9%	-	-	-	(1.0%)
Recurring Profit Margin	10.3%	14.1%	12.8%	11.8%	9.2%	-	-	-	(1.1%)
Profit Attributable to Owners of Parent Margin	6.5%	9.3%	8.5%	8.0%	5.9%	-	-	-	(0.6%)
Total Income Taxes / Profit before Income Taxes	36.5%	33.7%	33.8%	31.6%	35.4%	-	-	-	(1.2%)
	Cons.Act	Cana Aat	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cana Aat	
Income Statement	Cons. Act	Cons. Act	COIIS.ACL	COIIS.ACL	COIIS.ACI	COIIS.ACI	COIIS.ACL	Cons.Act	
Income Statement	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)									YoY Net Chg.
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
(Million Yen)	Q1 06/2024	Q2 06/2024	Q3 06/2024	Q4 06/2024	Q1 06/2025	Q2	Q3	Q4	Net Chg.
(Million Yen) Sales	Q1 06/2024 3,793	Q2 06/2024 5,770	Q3 06/2024 3,588	Q4 06/2024 4,350	Q1 06/2025 3,849	Q2	Q3	Q4	Net Chg. +55
(Million Yen) Sales Cost of Sales	Q1 06/2024 3,793 3,198	Q2 06/2024 5,770 4,605	Q3 06/2024 3,588 3,039	Q4 06/2024 4,350 3,720	Q1 06/2025 3,849 3,242	Q2	Q3	Q4	Net Chg. +55 +43
(Million Yen) Sales Cost of Sales Gross Profit	Q1 06/2024 3,793 3,198 595	Q2 06/2024 5,770 4,605 1,165	Q3 06/2024 3,588 3,039 549	Q4 06/2024 4,350 3,720 629	Q1 06/2025 3,849 3,242 606	Q2	Q3	Q4	Net Chg. +55 +43 +11
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses	Q1 06/2024 3,793 3,198 595 219	Q2 06/2024 5,770 4,605 1,165 206	Q3 06/2024 3,588 3,039 549 228	Q4 06/2024 4,350 3,720 629 277	Q1 06/2025 3,849 3,242 606 264	Q2	Q3	Q4	+55 +43 +11 +45
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit	Q1 06/2024 3,793 3,198 595 219 375	Q2 06/2024 5,770 4,605 1,165 206 958	Q3 06/2024 3,588 3,039 549 228 320	Q4 06/2024 4,350 3,720 629 277 352	Q1 06/2025 3,849 3,242 606 264 342	Q2	Q3	Q4	+55 +43 +11 +45 (33)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance	Q1 06/2024 3,793 3,198 595 219 375	Q2 06/2024 5,770 4,605 1,165 206 958 (0)	Q3 06/2024 3,588 3,039 549 228 320	Q4 06/2024 4,350 3,720 629 277 352 19	Q1 06/2025 3,849 3,242 606 264 342	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit	Q1 06/2024 3,793 3,198 595 219 375 15	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957	Q3 06/2024 3,588 3,039 549 228 320 17 337	Q4 06/2024 4,350 3,720 629 277 352 19	Q1 06/2025 3,849 3,242 606 264 342	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance	Q1 06/2024 3,793 3,198 595 219 375 15 390	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0)	Q3 06/2024 3,588 3,039 549 228 320 17 337 0	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3)	Q1 06/2025 3,849 3,242 606 264 342 10 352	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes	Q1 06/2024 3,793 3,198 595 219 375 15 390 0	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0)	Q3 06/2024 3,588 3,039 549 228 320 17 337 0	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368	Q1 06/2025 3,849 3,242 606 264 342 10 352	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes	Q1 06/2024 3,793 3,198 595 219 375 15 390 0	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales Yoy	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5%	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%)	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%)	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%)	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18) (20)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%)	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18) (20) +0.1%
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales Yoy Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin SG&A Ratio	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2% 3.6%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0% 15.3% 6.4%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9% 14.5% 6.4%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%)	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18) (20) +0.1% +1.1%
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales Yoy Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin SG&A Ratio Operating Profit Margin	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0% 5.8% 9.9%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2% 3.6% 16.6%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0% 15.3% 6.4% 8.9%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9% 14.5% 6.4% 8.1%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%) 15.8% 6.9% 8.9%	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18) (20) +0.1% +1.1% (1.0%)
(Million Yen) Sales Cost of Sales Gross Profit SG&A Expenses Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes Profit Attributable to Owners of Parent Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin SG&A Ratio Operating Profit Margin Recurring Profit Margin	Q1 06/2024 3,793 3,198 595 219 375 15 390 0 390 142 248 +40.6% +149.7% +138.0% 15.7% 5.8% 9.9% 10.3%	Q2 06/2024 5,770 4,605 1,165 206 958 (0) 957 (0) 957 311 645 +56.2% +86.5% +86.4% +87.3% 20.2% 3.6% 16.6%	Q3 06/2024 3,588 3,039 549 228 320 17 337 0 338 115 222 +39.5% +67.3% +64.0% +66.0% 15.3% 6.4% 8.9% 9.4%	Q4 06/2024 4,350 3,720 629 277 352 19 372 (3) 368 79 289 +54.8% +19.6% +26.2% +41.9% 14.5% 6.4% 8.1% 8.6%	Q1 06/2025 3,849 3,242 606 264 342 10 352 - 352 124 227 +1.5% (8.9%) (9.8%) (8.2%) 15.8% 6.9% 8.9%	Q2	Q3	Q4	Net Chg. +55 +43 +11 +45 (33) (4) (38) (0) (38) (18) (20) +0.1% +1.1% (1.0%) (1.1%)

