# Walden Research Japan

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# **Pharma Foods International (2929)**

| Consolidated Fiscal Year |     | Sales  | Operating | Recurring | Profit Attributable to  | EPS   | DPS   | BPS    |
|--------------------------|-----|--------|-----------|-----------|-------------------------|-------|-------|--------|
| (Million Yen)            |     | Galee  | Profit    | Profit    | Owners of Parent        | (Yen) | (Yen) | (Yen)  |
| FY07/2019                |     | 10,532 | 576       | 636       | 499                     | 17.21 | 0.00  | 148.50 |
| FY07/2020                |     | 15,353 | 740       | 788       | 690                     | 23.79 | 8.50  | 168.87 |
| FY07/2021CoE             |     | 40,014 | 2,088     | 2,148     | 1,404                   | 48.34 | 10.00 | -      |
| FY07/2020                | YoY | 45.8%  | 28.4%     | 23.9%     | 38.2%                   | -     | -     | -      |
| FY07/2021CoE             | YoY | 160.6% | 182.2%    | 172.3%    | 103.2%                  | -     | -     | -      |
| Consolidated Quarter     |     | Sales  | Operating | Recurring | Profit Attributable to  | EPS   | DPS   | BPS    |
| (Million Yen)            |     | Sales  | Profit    | Profit    | <b>Owners of Parent</b> | (Yen) | (Yen) | (Yen)  |
| Q1 FY07/2020             |     | 3,090  | (784)     | (767)     | (782)                   | -     | -     | -      |
| Q2 FY07/2020             |     | 3,361  | (800)     | (810)     | (753)                   | -     | -     | -      |
| Q3 FY07/2020             |     | 4,660  | 1,328     | 1,353     | 1,341                   | -     | -     | -      |
| Q4 FY07/2020             |     | 4,240  | 997       | 1,014     | 885                     |       |       |        |
| Q1 FY07/2021             |     | 8,387  | (1,428)   | (1,405)   | (1,427)                 |       | -     |        |
| Q1 FY07/2021             | YoY | 171.4% | -         | -         | -                       | -     | -     | -      |

Source: Company Data, WRJ Calculation

# **1.0 Executive Summary (4 February 2021)**

#### **Surging Regular Purchases**

Pharma Foods International, developing biotechnology-based business triangle (drug discovery, ingredients and mail order), is to see a change in the market for listing to the 1st section from the 2nd in Tokyo Stock Exchange on 12 February 2021, while currently seeing a surge in regular purchases on the Mail-order Business side. In the history leading up to FY07/2019, the contents of regular purchases were of nutritional supplements and cosmetics developed by the Company via mail order, while the majority is currently of "Newmo<sup>®</sup> Hair Growth formula" to have been newly launched in FY07/2020. The number of customers for regular purchases stood at 576,941 (up 3.4 times YoY) as of the end of Q1 FY07/2021 as a whole for the Mailorder Business, while the surge in the number was due mainly to the increase of customers to purchase "Newmo<sup>®</sup> Hair Growth formula" on a regular basis. The strengths have continued into Q2, having resulted in the number of 701,171 as of 24 December 2020 for the customers to purchase on a regular basis, according to the Company. Given the effect of advertising launched in Q1 far greater than expected, it appears that there was a time temporarily that increase in demand for "Newmo<sup>®</sup> Hair Growth formula" had surpassed increase in production volume, but the Company has set up capacity to cope with volume needed for the foreseeable future to date. For H2, the Company is to curb spending on advertising, while regular purchases by customers already acquired are to persist, resulting in a massive concentration of earnings in H2 for FY07/2021 as in the past years. That is to say, so-called "model to turn profitable on a full-year basis" is going on. Meanwhile, on 26 January 2021, the Company has accounted that it enters into exclusive licensing agreement with Mitsubishi Tanabe Pharma Corporation for a new therapeutic antibody to treat autoimmune diseases for its Biomedical Business.

