

## Shinwa (3447)

Consolidated Fiscal Year (IFRS)		Revenue	Operating profit	Profit before tax	Profit attributable to owners of parent	EPS (Yen)	DPS (Yen)	BPS (Yen)
(Million Yen)								
FY03/2023		14,757	1,501	1,434	1,007	72.49	32.00	1,117.56
FY03/2024		12,678	700	652	409	29.46	32.00	1,100.69
FY03/2025CoE		16,000	1,600	1,494	1,000	71.91	32.00	-
FY03/2024	YoY	(14.1%)	(53.4%)	(54.5%)	(59.3%)	-	-	-
FY03/2025CoE	YoY	26.2%	128.5%	129.0%	144.1%	-	-	-
Consolidated Quarter (IFRS)		Revenue	Operating profit	Profit before tax	Profit attributable to owners of parent	EPS (Yen)	DPS (Yen)	BPS (Yen)
(Million Yen)								
Q1 FY03/2024		2,906	177	165	110	-	-	-
Q2 FY03/2024		3,715	342	331	229	-	-	-
Q3 FY03/2024		3,053	173	159	99	-	-	-
Q4 FY03/2024		3,003	5	(4)	(29)	-	-	-
Q1 FY03/2025		4,038	421	395	265	-	-	-
Q1 FY03/2025	YoY	38.9%	137.0%	138.9%	139.6%	-	-	-

Source: Company Data, WRJ Calculation

### 1.0 Results Update (9 August 2024)

#### Prevailing Outcome


On 9 August 2024, Shinwa, which mainly manufactures, sells and constructs scaffoldings, used at fields of construction work, released its Q1 FY03/2025 results. It has been revealed that the Company is already seeing favorable results stemming from consolidation of YAGUMI Group, i.e., one of Japan's largest operators to construct scaffoldings, as subsidiary, since the beginning of Q1, while the Company is looking to outcome to prevail further in the future. The Company is seeing a net increase in revenue more than a certain level as well as in earnings and a startup for synergy to appear at the same time. According to the Company, a new sales channel has been created as a result of business integration by the end of Q1, which is to be followed by posting of revenue for Q2 with respect to this new development. Going forward, it appears that the Company is to see ongoing expansion in new opportunities of posting revenue, including those of new services, driven by further progress to be made in business integration. The Company advocates its policy to forge a solid value chain "from manufacture to construction" for scaffoldings.

The Company's business model, etc.: [Shinwa \(3447\) Vertical Integration \(19 July 2024\)](#)

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## 2.0 Company Profile

### Leader of Scaffoldings

<b>Company Name</b>	Shinwa Co., Ltd. <a href="#">IR Information</a> <a href="#">Share price (Japanese)</a> 
<b>Established</b>	11 August 2014
<b>Listing</b>	4 April 2022: TSE Standard Market and NSE Premier Market (ticker: 3447) 20 March 2019: TSE 1st section and NSE 1st section 21 June 2018: Nagoya Stock Exchange (NSE) 2nd section 20 March 2018: Tokyo Stock Exchange (TSE) 2nd section
<b>Capital</b>	¥153m (as of the end of June 2024)
<b>No. of Shares</b>	14,103,000 shares, including 198,484 treasury shares (as of the end of June 2024)
<b>Main Features</b>	<ul style="list-style-type: none"><li>● Boosting up security of footing for construction industry</li><li>● Advocating to rank first in the market for scaffoldings in Japan</li><li>● The first-class production capability with high readiness and quality</li></ul>
<b>Segment</b>	I . Manufacture and Sale of Scaffolding Equipment and Logistics Equipment
<b>Representative</b>	President and Representative Director: Kurio Noritake
<b>Shareholders</b>	Master Trust Bank of Japan, T. 6.66%, Alinco Inc. 4.95%, Hanwa Co., Ltd. 4.95%, Custody Bank of Japan, T. 1.70% (as of the end of March 2024, but for treasury shares)
<b>Head Office</b>	Kaizu-city, Gifu-prefecture, JAPAN
<b>No. of Personnel</b>	Consolidated: 144 (as of the end of March 2024)