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Sales by Category of Operations (Cumulative/Quarterly)

Sales by Category of Operations	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Real-World Events	2,590	-	-	-	2,666	-	-	-	+75
Hybrid Events	420	-	-	-	374	-	-	-	(46)
Integrated Promotions	712	-	-	-	786	-	-	-	+73
Other	68	-	-	-	21	-	-	-	(47)
Sales	3,793	9,563	13,152	17,503	3,849	-	-	-	+55
Real-World Events	-	-	-	-	+2.9%	-	-	-	-
Hybrid Events	-	-	-	-	(11.0%)	-	-	-	-
Integrated Promotions	-	-	-	-	+10.3%	-	-	-	-
Other	-	-	-	-	(69.3%)	-	-	-	-
Sales (YoY)	+40.6%	+49.6%	+46.7%	+48.7%	+1.5%	-	-	-	-
Real-World Events	68.3%	-	-	-	69.3%	-	-	-	-
Hybrid Events	11.1%	-	-	-	9.7%	-	-	-	-
Integrated Promotions	18.8%	-	-	-	20.4%	-	-	-	-
Other	1.8%	-	-	-	0.5%	-	-	-	-
Sales (Composition Ratio)	100.0%	100.0%	100.0%	100.0%	100.0%	-	-	-	-
Sales by Category of Operations	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Real-World Events	2,590	-	-	-	2,666	-	-	-	+75
Hybrid Events	420	-	-	-	374	-	-	-	(46)
Integrated Promotions	712	-	-	-	786	-	-	-	+73
Other	68	-	-	-	21	-	-	-	(47)
Sales	3,793	5,770	3,588	4,350	3,849	-	-	-	+55
Real-World Events	-	-	-	-	+2.9%	-	-	-	-
Hybrid Events	-	-	-	-	(11.0%)	-	-	-	-
Integrated Promotions	-	-	-	-	+10.3%	-	-	-	-
Other	-	-	-	-	(69.3%)	-	-	-	-
Sales (YoY)	+40.6%	+56.2%	+39.5%	+54.8%	+1.5%	-	-	-	-
Real-World Events	68.3%	-	-	-	69.3%	-	-	-	
					9.7%	_	_		_
Hybrid Events	11.1%	-	-	-	0.770				
Hybrid Events Integrated Promotions	11.1% 18.8%	-	-	-	20.4%	-	-	-	
•		- - -	-	-		-	-	-	
Integrated Promotions	18.8%	- - 100.0%	- - 100.0%	- - 100.0%	20.4%	- - -	-	-	

