Walden Research Japan

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INTERLIFE HOLDINGS (1418)

Consolidated Fiscal Year (Million Yen)	r	Sales	Operating Profit	Recurring Profit	Profit Attributable to Owners of Parent	EPS (Yen)	DPS (Yen)	BPS (Yen)
FY02/2023		11,460	168	177	179	11.33	5.00	211.77
FY02/2024		12,626	270	245	384	24.82	8.00	234.45
FY02/2025CoE		13,500	400	390	300	19.34	8.00	
FY02/2024	YoY	10.2%	60.4%	38.6%	114.6%	-	-	-
FY02/2025CoE	YoY	6.9%	47.9%	58.7%	(22.1%)	-	-	
Consolidated Quarter		Coloo	Operating	Recurring	Profit Attributable to	EPS	DPS	BPS
(Million Yen)		Sales	Profit	Profit	Owners of Parent	(Yen)	(Yen)	(Yen)
Q1 FY02/2024		2,993	69	74	51	-	-	-
Q2 FY02/2024		2,923	68	66	62	-	-	-
Q3 FY02/2024		2,985	(63)	(93)	99	-	-	-
Q4 FY02/2024		3,723	194	197	172			
Q1 FY02/2025		4,257	385	389	314	-	-	
Q1 FY02/2025	YoY	42.2%	455.3%	419.1%	515.1%	-	-	-

Source: Company Data, WRJ Calculation

1.0 Results Update (24 July 2024)

Storming

On 12 July 2024, INTERLIFE HOLDINGS, principally running operations of interior construction and those of installing sound & lighting facilities, released its Q1 FY02/2025 results. It has been revealed that the Company has achieved 96.5% of prospective operating profit, assumed in its full-year Company forecasts. According to the Company, it saw large-scale projects having been completed faster than expected as well as having made progress faster too, having resulted in an overshoot in sales, while having made steady progress in reducing expenses, mainly due to the success of measures to bring material transportation in-house and its focus on advanced procurement. The Company is strengthening sales activities at its Osaka Sales Office, in light of the potential for increased demand associated with EXPO 2025, the Osaka-Kansai Expo (13 April to 13 October 2025) and the Osaka Integrated Resort (IR), which Osaka-prefecture is advocating to hold in the fall of 2030. For FY02/2024, sales generated through the Osaka Sales Office accounted for some 10% of the Company's sales, while the trends since the beginning of FY02/2025 suggest that this ratio is on the rise. As well, the Company is to write off as many as 3,000,000 shares out of its treasury shares, equating to 14.99% of the number of shares outstanding prior to the deal, scheduled on 31 July 2024. We are to have an interview with the management for further information and initiate our Company Report to be followed by ongoing coverage by us.

IR Representative: Masanari Kato, Managing Director (81-(0)3-3547-3227/kato-masanari@n-interlife.co.jp)

2.0 Company Profile

Work to Support the City and its People

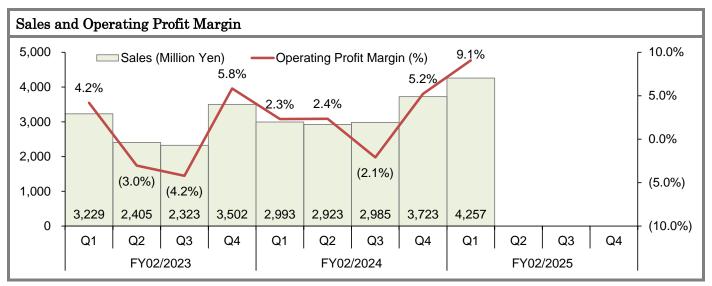
INTERLIFE HOLDINGS CO., LTD.						
Company Website IR Information						
IR Information						
Share Price (Japanese)						
5 October 2010						
4 April 2022: Tokyo Stock Exchange Standard Market (ticker: 1418)						
16 July 2013: Tokyo Stock Exchange JASDAQ (Standard)						
5 October 2010: Osaka Stock Exchange (JASDAQ Standard)						
¥2,979m (as of the end of May 2024)						
20,010,529 shares, including 4,495,180 treasury shares (as of the end of May 2024)						
Designing and construction of commercial & public facilities						
Provision of comprehensive services, including management and maintenance						
Business administration as a holding company for own subsidiaries						
I . Interior Construction						
II. Sound & Lighting Facilities						
III. Equipment & Maintenance						
Representative Director, Chairperson and CEO: Masahide Shoji						
President: Koji Kida						
Tatsumi 42.76%, Custody Bank of Japan, T. 4.77%, Client Share Ownership Plan						
3.12%, NOMURA Co., Ltd. 2.73% (as of the end of February 2024, but for treasury						
shares)						
Chuo-ku, Tokyo, JAPAN						
Consolidated: 250, Parent: 14 (as of the end of February 2024)						