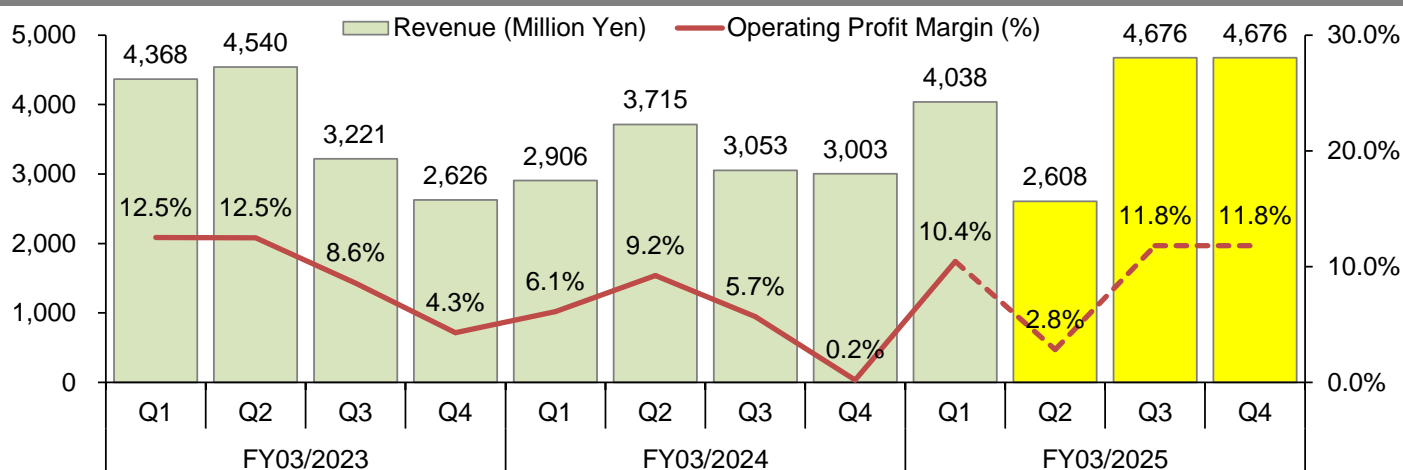
Source: Company Data

### 3.0 Recent Trading and Prospects

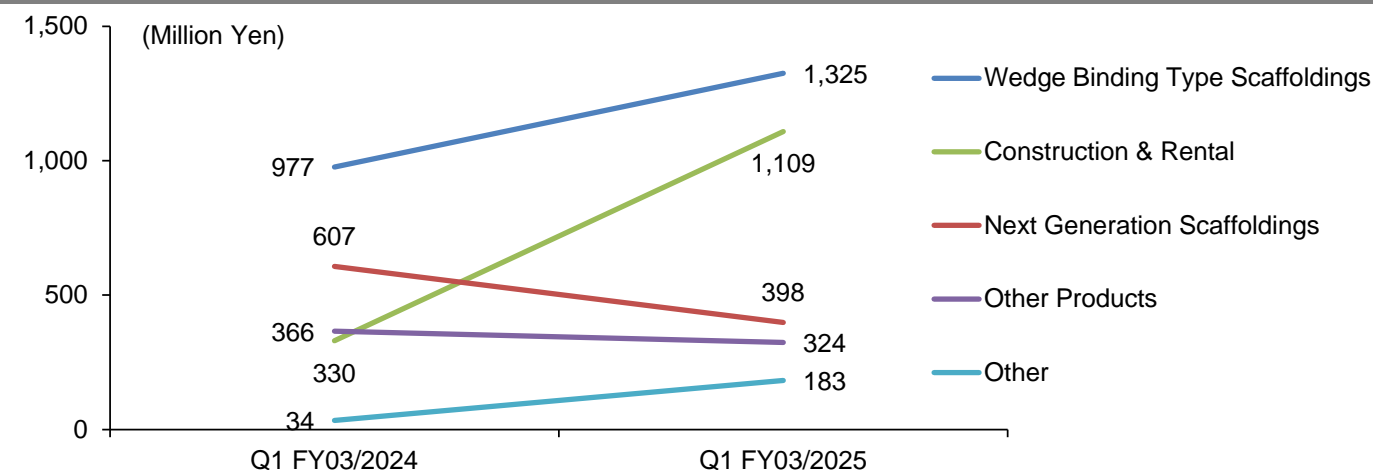
#### Q1 FY03/2025

For Q1 FY03/2025, revenue came in at ¥4,038m (up 38.9% YoY), operating profit ¥421m (up 137.0%), profit before tax ¥395m (up 138.9%) and profit attributable to owners of parent ¥265m (up 139.6%). The Company saw progress rate against Q1 to Q2 Company forecasts of 60.8% in revenue and 85.1% in operating profit, implying a major overshoot in the latter. Thus, the Q1 results were better than expected. According to the Company, an upward revision for full-year performance will be considered after confirming the actual trading for Q2.

