# **Walden Research Japan**

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## **UZABASE (3966)**

Consolidated Fiscal Y (Million Yen)	ear	Sales	EBITDA	Operating Profit	Recurring Profit	Profit At. to Owners of Parent	EPS (Yen)	DPS (Yen)	BPS (Yen)
FY12/2019		12,521	(411)	(1,236)	(1,429)	(1,620)	(51.35)	0.00	178.20
FY12/2020		13,809	917	104	(281)	(6,472)	(186.58)	0.00	158.01
FY12/2021CoE		15,600	1,800	1,380	1,240	690	19.89	0.00	
FY12/2020	YoY	10.3%	-	-	-	-	-	-	-
FY12/2021CoE	YoY	13.0%	96.1%	-	-	-	-	-	

Source: Company Data, WRJ Calculation)

## 1.0 Results Update (17 February 2021)

#### Persistent Growth Rate of 30%

On 10 February 2021, UZABASE, which has a mission of "we guide business people to insights that change the world", released its FY12/2020 results. It has been revealed that the Company is planning to achieve sales of ¥100,000m for FY12/2028 by means of persistently seeing growth rate of 30% from a long-term perspective. For FY12/2021, the Company is to see growth rate rather limited, having pulled out of Quartz Business, but it is to aggressively invest in various services, including "SPEEDA", "NewsPicks", "FORCAS", etc. with an object of beefing up their prospective growth potential. On top of this, the Company is also to implement investment to enhance own engineering team in order to ensure accelerated growth from a long-term perspective. FY12/2021 Company forecasts (announced on 10 February 2021) assume collective spending of some ¥1,650m (equal to 10.6% of sales), stemming from all those measures. Nevertheless, Company forecasts are going for surging EBITDA, driven by improvement in line with the withdrawal from Quartz Business. We are to interview with management through a web conference to discuss details more in depth so that we should be able to update UZABASE (3966) Toward a New Phase (5 January 2021) and release anew.

For your reference: transcript of web briefing (held on 10 February 2021)

IR Representative: Daisuke Chiba, Executive Officer / CFO (81-(0)3 4533 1999/ir@uzabase.com)

## 2.0 Company Profile

## We guide business people to Insights that change the world

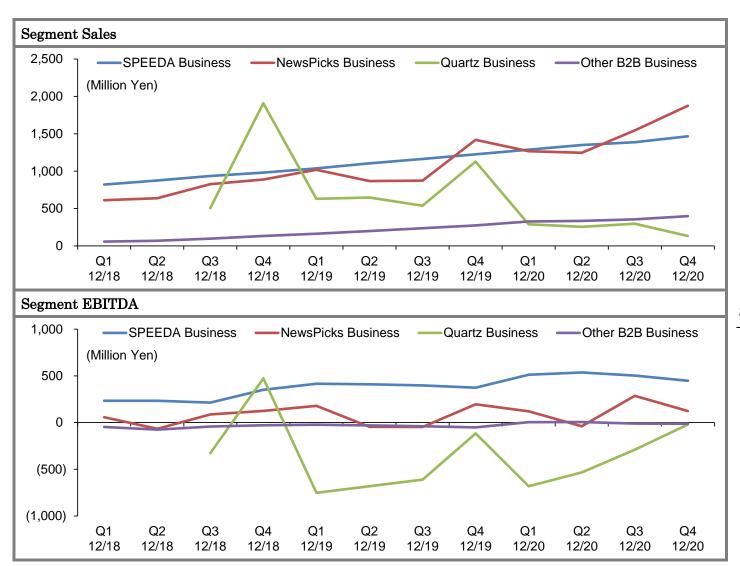
Company Name	Uzabase, Inc.
	Company Website UZABASE
	IR Information UZABASE
	Share price (Japanese)
Established	1 April 2008
Listing	21 October 2016: Tokyo Stock Exchange Mothers (ticker: 3966)
Capital	¥7,170m (as of the end of December 2020)
No. of Shares	36,533,502 shares, including 258 treasury shares (as of the end of December 2020)
Main Features	• Providing a foundation of intelligence that supports the needs of business and
	business people
	• Analyzing, organizing and creating global information so you can make the
	right decisions at the right time
	• Unleashing your creative and innovative potential
Business Segments	I . SPEEDA Business
	II . NewsPicks Business
	III. Quartz Business
	IV. Other Business (Other B2B Business)
Representatives	Co-Chief Executive Officer: Yusuke Inagaki / Taira Sakuma
Shareholders	Ryosuke Niino 17.0%, Yusuke Umeda 16.5%, Yusuke Inagaki 6.8%, SSBTC Client
	Omnibus Account 5.3% (as of the end of December 2020, but for treasury shares)
Headquarters	Minato-ku, Tokyo, JAPAN
No. of Employees	Consolidated: 611, Parent: 198 (as of the end of December 2020)