Source: Company Data

3.0 Recent Trading and Prospects

Q1 FY02/2025

For Q1 FY02/2025, sales came in at \$4,257m (up 42.2% YoY), operating profit \$385m (up 455.3%), recurring profit \$389m (up 419.1%) and profit attributable to owners of parent \$314m (up 515.1%), while operating profit margin 9.1% (up 6.7% points).

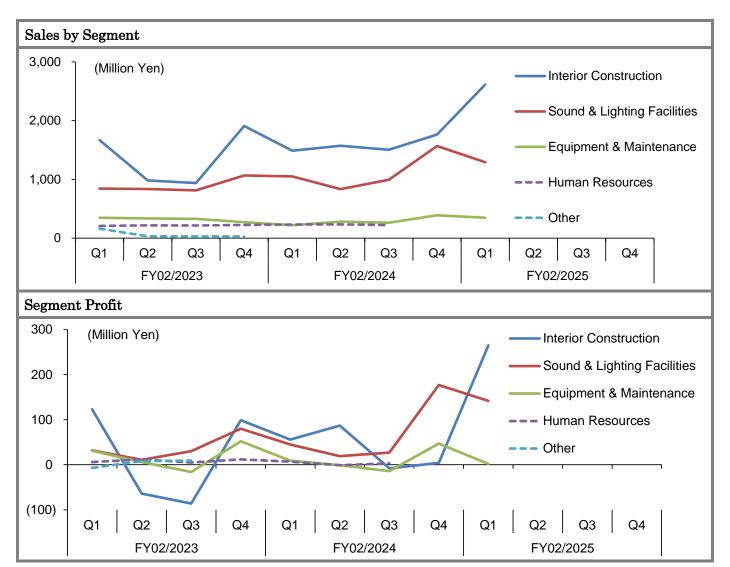


Source: Company Data, WRJ Calculation

Due to seasonal factors, the Company's sales tend to be concentrated for Q1 (March to May) and Q4 (December to February) and this is also true for earnings, as is taken for granted. Meanwhile, the Company's operating profit margin is inevitably under pressure for Q2 (June to August) and Q3 (September to November), when sales are in the phase of adjustments. In light of this, it appears that the Company has an idea that it is too early at the moment to determine the magnitude of upward revision for its full-year performance for immediate announcement. As far as we could see, the Company would like to confirm the state of order intake during the period of Q2 (June to August) at the very beginning.

By segment, on the mainstay Interior Construction side, which is in charge of by NISSHO INTERLIFE CO., LTD (a wholly owned subsidiary), sales came in at ¥2,615m (up 75.6%), segment profit ¥265m (up 372.8%) and segment profit margin of 10.1% (up 6.4% points), having seen contribution rate for the Company's performance by 89% in sales and 72% in segment profit. Sales were firm for those of being associated with contract work from general contractors as well as those of being associated with original contracts from eating and drinking establishments. Meanwhile, the Company suggests sales generated through the Osaka Sales Office have more than doubled over the same period of the previous year. Prior to the holding of EXPO 2025, the Osaka-Kansai Expo (13 April to 13 October 2025), the Company sees lots of redevelopments being underway in the surrounding areas, while steadily capturing demand, arising from all those redevelopments.