#### Revenue and Operating Profit Margin



#### Revenue of Scaffolding Equipment



Source: Company Data, WRJ Calculation (Q3 and Q4 FY03/2025: H2 Company forecasts, pro rata)

By business division, revenue on the mainstay Scaffolding Equipment side came in at ¥3,342m (up 44.2%), while ¥696m (up 18.1%) on the Logistics Equipment side. The Company saw progress rate against assumptions of full-year Company forecasts of 27.5% in the former and 18.1% in the latter. In other words, the Q1 results were better than expected due mainly to performance better than expected on the Scaffolding Equipment side.

On the Scaffolding Equipment side, sales have surged over the same period of the previous year, which was driven by a favorable increase in revenue of wedge binding type scaffoldings, which has been traditionally the mainstay, in addition to a skyrocketing increase in revenue of construction & rental. With respect to wedge binding type scaffoldings, the Company sees a trend of easing for holding off amongst the mainstay customers, i.e., operators to construct scaffoldings, presumably in line with a peak out for the impact of higher material prices and product prices. However, the external environment has remained unfavorable for the Company on an underlying basis. Meanwhile, with respect to construction & rental, the Company suggests that some 90% of net add-on from consolidation of YAGUMI Group as subsidiary is included in the revenue.

On the Logistics Equipment side, the Company has seen revenue driven by strengths on that bulk container cages for liquid shipping. At the same time, the Company has seen a stable trend in order placement, mainly from repeat customers, including that of the above-mentioned containers. Furthermore, order placement has been firm also for specialized logistics equipment dedicated to the construction materials leasing sector.

Meanwhile, for Q1, gross profit came in at ¥1,050m (up 54.1%) and SG&A expenses ¥631m (up 25.5%), implying gross profit margin of 26.0% (up 2.6% points) and SG&A ratio of 15.6% (down 1.7% points), having resulted in operating profit margin of 10.4% (up 4.3% points).

Traditionally, the Company's business model is based on manufacture and sale of scaffoldings versus construction & rental of scaffoldings for YAGUMI Group. In other words, the two companies have a different business model one another, which naturally ends up with a situation that the latter carries gross profit margin higher than the former in the first place. At the same time, there was an increase in SG&A expenses as a result of having consolidated YAGUMI Group as subsidiary, but the Company as a whole saw a decrease in SG&A expenses in terms of ratio to revenue.

#### **FY03/2025 Company Forecasts**

FY03/2025 Company forecasts, announced on 10 May 2024, have remained unchanged, going for prospective revenue of ¥16,000m (up 26.2% YoY), operating profit of ¥1,600m (up 128.5%), profit before tax of ¥1,494m (up 129.0%) and profit attributable to owners of parent of ¥1,000m (up 144.1%), while operating profit margin of 10.0% (up 4.5% points). At the same time, Company forecasts have remained unchanged also for planned annual dividend, going for ¥32.00 per share, implying payout ratio of 44.5%, for FY03/2025.