Source: Company Data

## 3.0 Recent Trading and Prospects

#### FY12/2020

In FY12/2020, sales came in at ¥13,809m (up 10.3% YoY), EBITDA ¥917m (versus minus ¥411m in the previous year), operating profit ¥104m (minus ¥1,236m), recurring profit minus ¥281m (minus ¥1,429m) and profit attributable to owners of parent minus ¥6,472m (minus ¥1,620m), while EBITDA margin 6.6% (up 9.9% points). Quartz, Inc. (Quartz Media, Inc.) has been excluded from consolidation since November 2020.



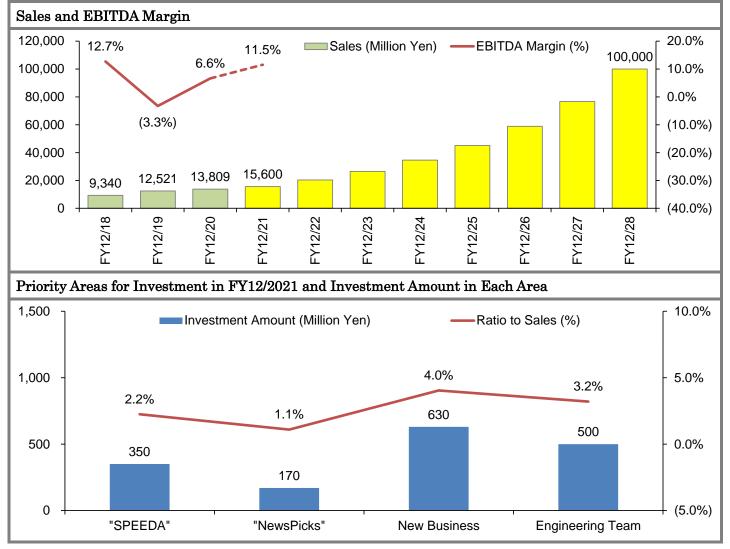
Source: Company Data, WRJ Calculation

In December 2020, MRR, i.e., the Company's most important management indicator, came in at ¥842m (up 23% over the same month of the previous year), when that of "Quartz" to be suspended from Q1 FY12/2021 is excluded, implying ARR of ¥10,100m, according to the Company. By type of services, "NewsPicks" saw MRR of ¥243m (up 38%), "FORCAS" MRR of ¥100m (up 33%), "INITIAL" MRR of ¥34m (up 44%) and "SPEEDA" MRR of ¥463m (up 13%). In other words, "NewsPicks", "FORCAS" and "INITIAL" all showed high growth with MRR exceeding 30%, but the growth rate in "SPEEDA", accounting for the majority of MRR as a whole for the Company, has slowed down. Meanwhile, the Company saw surging advertising revenue on the NewsPicks Business side due to successful introduction of video advertising in which the Company has been consistently investing since 2018.