On the Sound & Lighting Facilities side, which is in charge of by System Engineering and Service, Inc. (wholly owned subsidiary) and SANKEN SYSTEM Co.,Ltd. (wholly owned subsidiary) consolidated since Q4 (December to February) of FY02/2024, the Company also saw a substantial increase in sales and earnings. As well, the Company is going for a trend of prospective performance for FY02/2025 that it will see sales intensively concentrated and thus segment profit for Q4, as it did for the actual results of FY02/2024, with respect to those of operations to plan, design and install sound & lighting facilities at hotels newly completed and so on.



Source: Company Data, WRJ Calculation (withdrawn from the Human Resources side and other to date)

FY02/2025 Company Forecasts

FY02/2025 Company forecasts, announced on 12 April 2024, have remained unchanged, going for prospective sales of ¥13,500m (up 6.9% YoY), operating profit of ¥400m (up 47.9%), recurring profit of ¥390m (up 58.7%) and profit attributable to owners of parent of ¥300m (down 22.1%), while operating profit margin of 3.0% (up 0.8% points). At the same time, Company forecasts are going for planned annual dividend of ¥8.00 per share, implying payout ratio of 41.4%. As well, Company forecasts assume ¥213m gain on sales of the shares in its subsidiary in charge of the operations on the Human Resources side, posted for Q3 FY02/2024, not to reappear and thus create a factor to lower the level of profit attributable to owners of parent to a corresponding extent.

4.0 Financial Statements

Income Statement (Cumulative / Quarterly)

Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg.
2,993	5,916	8,902	12,626	4,257	-	-	-	+1,263
2,385	4,689	7,137	10,107	3,306	-	-	-	+921
					-	-	-	+342
					-	-	-	+25
69	138			385	-	-	-	+316
	3	, ,	, ,		-	-	-	(2)
74	141		245	389	-	-	-	+314
-	23		236	-	-	-	-	-
					-	-	-	+314
23	52	73	97	75	-	-	-	+51
51	113	212	384	314	-	-	-	+263
(7.3%)	+5.0%	+11.9%	+10.2%	+42.2%	-	-	-	-
(48.6%)	+122.5%	-	+60.4%	+455.3%	-	-	-	-
(47.2%)	+101.0%	-	+38.6%	+419.1%	-	-	-	-
(57.0%)	+133.9%	-	+114.6%	+515.1%	-	-	-	-
20.3%	20.7%	19.8%	19.9%	22.3%	-	-	-	+2.0%
18.0%	18.4%	19.0%	17.8%	13.3%	-	-	-	(4.7%)
2.3%	2.3%	0.9%	2.1%	9.1%	-	-	-	+6.7%
2.5%	2.4%	0.5%	1.9%	9.1%	-	-	-	+6.6%
1.7%	1.9%	2.4%	3.0%	7.4%	-	-	-	+5.7%
31.9%	31.5%	25.6%	20.2%	19.3%	-	-	-	(12.6%)
Cons.Act	Cons.Act	Cons. Act	Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg.
2,993	2,923	2,985	3,723	4,257	-	-	-	+1,263
2,385	2,304	2,447	2,970	3,306	-	-	-	+921
608	618	537	753	950	-	-	-	+342
538	549	600	558	564	-	-	-	+25
69	68	(62)	194	385	-	-	-	+316
5	(2)	(30)	2	3	-	-	-	(2)
74	66	(92)	197	389	-	-	-	+314
-	23	213	(0)	-	-	-	-	-
74	90	120	196	389	-	-	-	+314
23	28	21	23	75	-	-	-	+51
23 51	28 62	21 99	23 172	75 314	- -	-	-	+51 +263
					- -	- -		
51	62	99	172	314	- -	- - -	- 1	
(7.3%)	62	99	172 +6.3%	314 +42.2%	- - - -	- - - -	-	
(7.3%) (48.6%)	62	99 +28.5%	+6.3% (4.7%)	+42.2% +455.3%	- - - - -	- - - - -	-	
(7.3%) (48.6%) (47.2%)	62	99 +28.5% - -	+6.3% (4.7%) (3.9%)	+42.2% +455.3% +419.1%	- - - - -	- - - - -	:	
(7.3%) (48.6%) (47.2%) (57.0%)	+21.5% - - -	99 +28.5% - -	+6.3% (4.7%) (3.9%) (23.0%)	314 +42.2% +455.3% +419.1% +515.1%	- - - - - - -	- - - - - - -	-	+263 - - -
(7.3%) (48.6%) (47.2%) (57.0%) 20.3%	+21.5% - - 21.2%	99 +28.5% - - - 18.0%	+6.3% (4.7%) (3.9%) (23.0%) 20.2%	314 +42.2% +455.3% +419.1% +515.1% 22.3%	- - - - - - - -	- - - - - - - -		+263 - - - - +2.0%
(7.3%) (48.6%) (47.2%) (57.0%) 20.3% 18.0%	+21.5% - - - 21.2% 18.8%	99 +28.5% - - - 18.0% 20.1%	+6.3% (4.7%) (3.9%) (23.0%) 20.2% 15.0%	314 +42.2% +455.3% +419.1% +515.1% 22.3% 13.3%	- - - - - - - - - - -	- - - - - - - - - -		+263 - - - - +2.0% (4.7%)
51 (7.3%) (48.6%) (47.2%) (57.0%) 20.3% 18.0% 2.3%	+21.5% 21.2% 18.8% 2.4%	+28.5% - - - 18.0% 20.1% (2.1%)	172 +6.3% (4.7%) (3.9%) (23.0%) 20.2% 15.0% 5.2%	314 +42.2% +455.3% +419.1% +515.1% 22.3% 13.3% 9.1%				+263 +2.0% (4.7%) +6.7%