Balance Sheet (Quarterly)

			-						
Balance Sheet	Cons.Act								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Cash and Deposit	6,347	7,111	7,242	8,452	7,567	-	-	-	+1,219
Electronically Recorded Receivables	97	71	87	86	500	-	-	-	+403
Accounts Receivables and Contract Assets	2,950	4,044	3,262	3,455	2,678	-	-	-	(272)
Other	1,231	1,339	824	331	447	-	-	-	(783)
Current Assets	10,627	12,567	11,417	12,326	11,194	-	-	-	+566
Tangible Assets	157	150	143	216	206	-	-	-	+49
Intangible Assets	50	52	48	44	41	-	-	-	(8)
Investments and Other Assets	1,412	1,374	1,518	1,497	1,406	-	-	-	(5)
Fixed Assets	1,620	1,578	1,710	1,759	1,655	-	-	-	+35
Total Assets	12,247	14,145	13,127	14,085	12,849	-	-	-	+602
Electronically Recorded Debt	4	25	1	11	-	-	-	-	(4)
Accounts Payable	1,975	2,939	1,814	2,034	1,838	-	-	-	(136)
Short-Term Debt	840	840	840	840	840	-	-	-	0
Other	714	900	976	1,536	562	-	-	-	(151)
Current Liabilities	3,534	4,706	3,632	4,422	3,241	-	-	-	(292)
Long-Term Debt	-	-	-	-	-	-	-	-	-
Other	386	399	426	360	400	-	-	-	+14
Fixed Liabilities	386	399	426	360	400	-	-	-	+14
Total Liabilities	3,920	5,106	4,058	4,782	3,641	-	-	-	(278)
Shareholders' Equity	7,779	8,524	8,463	8,752	8,696	-	-	-	+916
Other	546	514	605	549	511	-	-	-	(35)
Net Assets	8,326	9,039	9,068	9,302	9,207	-	-	-	+880
Total Liabilities and Net Assets	12,247	14,145	13,127	14,085	12,849	-	-	-	+602
Equity Capital	8,310	9,028	9,058	9,291	9,197	-	-	-	+887
Interest-Bearing Debt	840	840	840	840	840	-	-	-	0
Net Debt	(5,507)	(6,271)	(6,402)	(7,612)	(6,727)	-	-	-	(1,219)
Equity Ratio	67.9%	63.8%	69.0%	66.0%	71.6%	-	-	-	-
Net Debt-to-Equity Ratio	(66.3%)	(69.5%)	(70.7%)	(81.9%)	(73.1%)	-	-	-	-
ROE (12 months)	11.3%	14.1%	15.2%	15.9%	15.8%	-	-	-	-
ROA (12 months)	11.9%	14.1%	16.2%	16.3%	16.1%	-	-	-	-
Quick Ratio	266%	239%	292%	271%	332%	-	-	-	-
Current Ratio	301%	267%	314%	279%	345%	-	-	-	-

Source: Company Data, WRJ Calculation

Cash Flow Statement (Cumulative)

Cash Flow Statement	Cons.Act								
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2024	06/2024	06/2024	06/2024	06/2025	06/2025	06/2025	06/2025	Net Chg.
Operating Cash Flow	-	1,732	-	3,395	-	-	-	-	-
Investing Cash Flow	-	(9)	-	(45)	-	-	-	-	-
Operating Cash Flow and Investing Cash Flow	-	1,724	-	3,350	-	-	-	-	-
Financing Cash Flow	-	(395)	-	(679)	-	-	-	-	-

Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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