## 4.0 Financial Statements

### Statement of Profit or Loss (Cumulative / Quarterly)

Statement of Profit or Loss	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	YoY
(Million Yen)	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4		Net Chg.
	03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025		
<b>Revenue</b>	<b>2,906</b>	<b>6,621</b>	<b>9,675</b>	<b>12,678</b>	<b>4,038</b>	-	-	-	-	<b>+1,131</b>
Cost of revenue	2,224	5,154	7,507	9,880	2,987	-	-	-	-	+762
Gross profit	681	1,467	2,168	2,797	1,050	-	-	-	-	+368
SG&A expenses	503	944	1,465	2,078	631	-	-	-	-	+128
Other income and expenses (net)	(0)	(1)	(8)	(19)	2	-	-	-	-	+2
<b>Operating profit</b>	<b>177</b>	<b>520</b>	<b>694</b>	<b>700</b>	<b>421</b>	-	-	-	-	<b>+243</b>
Financial income and costs (net)	(12)	(23)	(37)	(47)	(25)	-	-	-	-	(13)
<b>Profit before tax</b>	<b>165</b>	<b>496</b>	<b>656</b>	<b>652</b>	<b>395</b>	-	-	-	-	<b>+230</b>
Income tax expenses	56	154	215	241	131	-	-	-	-	+74
<b>Profit</b>	<b>109</b>	<b>342</b>	<b>441</b>	<b>411</b>	<b>264</b>	-	-	-	-	<b>+155</b>
Profit attributable to owners of parent	110	339	439	409	265	-	-	-	-	+154
Profit attributable to non-controlling interests	(1)	2	2	1	(0)	-	-	-	-	+0
<b>Profit attributable to owners of parent</b>	<b>110</b>	<b>339</b>	<b>439</b>	<b>409</b>	<b>265</b>	-	-	-	-	<b>+154</b>
Revenue YoY	(33.5%)	(25.7%)	(20.2%)	(14.1%)	+38.9%	-	-	-	-	-
Operating profit YoY	(67.5%)	(53.2%)	(50.0%)	(53.4%)	+137.0%	-	-	-	-	-
Profit before tax YoY	(68.7%)	(53.9%)	(50.9%)	(54.5%)	+138.9%	-	-	-	-	-
Profit YoY	(70.3%)	(54.5%)	(52.2%)	(58.3%)	+142.2%	-	-	-	-	-
Profit attributable to owners of parent YoY	(69.4%)	(54.3%)	(52.9%)	(59.3%)	+139.6%	-	-	-	-	-
Gross profit margin	23.4%	22.2%	22.4%	22.1%	26.0%	-	-	-	-	+2.6%
SG&A ratio	17.3%	14.3%	15.1%	16.4%	15.6%	-	-	-	-	(1.7%)
Operating profit margin	6.1%	7.9%	7.2%	5.5%	10.4%	-	-	-	-	+4.3%
Profit before tax margin	5.7%	7.5%	6.8%	5.1%	9.8%	-	-	-	-	+4.1%
Profit margin	3.8%	5.2%	4.6%	3.2%	6.6%	-	-	-	-	+2.8%
Profit attributable to owners of parent margin	3.8%	5.1%	4.5%	3.2%	6.6%	-	-	-	-	+2.8%