	608 538 69 5 74 - 74 23 51 (7.3%) (48.6%) (47.2%) (57.0%) 20.3% 18.0% 2.5% 1.7% 31.9% Cons. Act Q1 02/2024 2,993 2,385 608 538 69 5 74	608 1,227 538 1,088 69 138 5 3 74 141 - 23 74 165 23 52 51 113 (7.3%) +5.0% (48.6%) +122.5% (47.2%) +101.0% (57.0%) +133.9% 20.3% 20.7% 18.0% 18.4% 2.3% 2.3% 2.5% 2.4% 1.7% 1.9% 31.9% 31.5% Cons.Act Cons.Act Q1 Q2 02/2024 02/2024 2,993 2,923 2,385 2,304 608 618 538 549 69 68 5 (2) 74 66	608 1,227 1,764 538 1,088 1,689 69 138 75 5 3 (27) 74 141 48 - 23 237 74 165 285 23 52 73 51 113 212 (7.3%) +5.0% +11.9% (48.6%) +122.5% - (47.2%) +101.0% - (57.0%) +133.9% - 20.3% 20.7% 19.8% 18.0% 18.4% 19.0% 2.3% 2.3% 0.9% 2.5% 2.4% 0.5% 1.7% 1.9% 2.4% 31.9% 31.5% 25.6% Cons.Act Cons.Act Cons.Act Q1 Q2 Q3 02/2024 02/2024 02/2024 2,993 2,923 2,985 2,385 2,304 2,447	608 1,227 1,764 2,518 538 1,088 1,689 2,247 69 138 75 270 5 3 (27) (24) 74 141 48 245 - 23 237 236 74 165 285 482 23 52 73 97 51 113 212 384 (7.3%) +5.0% +11.9% +10.2% (48.6%) +122.5% - +60.4% (47.2%) +101.0% - +38.6% (57.0%) +133.9% - +114.6% 20.3% 20.7% 19.8% 19.9% 18.0% 18.4% 19.0% 17.8% 2.3% 2.3% 0.9% 2.1% 2.5% 2.4% 0.5% 1.9% 1.7% 1.9% 2.4% 3.0% 31.9% 31.5% 25.6% 20.2%	608 1,227 1,764 2,518 950 538 1,088 1,689 2,247 564 69 138 75 270 385 5 3 (27) (24) 3 74 141 48 245 389 - 23 237 236 - 74 165 285 482 389 23 52 73 97 75 51 113 212 384 314 (7.3%) +5.0% +11.9% +10.2% +42.2% (48.6%) +122.5% - +60.4% +455.3% (47.2%) +101.0% - +38.6% +419.1% (57.0%) +133.9% - +114.6% +515.1% 20.3% 20.7% 19.8% 19.9% 22.3% 18.0% 18.4% 19.0% 17.8% 13.3% 2.5% 2.4% 0.5% 1.9% 9.1%	608 1,227 1,764 2,518 950 - 538 1,088 1,689 2,247 564 - 69 138 75 270 385 - 5 3 (27) (24) 3 - 74 141 48 245 389 - 74 165 285 482 389 - 74 165 285 482 389 - 23 52 73 97 75 - 51 113 212 384 314 - (7.3%) +5.0% +11.9% +10.2% +42.2% - (48.6%) +122.5% - +60.4% +455.3% - (47.2%) +101.0% - +38.6% +419.1% - (57.0%) +133.9% - +114.6% +515.1% - 20.3% 20.7% 19.8% 19.9% 22.3% <td< td=""><td>608 1,227 1,764 2,518 950 - - 538 1,088 1,689 2,247 564 - - 69 138 75 270 385 - - 5 3 (27) (24) 3 - - 74 141 48 245 389 - - 74 165 285 482 389 - - 23 52 73 97 75 - - 23 52 73 97 75 - - 43 52 73 97 75 - - 442,30 +113 212 384 314 - - (7.3%) +5.0% +11.9% +10.2% +42.2% - - (48.6%) +122.5% - +60.4% +455.3% - - (47.2%) +101.0% -</td><td>608 1,227 1,764 2,518 950 -</td></td<>	608 1,227 1,764 2,518 950 - - 538 1,088 1,689 2,247 564 - - 69 138 75 270 385 - - 5 3 (27) (24) 3 - - 74 141 48 245 389 - - 74 165 285 482 389 - - 23 52 73 97 75 - - 23 52 73 97 75 - - 43 52 73 97 75 - - 442,30 +113 212 384 314 - - (7.3%) +5.0% +11.9% +10.2% +42.2% - - (48.6%) +122.5% - +60.4% +455.3% - - (47.2%) +101.0% -	608 1,227 1,764 2,518 950 -