MRR of "NewsPicks" surged, driven by strengths of corporate demand, according to the Company, while suggesting that it will launch new media services in early summer 2021 through a strategic alliance with NTT DoCoMo with a target to cultivate its corporate customers as many as collective 0.6m nationwide in the number of headcount. With respect to "FORCAS", the Company is going for a further high growth for the future, given the fact that it faces a large TAM (Total Addressable Market), etc. Meanwhile, with respect to "SPEEDA", the Company suggests that it saw favorable increases in new acquisitions of subscribers despite the impacts stemming from COVID-19, but MRR has inevitably suffered from decelerated growth rate, having seen consistent increases in churn rate on a 12-month moving average basis throughout FY12/2020. Going forward, for FY12/2021, the Company has set it as the ultimate issue for operations here to lower the churn rate.

#### FY12/2021 Company Forecasts

FY12/2021 Company forecasts (announced on 10 February 2021) are going for prospective sales of \$15,600m (up 13.0% YoY / up 25.1%, excluding impacts to have pulled out of Quartz Business), EBITDA of \$1,800m (up 96.1%), operating profit of \$1,380m (versus \$104m in the previous year), recurring profit of \$1,240m (minus \$281m) and profit attributable to owners of parent of \$690m (minus \$6,472m), while EBITDA margin of 11.5% (up 4.9% points).



Company forecasts assume collective investment of some ¥1,650m (equal to 10.6% of sales) with an objective of enhancing growth potential over a long-term perspective. For "SPEEDA", the Company plans to hire human resources to launch Expert Research, while also strengthening marketing at the same time. For "NewsPicks", the Company also focuses on strengthening of personnel recruitment and marketing in order to further develop services for corporate customers. For New Business, the Company is to invest in "FORCAS Sales" and "SPEEDA Edge". Here are Company forecasts going for prospective amount of investment as much as ¥630m, which is set as the maximum earmarked for a case for both of them to see favorable startups, i.e., depending on the progress of the operations, which is so-called milestone-based investment. Meanwhile, for the enhancement of Engineering Team, the Company is to hire engineers as many as 50 or more in the number of headcount as well as installing related systems.