Income tax expenses / Profit before tax	34.0%	31.0%	32.8%	37.0%	33.1%	-	-	-	-	(0.9%)

Statement of Profit or Loss	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	YoY
(Million Yen)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		Net Chg.
	03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025		
<b>Revenue</b>	<b>2,906</b>	<b>3,715</b>	<b>3,053</b>	<b>3,003</b>	<b>4,038</b>	-	-	-	-	<b>+1,131</b>
Cost of revenue	2,224	2,929	2,352	2,373	2,987	-	-	-	-	+762
Gross profit	681	785	701	629	1,050	-	-	-	-	+368
SG&A expenses	503	441	520	613	631	-	-	-	-	+128
Other income and expenses (net)	(0)	(1)	(7)	(10)	2	-	-	-	-	+2
<b>Operating profit</b>	<b>177</b>	<b>342</b>	<b>173</b>	<b>5</b>	<b>421</b>	-	-	-	-	<b>+243</b>
Financial income and costs (net)	(12)	(11)	(13)	(10)	(25)	-	-	-	-	(13)
<b>Profit before tax</b>	<b>165</b>	<b>331</b>	<b>159</b>	<b>(4)</b>	<b>395</b>	-	-	-	-	<b>+230</b>
Income tax expenses	56	97	61	26	131	-	-	-	-	+74
<b>Profit</b>	<b>109</b>	<b>233</b>	<b>98</b>	<b>(30)</b>	<b>264</b>	-	-	-	-	<b>+155</b>
Profit attributable to owners of parent	110	229	99	(29)	265	-	-	-	-	+154
Profit attributable to non-controlling interests	(1)	4	(0)	(0)	(0)	-	-	-	-	+0
<b>Profit attributable to owners of parent</b>	<b>110</b>	<b>229</b>	<b>99</b>	<b>(29)</b>	<b>265</b>	-	-	-	-	<b>+154</b>
Revenue YoY	(33.5%)	(18.2%)	(5.2%)	+14.4%	+38.9%	-	-	-	-	-
Operating profit YoY	(67.5%)	(39.5%)	(37.2%)	(94.7%)	+137.0%	-	-	-	-	-
Profit before tax YoY	(68.7%)	(39.6%)	(38.7%)	-	+138.9%	-	-	-	-	-
Profit YoY	(70.3%)	(39.2%)	(42.2%)	-	+142.2%	-	-	-	-	-
Profit attributable to owners of parent YoY	(69.4%)	(40.1%)	(47.2%)	-	+139.6%	-	-	-	-	-
Gross profit margin	23.4%	21.1%	23.0%	21.0%	26.0%	-	-	-	-	+2.6%
SG&A ratio	17.3%	11.9%	17.0%	20.4%	15.6%	-	-	-	-	(1.7%)
Operating profit margin	6.1%	9.2%	5.7%	0.2%	10.4%	-	-	-	-	+4.3%
Profit before tax margin	5.7%	8.9%	5.2%	(0.1%)	9.8%	-	-	-	-	+4.1%
Profit margin	3.8%	6.3%	3.2%	(1.0%)	6.6%	-	-	-	-	+2.8%
Profit attributable to owners of parent margin	3.8%	6.2%	3.3%	(1.0%)	6.6%	-	-	-	-	+2.8%
Income tax expenses / Profit before tax	34.0%	29.5%	38.3%	-	33.1%	-	-	-	-	(0.9%)