Source: Company Data, WRJ Calculation

Segmented Information (Cumulative / Quarterly)

Segmented Information	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg.
Interior Construction	1,489	3,064	4,570	6,334	2,615	-	-	-	+1,126
Sound & Lighting Facilities	1,051	1,886	2,882	4,451	1,294	-	-	-	+242
Equipment & Maintenance	220	501	763	1,153	347	-	-	-	+126
Human Resources	231	464	686	686	-	-	-	-	(231)
Sales	2,993	5,916	8,902	12,626	4,257	-	-	-	+1,263
Interior Construction	56	143	135	139	265	-	-	-	+209
Sound & Lighting Facilities	45	64	91	269	142	-	-	-	+97
Equipment & Maintenance	9	7	(6)	41	2	-	-	-	(6)
Human Resources	7	6	10	10	-	-	-	-	(7)
Segment Profit	117	222	230	460	410	-	-	-	+292
Adjustments	(48)	(84)	(154)	(189)	(24)	-	-	-	+24
Operating Profit	69	138	75	270	385	-	-	-	+316
Interior Construction	3.8%	4.7%	3.0%	2.2%	10.1%	-	-	-	+6.4%
Sound & Lighting Facilities	4.3%	3.4%	3.2%	6.0%	11.0%	-	-	-	+6.7%
Equipment & Maintenance	4.1%	1.6%	(0.8%)	3.6%	0.8%	-	-	-	(3.3%)
Human Resources	3.3%	1.4%	1.5%	1.5%	-	-	-	-	-
Segment Profit Margin	3.9%	3.8%	2.6%	3.6%	9.6%	-	-	-	+5.7%
Adjustments	(1.6%)	(1.4%)	(1.7%)	(1.5%)	(0.6%)	-	-	-	+1.0%
Operating Profit Margin	2.3%	2.3%	0.9%	2.1%	9.1%	-	-	-	+6.7%
Segmented Information	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg.
Interior Construction	1,489	1,574	1,505	1,764	2,615	-	-	-	+1,126
Sound & Lighting Facilities	1,051	834	995	1,568	1,294	-	-	-	+242
Equipment & Maintenance	220	280	262	390	347	-	-	-	+126
Human Resources	231	222							
0-1		233	222	-	-	-	-	-	(231)
Sales	2,993	233 2,923	222 2,985	- 3,723	- 4,257	-	-		` ′
Interior Construction	2,993 56			3, 723	4,257 265	-	-		+1,263
	· · · · · · · · · · · · · · · · · · ·	2,923	2,985		-	-	-	:	+1,263 +209
Interior Construction	56	2,923 87	2,985 (8)	4	265	- - - -	- - - -	:	+1,263 +209 +97
Interior Construction Sound & Lighting Facilities	56 45	2,923 87 19	2,985 (8) 27	4 177	265 142	- - - - - -	- - - - - -		+1,263 +209 +97 (6)
Interior Construction Sound & Lighting Facilities Equipment & Maintenance	56 45 9	2,923 87 19 (1)	2,985 (8) 27 (14)	4 177	265 142	- - - - - -	- - - - - -	-	+1,263 +209 +97 (6) (7)
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources	56 45 9 7	2,923 87 19 (1) (1)	(8) 27 (14) 3	4 177 47	265 142 2	- - - - - - - -	- - - - - - - -		+1,263 +209 +97 (6) (7) +292
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit	56 45 9 7 117	2,923 87 19 (1) (1) 104	2,985 (8) 27 (14) 3 8	4 177 47 - 229	265 142 2 - 410	- - - - - - - -	- - - - - - - -	-	+1,263 +209 +97 (6) (7) +292 +24
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments	56 45 9 7 117 (48)	2,923 87 19 (1) (1) 104 (35)	2,985 (8) 27 (14) 3 8 (70)	4 177 47 - 229 (35)	265 142 2 - 410 (24)				+1,263 +209 +97 (6) (7) +292 +24 +316
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments Operating Profit	56 45 9 7 117 (48) 69	2,923 87 19 (1) (1) 104 (35) 68	2,985 (8) 27 (14) 3 8 (70) (63)	4 177 47 - 229 (35) 194	265 142 2 - 410 (24) 385	- - - - - - - - - - - - - - - - - - -			+1,263 +209 +97 (6) (7) +292 +24 +316 +6.4%
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments Operating Profit Interior Construction	56 45 9 7 117 (48) 69	2,923 87 19 (1) (1) 104 (35) 68 5.5%	2,985 (8) 27 (14) 3 8 (70) (63)	4 177 47 - 229 (35) 194 0.3%	265 142 2 - 410 (24) 385 10.1%	- - - - - - - - - - - - - - - - - - -			+1,263 +209 +97 (6) (7) +292 +24 +316 +6.4% +6.7%
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments Operating Profit Interior Construction Sound & Lighting Facilities	56 45 9 7 117 (48) 69 3.8% 4.3%	2,923 87 19 (1) (1) 104 (35) 68 5.5% 2.3%	2,985 (8) 27 (14) 3 8 (70) (63) (0.5%) 2.7%	4 177 47 - 229 (35) 194 0.3% 11.3%	265 142 2 - 410 (24) 385 10.1% 11.0%	- - - - - - - - - - - - - - - - - - -			+1,263 +209 +97 (6) (7) +292 +24 +316 +6.4% +6.7%
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments Operating Profit Interior Construction Sound & Lighting Facilities Equipment & Maintenance	56 45 9 7 117 (48) 69 3.8% 4.3%	2,923 87 19 (1) (1) 104 (35) 68 5.5% 2.3% (0.4%)	2,985 (8) 27 (14) 3 8 (70) (63) (0.5%) 2.7% (5.4%)	4 177 47 - 229 (35) 194 0.3% 11.3%	265 142 2 - 410 (24) 385 10.1% 11.0%	- - - - - - - - - - - - - - - - - - -			+1,263 +209 +97 (6) (7) +292 +24 +316 +6.4% +6.7% (3.3%)
Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources Segment Profit Adjustments Operating Profit Interior Construction Sound & Lighting Facilities Equipment & Maintenance Human Resources	56 45 9 7 117 (48) 69 3.8% 4.3% 4.1%	2,923 87 19 (1) (1) 104 (35) 68 5.5% 2.3% (0.4%) (0.5%)	2,985 (8) 27 (14) 3 8 (70) (63) (0.5%) 2.7% (5.4%) 1.6%	4 177 47 229 (35) 194 0.3% 11.3% 12.2%	265 142 2 410 (24) 385 10.1% 11.0% 0.8%				(231) +1,263 +209 +97 (6) (7) +292 +24 +316 +6.4% +6.7% (3.3%) - +5.7% +1.0%