## 4.0 Financial Statements

### Income Statement (Cumulative/Quarterly)

Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
(MINITED ACTION	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	12/2019	12/2019	12/2019	12/2019	12/2020	12/2020	12/2020	12/2020	Net Chg.
Sales	2,847	5,665	8,473	12,521	3,171	6,354	9,938	13,809	+1,288
Cost of Sales	1,216	2,495	3,695	5,321	1,549	3,127	4,629	6,216	+895
Gross Profit	1,630	3,170	4,777	7,200	1,621	3,226	5,308	7,592	+392
SG&A Expenses	2,010	4,101	6,214	8,437	1,885	3,778	5,618	7,488	(949)
Operating Profit	(380)	(931)	(1,436)	(1,236)	(263)	(551)	(309)	104	+1,340
Non Operating Balance	(15)	(76)	(122)	(193)	(54)	(114)	(179)	(385)	(192)
Recurring Profit	(395)	(1,007)	(1,558)	(1,429)	(317)	(665)	(488)	(281)	+1,148
Extraordinary Balance	311	311	311	299	- (0.47)	(179)	(8,005)	(9,085)	(9,384)
Profit before Income Taxes	(84)	(696)	(1,247)	(1,130)	(317)	(844)	(8,493)	(9,366)	(8,236)
Total Income Taxes	247	345	447	619	185	317	(2,367)	(2,771)	(3,390)
NP Belonging to Non-Controlling SHs	(34)	(76)	(124)	(130)	(29)	(50)	(63)	(122)	+8
Profit Attributable to Owners of Parent	(296)	(965)	(1,571)	(1,620)	(473)	(1,110)	(6,063)	(6,472)	(4,852)
Sales YoY	+91.3%	+84.6%	+56.0%	+34.1%	+11.4%	+12.2%	+17.3%	+10.3%	-
Operating Profit YoY	-	-	-	-	-	-	-	-	-
Recurring Profit YoY	-	-	-	-	-	-	-	-	-
Profit Attributable to Owners of Parent YoY	-							-	-
Gross Profit Margin	57.3%	56.0%	56.4%	57.5%	51.1%	50.8%	53.4%	55.0%	(2.5%)
Sales to SG&A Expenses Ratio	70.6%	72.4%	73.3%	67.4%	59.4%	59.5%	56.5%	54.2%	(13.2%)
Operating Profit Margin	(13.3%)	(16.4%)	(16.9%)	(9.9%)	(8.3%)	(8.7%)	(3.1%)	0.8%	+10.6%
Recurring Profit Margin	(13.9%)	(17.8%)	(18.4%)	(11.4%)	(10.0%)	(10.5%)	(4.9%)	(2.0%)	+9.4%
Profit Attributable to Owners of Parent Margin	(10.4%)	(17.0%)	(18.5%)	(12.9%)	(14.9%)	(17.5%)	(61.0%)	(46.9%)	(33.9%)
Tax Charges etc. / Pretax Profit	_	_	-		-		_	_	
-									
Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
Income Statement	Cons.Act Q1	Cons.Act Q2	Cons.Act Q3	Q4	Cons.Act Q1	Q2	Cons.Act Q3	Q4	YoY
Income Statement (Million Yen)	Cons.Act Q1 12/2019	Cons.Act Q2 12/2019	Cons.Act Q3 12/2019	Q4 12/2019	Cons.Act Q1 12/2020	Q2 12/2020	Cons.Act Q3 12/2020	Q4 12/2020	Net Chg.
Income Statement (Million Yen) Sales	Cons.Act Q1 12/2019 2,847	Cons.Act Q2 12/2019 2,818	Cons.Act Q3 12/2019 2,808	Q4 12/2019 4,048	Cons.Act Q1 12/2020 3,171	Q2 12/2020 3,183	Q3 12/2020 3,584	Q4 12/2020 3,871	Net Chg. (177)
Income Statement (Million Yen) Sales Cost of Sales	Cons.Act Q1 12/2019 <b>2,847</b> 1,216	Q2 12/2019 2,818 1,279	Q3 12/2019 2,808 1,200	Q4 12/2019 <b>4,048</b> 1,626	Q1 12/2020 3,171 1,549	Q2 12/2020 3,183 1,578	Q3 12/2020 3,584 1,502	Q4 12/2020 3,871 1,587	Net Chg. (177) (39)
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit	Q1 12/2019 2,847 1,216 1,630	Q2 12/2019 2,818 1,279 1,540	Q3 12/2019 2,808 1,200 1,607	Q4 12/2019 4,048 1,626 2,423	Q1 12/2020 3,171 1,549 1,621	Q2 12/2020 3,183 1,578 1,605	Q3 12/2020 3,584 1,502 2,082	Q4 12/2020 3,871 1,587 2,284	Net Chg. (177) (39) (139)
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A Expenses	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010	Q2 12/2019 <b>2,818</b> 1,279 1,540 2,091	Q3 12/2019 2,808 1,200 1,607 2,113	Q4 12/2019 4,048 1,626 2,423 2,223	Q1 12/2020 3,171 1,549 1,621 1,885	Q2 12/2020 3,183 1,578 1,605 1,893	Q3 12/2020 3,584 1,502 2,082 1,840	Q4 12/2020 3,871 1,587 2,284 1,870	Net Chg. (177) (39) (139) (353)
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A Expenses  Operating Profit	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380)	Q2 12/2019 2,818 1,279 1,540 2,091 (551)	Q3 12/2019 2,808 1,200 1,607 2,113 (505)	Q4 12/2019 4,048 1,626 2,423 2,223 200	Q1 12/2020 3,171 1,549 1,621 1,885 (263)	Q2 12/2020 3,183 1,578 1,605 1,893 (288)	Q3 12/2020 3,584 1,502 2,082 1,840 242	Q4 12/2020 3,871 1,587 2,284 1,870 413	Net Chg. (177) (39) (139) (353) +213
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A Expenses  Operating Profit  Non Operating Balance	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61)	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206)	Net Chg. (177) (39) (139) (353) +213 (135)
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A Expenses  Operating Profit  Non Operating Balance  Recurring Profit	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395)	Q2 12/2019 2,818 1,279 1,540 2,091 (551)	Q3 12/2019 2,808 1,200 1,607 2,113 (505)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129	Q1 12/2020 3,171 1,549 1,621 1,885 (263)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207	Net Chg. (177) (39) (139) (353) +213 (135) +78