Source: Company Data, WRJ Calculation

## Revenue by Business Division (Cumulative / Quarterly)

Revenue by Business Division		Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
		Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)		03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025	Net Chg.
Wedge Binding Type Scaffoldings		977	2,465	3,877	4,970	1,325	-	-	-	+347
Next Generation Scaffoldings		607	974	1,297	1,434	398	-	-	-	(208)
Construction & Rental		330	-	-	-	1,109	-	-	-	+779
Other Products		366	-	-	-	324	-	-	-	(42)
Other		34	-	-	-	183	-	-	-	+148
Other Temporary Materials		-	1,394	2,007	2,576	-	-	-	-	-
Scaffolding Equipment		2,317	4,834	7,182	8,981	3,342	-	-	-	+1,024
Logistics Equipment		589	1,787	2,493	3,697	696	-	-	-	+106
<b>Revenue</b>		<b>2,906</b>	<b>6,621</b>	<b>9,675</b>	<b>12,678</b>	<b>4,038</b>	-	-	-	<b>+1,131</b>
Wedge Binding Type Scaffoldings		(48.2%)	(36.5%)	(24.8%)	(15.3%)	+35.6%	-	-	-	-
Next Generation Scaffoldings		+23.6%	+10.6%	+1.5%	(16.3%)	(34.3%)	-	-	-	-
Construction & Rental		-	-	-	-	+235.6%	-	-	-	-
Other Products		-	-	-	-	(11.5%)	-	-	-	-
Other		-	-	-	-	+429.2%	-	-	-	-
Other Temporary Materials		-	(0.5%)	(2.0%)	(8.4%)	-	-	-	-	-
Scaffolding Equipment		(25.2%)	(21.6%)	(15.3%)	(13.6%)	+44.2%	-	-	-	-
Logistics Equipment		(53.6%)	(34.8%)	(31.7%)	(15.3%)	+18.1%	-	-	-	-
<b>Revenue (YoY)</b>		<b>(33.5%)</b>	<b>(25.7%)</b>	<b>(20.2%)</b>	<b>(14.1%)</b>	<b>+38.9%</b>	-	-	-	-
Wedge Binding Type Scaffoldings		33.6%	37.2%	40.1%	39.2%	32.8%	-	-	-	-
Next Generation Scaffoldings		20.9%	14.7%	13.4%	11.3%	9.9%	-	-	-	-
Construction & Rental		11.4%	-	-	-	27.5%	-	-	-	-
Other Products		12.6%	-	-	-	8.0%	-	-	-	-
Other		1.2%	-	-	-	4.5%	-	-	-	-
Other Temporary Materials		-	21.1%	20.8%	20.3%	-	-	-	-	-
Scaffolding Equipment		79.7%	73.0%	74.2%	70.8%	82.8%	-	-	-	-
Logistics Equipment		20.3%	27.0%	25.8%	29.2%	17.2%	-	-	-	-
<b>Revenue (Composition Ratio)</b>		<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	-	-	-	-
Revenue by Business Division		Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)		03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025	Net Chg.
Wedge Binding Type Scaffoldings		977	1,487	1,411	1,093	1,325	-	-	-	+347
Next Generation Scaffoldings		607	367	323	137	398	-	-	-	(208)
Construction & Rental		330	-	-	-	1,109	-	-	-	+779
Other Products		366	-	-	-	324	-	-	-	(42)
Other		34	-	-	-	183	-	-	-	+148
Other Temporary Materials		-	662	613	568	-	-	-	-	-
Scaffolding Equipment		2,317	2,517	2,348	1,798	3,342	-	-	-	+1,024
Logistics Equipment		589	1,198	705	1,204	696	-	-	-	+106
<b>Revenue</b>		<b>2,906</b>	<b>3,715</b>	<b>3,053</b>	<b>3,003</b>	<b>4,038</b>	-	-	-	<b>+1,131</b>
Wedge Binding Type Scaffoldings		(48.2%)	(25.5%)	+11.0%	+53.8%	+35.6%	-	-	-	-
Next Generation Scaffoldings		+23.6%	(5.8%)	(18.8%)	(68.5%)	(34.3%)	-	-	-	-
Construction & Rental		-	-	-	-	+235.6%	-	-	-	-
Other Products		-	-	-	-	(11.5%)	-	-	-	-
Other		-	-	-	-	+429.2%	-	-	-	-
Other Temporary Materials		-	(2.7%)	(5.3%)	(25.5%)	-	-	-	-	-
Scaffolding Equipment		(25.2%)	(17.9%)	+1.3%	(5.8%)	+44.2%	-	-	-	-
Logistics Equipment		(53.6%)	(18.7%)	(22.0%)	+68.0%	+18.1%	-	-	-	-
<b>Revenue (YoY)</b>		<b>(33.5%)</b>	<b>(18.2%)</b>	<b>(5.2%)</b>	<b>+14.4%</b>	<b>+38.9%</b>	-	-	-	-
Wedge Binding Type Scaffoldings		33.6%	40.0%	46.2%	36.4%	32.8%	-	-	-	-
Next Generation Scaffoldings		20.9%	9.9%	10.6%	4.6%	9.9%	-	-	-	-
Construction & Rental		11.4%	-	-	-	27.5%	-	-	-	-
Other Products		12.6%	-	-	-	8.0%	-	-	-	-
Other		1.2%	-	-	-	4.5%	-	-	-	-
Other Temporary Materials		-	17.8%	20.1%	18.9%	-	-	-	-	-
Scaffolding Equipment		79.7%	67.7%	76.9%	59.9%	82.8%	-	-	-	-
Logistics Equipment		20.3%	32.3%	23.1%	40.1%	17.2%	-	-	-	-
<b>Revenue (Composition Ratio)</b>		<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	-	-	-	-