Source: Company Data, WRJ Calculation

Balance Sheet (Quarterly)

Balance Sheet	Cons.Act								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg
Cash and Deposit	2,323	2,503	2,121	1,419	2,471	-	-	-	+147
Notes Receivable -Trade	2,080	1,817	2,249	3,363	2,759	-	-	-	+679
Inventory	4	4	13	14	13	-	-	-	+8
Costs on Construction Contracts in Progress	560	579	955	833	656	-	-	-	+96
Other	140	114	140	176	162	-	-	-	+21
Current Assets	5,109	5,018	5,482	5,808	6,063	-	-	-	+954
Tangible Assets	1,149	1,120	1,139	1,111	1,114	-	-	-	(35)
Intangible Assets	278	270	553	543	543	-	-	-	+264
Investments and Other Assets	643	644	678	672	695	-	-	-	+51
Fixed Assets	2,072	2,035	2,371	2,326	2,353	-	-	-	+281
Total Assets	7,181	7,054	7,853	8,135	8,417	-	-	-	+1,235
Accounts Payables	1,467	1,411	1,481	1,653	1,364	-	-	-	(103)
Short-Term Debt	529	489	450	450	580	-	-	-	+51
Current Portion of Long-term Debt	353	361	459	472	433	-	-	-	+79
Other	858	658	665	714	971	-	-	-	+112
Current Liabilities	3,208	2,921	3,056	3,290	3,349	-	-	-	+140
Long-Term Debt	423	511	1,013	867	901	-	-	-	+477
Other	271	277	329	340	343	-	-	-	+72
Fixed Liabilities	694	788	1,343	1,207	1,244	-	-	-	+550
Total Liabilities	3,902	3,710	4,399	4,497	4,593	-	-	-	+691
Shareholders' Equity	3,313	3,375	3,477	3,652	3,835	-	-	-	+522
Other	(35)	(32)	(24)	(15)	(13)	-	-	-	+22
Net Assets	3,278	3,344	3,453	3,637	3,823	-	-	-	+544
Total Liabilities & Net Assets	7,181	7,054	7,853	8,135	8,417	-	-	-	+1,235
Equity Capital	3,278	3,344	3,453	3,637	3,823	-	-	-	+545
Interest Bearing Debt	1,305	1,363	1,923	1,789	1,914	-	-	-	+608
Net Debt	(1,018)	(1,140)	(199)	370	(557)	-	-	-	+460
Equity Ratio	45.7%	47.4%	44.0%	44.7%	45.4%	-	-	-	
Net Debt Equity Ratio	(31.1%)	(34.1%)	(5.7%)	10.2%	(14.6%)	-	-	-	
ROE (12 months)	3.4%	7.5%	13.3%	11.1%	18.2%	-	-	-	
ROA (12 months)	1.5%	3.5%	3.5%	3.2%	7.2%	-	-	-	
Days for Inventory Turnover	21	23	36	26	18	-	-	-	
Quick Ratio	137%	148%	143%	145%	156%	-	-	-	
Current Ratio	159%	172%	179%	177%	181%	-	-	-	

Source: Company Data, WRJ Calculation

Cash Flow Statement (Cumulative)

Cash Flow Statement	Cons.Act								
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	02/2024	02/2024	02/2024	02/2024	02/2025	02/2025	02/2025	02/2025	Net Chg.
Operating Cash Flow	-	791	-	(623)	-	-	-	-	-
Investing Cash Flow	-	(28)	-	(58)	-	-	-	-	-
Operating Cash Flow and Investing Cash Flow	-	764	-	(681)	-	-	-	-	-
Financing Cash Flow	-	(51)	-	261	-	-	-	-	-

Source: Company Data, WRJ Calculation

Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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