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A Expenses  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61)	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 1777 (7,826)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080)	(177) (39) (139) (353) +213 (135) +78 (1,068)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612)	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873)	(177) (39) (139) (353) +213 (135) +78 (1,068) (990)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404)	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98 (42)	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59)	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98 (42) (669)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409)	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98 (42)	Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409)	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98 (42) (669)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409) (4.4%) +106.5%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (61) (612) - (612) 98 (42) (669)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953)	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409)	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3%	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3%	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8%	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473) +11.4%	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0%	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409) (4.4%) +106.5% +60.5%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin	Cons. Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3%	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3% 54.6%	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8% 57.2%	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473) +11.4% 51.1%	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0%	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6% 58.1%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409) (4.4%) +106.5% +60.5%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)  (0.9%)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin Sales to SG&A Expenses Ratio	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3% 57.3% 70.6%	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3% 54.6% 74.2%	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8% 57.2% 75.2%	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%)	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473) +11.4% 51.1% 59.4%	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0%	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6% 58.1% 51.3%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (409) (4.4%) +106.5% +60.5%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)  (0.9%) (6.6%)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin  Sales to SG&A Expenses Ratio Operating Profit Margin	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3% 57.3% 70.6% (13.3%)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3% 54.6% 74.2% (19.6%)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8% 57.2% 75.2% (18.0%)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%) - 59.9% 54.9% 4.9%	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473) +11.4% 51.1% 59.4% (8.3%)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0%	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6% 58.1% 51.3% 6.8%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (4.4%) +106.5% +60.5% - 59.0% 48.3% 10.7%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)  (0.9%) (6.6%) +5.7%
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin Sales to SG&A Expenses Ratio Operating Profit Margin Recurring Profit Margin	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3% 57.3% 70.6% (13.3%) (13.9%)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3% 54.6% 74.2% (19.6%) (21.7%)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8% 57.2% (18.0%) (19.6%)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%) - 59.9% 54.9% 4.9% 3.2%	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) (317) 185 (29) (473) +11.4% 51.1% 59.4% (8.3%) (10.0%)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0% 50.4% 59.5% (9.0%) (10.9%)	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6% 58.1% 51.3% 6.8% 4.9%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (4.4%) +106.5% +60.5% - 59.0% 48.3% 10.7% 5.3%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)  (0.9%) (6.6%) +5.7% +2.2%
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A Expenses  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance Profit before Income Taxes Total Income Taxes NP Belonging to Non-Controlling SHs  Profit Attributable to Owners of Parent  Sales YoY Operating Profit YoY Recurring Profit YoY Profit Attributable to Owners of Parent YoY Gross Profit Margin Sales to SG&A Expenses Ratio Operating Profit Margin	Cons.Act Q1 12/2019 2,847 1,216 1,630 2,010 (380) (15) (395) 311 (84) 247 (34) (296) +91.3% 57.3% 70.6% (13.3%)	Cons.Act Q2 12/2019 2,818 1,279 1,540 2,091 (551) (612) - (612) 98 (42) (669) +78.3% 54.6% 74.2% (19.6%)	Cons.Act Q3 12/2019 2,808 1,200 1,607 2,113 (505) (46) (551) - (551) 102 (48) (606) +18.8% 57.2% 75.2% (18.0%)	Q4 12/2019 4,048 1,626 2,423 2,223 200 (71) 129 (12) 117 172 (6) (49) +3.6% (72.4%) (80.9%) - 59.9% 54.9% 4.9%	Cons.Act Q1 12/2020 3,171 1,549 1,621 1,885 (263) (54) (317) - (317) 185 (29) (473) +11.4% 51.1% 59.4% (8.3%)	Q2 12/2020 3,183 1,578 1,605 1,893 (288) (60) (348) (179) (527) 132 (21) (637) +13.0%	Cons.Act Q3 12/2020 3,584 1,502 2,082 1,840 242 (65) 177 (7,826) (7,649) (2,684) (13) (4,953) +27.6% 58.1% 51.3% 6.8%	Q4 12/2020 3,871 1,587 2,284 1,870 413 (206) 207 (1,080) (873) (404) (59) (4.4%) +106.5% +60.5% - 59.0% 48.3% 10.7%	Net Chg. (177) (39) (139) (353) +213 (135) +78 (1,068) (990) (576) (53) (360)  (0.9%) (6.6%) +5.7%