Source: Company Data, WRJ Calculation

## Statement of Financial Position (Quarterly)

Statement of Financial Position	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	YoY
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
(Million Yen)	03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025	03/2025	Net Chg.
Cash and cash equivalents	1,798	2,409	1,654	1,843	1,133	-	-	-	-	(664)
Trade and other receivables	2,553	3,213	2,718	2,225	3,361	-	-	-	-	+808
Inventory	3,637	2,368	3,103	3,182	3,466	-	-	-	-	(171)
Other	33	30	107	39	131	-	-	-	-	+98
<b>Total current assets</b>	<b>8,022</b>	<b>8,023</b>	<b>7,583</b>	<b>7,291</b>	<b>8,093</b>	-	-	-	-	<b>+70</b>
Property, plant and equipment	2,254	2,360	2,394	2,488	3,901	-	-	-	-	+1,647
Right-of-use assets	222	226	210	204	384	-	-	-	-	+162
Goodwill	9,221	9,221	9,221	9,221	12,521	-	-	-	-	+3,299
Intangible assets	1,378	1,370	1,362	1,352	1,344	-	-	-	-	(33)
Other	91	96	99	117	355	-	-	-	-	+263
<b>Total non-current assets</b>	<b>13,168</b>	<b>13,275</b>	<b>13,287</b>	<b>13,384</b>	<b>18,507</b>	-	-	-	-	<b>+5,338</b>
<b>Total assets</b>	<b>21,191</b>	<b>21,298</b>	<b>20,871</b>	<b>20,675</b>	<b>26,600</b>	-	-	-	-	<b>+5,409</b>
Trade and other payables	833	799	1,278	1,045	1,280	-	-	-	-	+447
Borrowings	4,244	3,996	1,490	1,490	6,149	-	-	-	-	+1,904
Other	434	566	309	407	442	-	-	-	-	+7
<b>Total current liabilities</b>	<b>5,511</b>	<b>5,362</b>	<b>3,078</b>	<b>2,943</b>	<b>7,871</b>	-	-	-	-	<b>+2,359</b>
Borrowings	-	-	1,960	1,963	2,639	-	-	-	-	+2,639
Other	452	473	493	449	726	-	-	-	-	+273
<b>Total non-current liabilities</b>	<b>452</b>	<b>473</b>	<b>2,453</b>	<b>2,413</b>	<b>3,365</b>	-	-	-	-	<b>+2,913</b>
<b>Total liabilities</b>	<b>5,964</b>	<b>5,836</b>	<b>5,532</b>	<b>5,357</b>	<b>11,237</b>	-	-	-	-	<b>+5,272</b>
<b>Total equity attributable to owners of parent</b>	<b>15,221</b>	<b>15,452</b>	<b>15,330</b>	<b>15,310</b>	<b>15,350</b>	-	-	-	-	<b>+128</b>
Other	5	9	8	8	12	-	-	-	-	+7
<b>Total equity</b>	<b>15,227</b>	<b>15,462</b>	<b>15,339</b>	<b>15,318</b>	<b>15,363</b>	-	-	-	-	<b>+136</b>
<b>Total liabilities and equity</b>	<b>21,191</b>	<b>21,298</b>	<b>20,871</b>	<b>20,675</b>	<b>26,600</b>	-	-	-	-	<b>+5,409</b>
Equity attributable to owners of parent	15,221	15,452	15,330	15,310	15,350	-	-	-	-	+129
Interest-bearing debt	4,244	3,996	3,450	3,454	8,788	-	-	-	-	+4,544
Net debt	2,445	1,586	1,795	1,611	7,654	-	-	-	-	+5,208
Equity ratio	71.8%	72.5%	73.5%	74.0%	57.7%	-	-	-	-	-
Net debt-to-equity ratio	16.1%	10.3%	11.7%	10.5%	49.9%	-	-	-	-	-
ROE (12 months)	5.0%	3.9%	3.3%	2.7%	3.7%	-	-	-	-	-
ROA (12 months)	4.9%	3.9%	3.6%	3.1%	3.7%	-	-	-	-	-
Days for inventory turnover	149	74	120	122	106	-	-	-	-	-
Quick ratio	79%	105%	142%	138%	57%	-	-	-	-	-
Current ratio	146%	150%	246%	248%	103%	-	-	-	-	-

Source: Company Data, WRJ Calculation

## Statement of Cash Flows (Cumulative / Quarterly)

Statement of Cashflows	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	YoY
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4		
(Million Yen)	03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025	03/2025	Net Chg.
Cashflows from operating activities	217	1,316	1,529	1,973	-	-	-	-	-	-
Cashflows from Investing activities	(21)	(226)	(396)	(626)	-	-	-	-	-	-
<b>Cashflows from operating and investing activities</b>	<b>195</b>	<b>1,090</b>	<b>1,133</b>	<b>1,347</b>	-	-	-	-	-	-
Cashflows from financing activities	(461)	(745)	(1,543)	(1,569)	-	-	-	-	-	-
Statement of Cashflows	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	YoY
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
(Million Yen)	03/2024	03/2024	03/2024	03/2024	03/2025	03/2025	03/2025	03/2025	03/2025	Net Chg.
Cashflows from operating activities	217	1,098	213	443	-	-	-	-	-	-
Cashflows from Investing activities	(21)	(204)	(170)	(229)	-	-	-	-	-	-
<b>Cashflows from operating and investing activities</b>	<b>195</b>	<b>894</b>	<b>43</b>	<b>213</b>	-	-	-	-	-	-
Cashflows from financing activities	(461)	(283)	(798)	(26)	-	-	-	-	-	-

Source: Company Data, WRJ Calculation

**Disclaimer**

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Information here is a summary of “IR Information” of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. “IR Information” of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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