## Segmented Information (Cumulative/Quarterly)

	ocginentea		ion (oun		Quarter	,			
Segmented Information	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	12/2019	12/2019	12/2019	12/2019	12/2020	12/2020	12/2020	12/2020	Net Chg.
SPEEDA Business	1,037	2,142	3,304	4,530	1,288	2,638	4,026	5,492	+962
NewsPicks Business	1,017	1,885	2,758	4,177	1,266	2,511	4,057	5,932	+1,755
Quartz Business	629	1,276	1,814	2,942	289	544	840	972	(1,970)
Other Business (Other B2B Business)	162	360	596	870	327	660	1,014	1,412	+542
Other	-	-	-	-	-	-	-	-	-
Sales	2,847	5,665	8,473	12,521	3,171	6,354	9,938	13,809	+1,288
SPEEDA Business	416	826	1,224	1,597	513	1,049	1,552	2,000	+403
NewsPicks Business	179	133	86	282	121	82	369	492	+210
Quartz Business	(752)	(1,433)	(2,044)	(2,160)	(682)	(1,216)	(1,507)	(1,527)	+633
Other Business (Other B2B Business)	(22)	(53)	(92)	(144)	5	11	1	(11)	+133
Other	-	-	-	-	-	(32)	(21)	(50)	(50)
Company-wide / Eliminations	-	(1)	(5)	13	-	-	-	14	+1
EBITDA	(179)	(528)	(832)	(411)	(42)	(104)	395	917	+1,328
SPEEDA Business	40.1%	38.4%	37.0%	35.3%	39.8%	39.7%	38.5%	36.4%	+1.2%
NewsPicks Business	17.6%	7.1%	3.1%	6.8%	9.6%	3.6%	9.1%	8.3%	+1.5%
Quartz Business	(119.6%)	(112.3%)	(112.7%)	(73.4%)	(236.0%)	(223.5%)	(179.4%)	(157.1%)	(83.7%)
Other Business (Other B2B Business)	(13.6%)	(14.7%)	(15.4%)	(16.6%)	1.5%	1.7%	0.1%	(0.8%)	+15.8%
Other	-	-	-	-	-	-	-	(0.4%)	(0.4%)
EBITDA Margin	(6.3%)	(9.3%)	(9.8%)	(3.3%)	(1.3%)	(1.6%)	4.0%	6.6%	+9.9%
Segmented Information	Cons.Act	Cons.Act	Cons.Act	Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	12/2019	12/2019	12/2019	12/2019	12/2020	12/2020	12/2020	12/2020	Net Chg.
SPEEDA Business	1,037	1,105	1,162	1,226	1,288	1,350	1,388	1,466	+240
NewsPicks Business	1,017	868	873	1,419	1,266	1,245	1,546	1,875	+456
Quartz Business	629	647	538	1,128	289	255	296	132	(996)
Other Business (Other B2B Business)	162	198	236	274	327	333	354	398	+124
Other	-	-	-	-	-	-	-	-	-
Sales	2,847	2,818	2,808	4,048	3,171	3,183	3,584	3,871	(177)
ODEEDA D									
SPEEDA Business	416	410	398	373	513	536	503	448	+75
SPEEDA Business NewsPicks Business	416 179	410 (46)	398 (47)	373 196	513 121	536 (39)	503 287	448 123	+75 (73)
NewsPicks Business	179	(46)	(47)	196	121	(39)	287	123	(73)
NewsPicks Business Quartz Business	179 (752)	(46) (681)	(47) (611)	196 (116)	121 (682)	(39) (534)	287 (291)	123 (20)	(73) +96
NewsPicks Business Quartz Business Other Business (Other B2B Business)	179 (752)	(46) (681)	(47) (611)	196 (116)	121 (682)	(39) (534) 6	287 (291) (10)	123 (20) (12)	(73) +96 +40
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other	179 (752)	(46) (681) (31)	(47) (611) (39)	196 (116) (52)	121 (682)	(39) (534) 6	287 (291) (10)	123 (20) (12) (29)	(73) +96 +40 (29)
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other Company-wide / Eliminations	179 (752) (22) -	(46) (681) (31) - (1)	(47) (611) (39) - (4)	196 (116) (52) - 18	121 (682) 5 -	(39) (534) 6 (32)	287 (291) (10) 11	123 (20) (12) (29) 14	(73) +96 +40 (29) (4)
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other Company-wide / Eliminations EBITDA	179 (752) (22) - - (179)	(46) (681) (31) - (1) (349)	(47) (611) (39) - (4) (304)	196 (116) (52) - 18 <b>421</b>	121 (682) 5 - - (42)	(39) (534) 6 (32) - ( <b>62</b> )	287 (291) (10) 11 -	123 (20) (12) (29) 14 <b>522</b>	(73) +96 +40 (29) (4) +101
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other Company-wide / Eliminations EBITDA SPEEDA Business	179 (752) (22) - - (179) 40.1%	(46) (681) (31) - (1) (349) 37.1%	(47) (611) (39) - (4) (304) 34.3%	196 (116) (52) - 18 <b>421</b> 30.4%	121 (682) 5 - - (42) 39.8%	(39) (534) 6 (32) - (62) 39.7%	287 (291) (10) 11 - <b>499</b> 36.2%	123 (20) (12) (29) 14 <b>522</b> 30.6%	(73) +96 +40 (29) (4) +101 +0.1%
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other Company-wide / Eliminations  EBITDA  SPEEDA Business NewsPicks Business	179 (752) (22) - - (179) 40.1% 17.6%	(46) (681) (31) - (1) (349) 37.1% (5.3%)	(47) (611) (39) - (304) 34.3% (5.4%)	196 (116) (52) - 18 <b>421</b> 30.4% 13.8%	121 (682) 5 - - (42) 39.8% 9.6%	(39) (534) 6 (32) - (62) 39.7% (3.1%)	287 (291) (10) 11 - 499 36.2% 18.6%	123 (20) (12) (29) 14 <b>522</b> 30.6% 6.6%	(73) +96 +40 (29) (4) +101 +0.1% (7.3%)
NewsPicks Business Quartz Business Other Business (Other B2B Business) Other Company-wide / Eliminations EBITDA  SPEEDA Business NewsPicks Business Quartz Business	179 (752) (22) - - (179) 40.1% 17.6% (119.6%)	(46) (681) (31) - (1) (349) 37.1% (5.3%) (105.3%)	(47) (611) (39) - (4) (304) 34.3% (5.4%) (113.6%)	196 (116) (52) - 18 <b>421</b> 30.4% 13.8% (10.3%)	121 (682) 5 - (42) 39.8% 9.6% (236.0%)	(39) (534) 6 (32) - (62) 39.7% (3.1%) (209.4%)	287 (291) (10) 11 - 499 36.2% 18.6% (98.3%)	123 (20) (12) (29) 14 <b>522</b> 30.6% 6.6% (15.2%)	(73) +96 +40 (29) (4) +101 +0.1% (7.3%) (4.9%)

### **Balance Sheet (Quarterly)**

Balance Sheet	Cons.Act								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	12/2019	12/2019	12/2019	12/2019	12/2020	12/2020	12/2020	12/2020	Net Chg.
Cash and Deposit	5,512	6,929	6,259	7,954	7,331	7,983	10,334	7,584	(370)
Accounts Receivables	1,804	1,248	1,285	1,916	1,518	1,294	1,121	984	(932)
Other	384	307	301	354	390	362	380	658	+304
Current Assets	7,700	8,484	7,845	10,224	9,239	9,639	11,835	9,226	(998)
Tangible Assets	406	378	363	344	522	701	595	554	+210
Intangible Assets	9,103	8,685	8,618	9,001	8,807	9,028	1,184	1,214	(7,787)
Investments and Other Assets	572	744	1,005	1,388	1,370	1,714	4,824	4,831	+3,443
Fixed Assets	10,082	9,809	9,988	10,733	10,700	11,444	6,603	6,600	(4,133)
Deferred Assets	-	-	-	-	-	-	96	87	+87
Total Assets	17,783	18,293	17,833	20,958	19,940	21,083	18,536	15,915	(5,043)
Accounts Payables	215	203	190	319	250	237	223	370	+51
Corporate Bond (less than one year)	102	102	102	102	102	102	102	102	0
Short-Term Debt	607	679	820	1,123	1,408	1,636	1,734	761	(362)
Other	2,424	2,754	2,897	3,587	3,175	4,241	3,787	3,989	+402
Current Liabilities	3,348	3,738	4,009	5,131	4,935	6,216	5,846	5,222	+91
Corporate Bond	348	327	297	276	246	225	195	174	(102)
Long-Term Debt	8,337	9,116	8,828	8,378	7,929	7,480	5,104	3,270	(5,108)
Other	41	41	41	41	41	126	126	129	+88
Fixed Liabilities	8,726	9,484	9,166	8,695	8,216	7,831	5,425	3,573	(5,122)
Total Liabilities	12,075	13,223	13,175	13,826	13,151	14,048	11,271	8,796	(5,030)
Shareholders' Equity	4,776	4,374	3,778	6,118	5,663	6,026	6,173	5,796	(322)
Other	931	696	880	1,013	1,125	1,009	1,091	1,322	+309
Net Assets	5,707	5,070	4,658	7,131	6,788	7,035	7,264	7,118	(13)
Total Liabilities and Net Assets	17,783	18,293	17,833	20,958	19,940	21,083	18,536	15,915	(5,043)
Equity Capital	4,695	3,973	3,391	5,871	5,349	5,613	5,855	5,772	(99)
Interest Bearing Debt	9,394	10,224	10,047	9,879	9,685	9,443	7,135	4,307	(5,572)
Net Debt	3,882	3,295	3,788	1,925	2,354	1,460	(3,199)	(3,277)	(5,202)
Capital Ratio	26.4%	21.7%	19.0%	28.0%	26.8%	26.6%	31.6%	36.3%	-
Net Debt Equity Ratio	82.7%	82.9%	111.7%	32.8%	44.0%	26.0%	(54.6%)	(56.8%)	-
ROE (12 months)	6.0%	(14.3%)	(9.6%)	(29.1%)	(35.8%)	(36.8%)	(132.2%)	(111.2%)	-
ROA (12 months)	(0.2%)	(5.3%)	(5.1%)	(7.2%)	(7.2%)	(5.5%)	(2.0%)	(1.5%)	-
Quick Ratio	219%	219%	188%	192%	179%	149%	196%	164%	-
Current Ratio	230%	227%	196%	199%	187%	155%	202%	177%	-

Source: Company Data, WRJ Calculation

### **Cash Flow Statement (Cumulative)**

Cash Flow Statement	Cons.Act								
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	12/2019	12/2019	12/2019	12/2019	12/2020	12/2020	12/2020	12/2020	Net Chg.
Operating Cash Flow	-	358	-	60	-	265	-	1,026	+966
Investing Cash Flow	-	(258)	-	(851)	-	(931)	-	(2,028)	(1,177)
Operating CF and Investing CF	-	100	-	(791)	-	(666)	-	(1,002)	(211)
Financing Cash Flow	-	1,390	-	3,282	-	722	-	613	(2,669)

#### Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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