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# 2.0 Company Profile

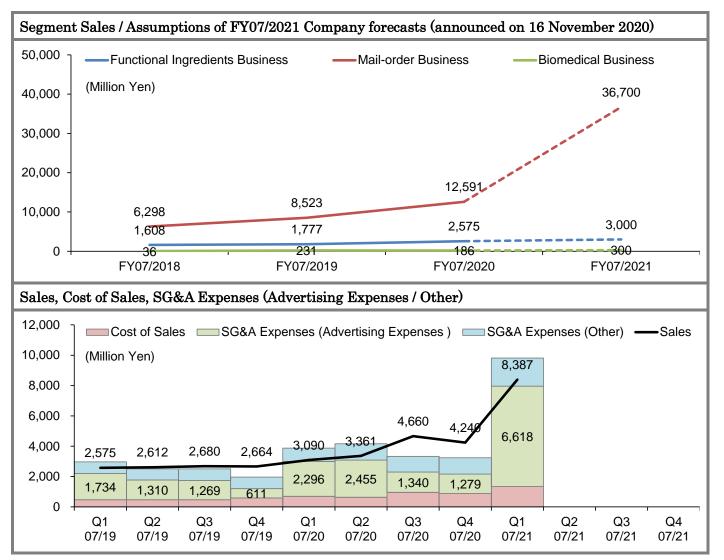
| Biotechnolo              | gy-based Business Triangle (drug discovery, ingredients and mail order)  |  |  |  |  |  |  |  |
|--------------------------|--|--|--|--|--|--|--|--|
| Company Name             | Pharma Foods International Co., Ltd.                                     |  |  |  |  |  |  |  |
|                          | Company Website  |  |  |  |  |  |  |  |
|                          | IR Information (Japanese)  |  |  |  |  |  |  |  |
|                          | Share Price (Japanese)   |  |  |  |  |  |  |  |
| Established              | 12 September 1997  |  |  |  |  |  |  |  |
| Listing                  | 1 December 2016: Tokyo Stock Exchange 2nd section (ticker: 2929)         |  |  |  |  |  |  |  |
|                          | 12 June 2006: Tokyo Stock Exchange Mothers                               |  |  |  |  |  |  |  |
| Capital                  | ¥2,033m (as of the end of October 2020)                                  |  |  |  |  |  |  |  |
| No. of Shares            | 29,043,400 shares (as of the end of October 2020)                        |  |  |  |  |  |  |  |
| Main Features            | • Drug discovery: R&D of therapeutic antibody to Autoimmune Diseases and |  |  |  |  |  |  |  |
|                          | Cancers  |  |  |  |  |  |  |  |
|                          | • Ingredients: sale of proprietary functional food ingredients to food   |  |  |  |  |  |  |  |
|                          | manufacturers, etc.  |  |  |  |  |  |  |  |
|                          | • Mail order: sale of products "invented" directly to consumers          |  |  |  |  |  |  |  |
| <b>Business Segments</b> | I . Functional Ingredients Business (ingredients)                        |  |  |  |  |  |  |  |
|                          | II. Mail-order Business (mail order)                                     |  |  |  |  |  |  |  |
|                          | III. Biomedical Business (drug discovery)                                |  |  |  |  |  |  |  |
| Top Management           | CEO: Mujo Kim  |  |  |  |  |  |  |  |
| Shareholders             | Mujo Kim 12.50%, NOMURA PB NOMINEES LIMITED OMNIBUS-MARGIN               |  |  |  |  |  |  |  |
|                          | (CASHPB) 3.43%, Ezaki Glico 2.52% (as of the end of July 2020)           |  |  |  |  |  |  |  |
| Head Office              | Nishikyo-ku Kyoto, JAPAN   |  |  |  |  |  |  |  |
| No. of Employees         | Consolidated: 168, Parent: 76 (as of the end of July 2020)               |  |  |  |  |  |  |  |
|                          |  |  |  |  |  |  |  |  |

Source: Company Data

# **3.0 Recent Trading & Prospects**

#### Q1 FY07/2021

In Q1 FY07/2021, sales came in at \$8,387m (up 171.4% YoY), operating profit minus \$1,428m (versus minus \$784m during the same period of the previous year), recurring profit minus \$1,405m (minus \$767m) and profit attributable to owners of parent minus \$1,427m (minus \$782m), while operating profit margin minus 17.0% (up 8.4% points).



Source: Company Data, WRJ Calculation

Meanwhile, gross profit came in at \$7,045m (up 194.9%) and SG&A expenses \$8,474m (up 167.0%), implying gross profit margin of 84.0% (up 6.7% points) and sales to SG&A expenses ratio of 101.0% (down 1.7% points). SG&A expenses surged in line with advertising expenses of \$6,816m (up 188.2%). From the beginning of Q1 (August to October), the Company ran TV commercials on an unprecedentedly large scale in order to further expand sales of "Newmo<sup>®</sup> Hair Growth formula" to have had generated substantial increase in sales on the Mail-order Business side in FY07/2020.

According to the announcement made on 30 December 2020, "Newmo<sup>®</sup> Hair Growth formula" saw cumulative shipment of one million units on 28 August 2020, which was followed by two million units on 29 October or in 62 days. On top of this, it saw three million units on 25 December or in 57 days since then, implying that the volume shipment has been accelerating most recently.

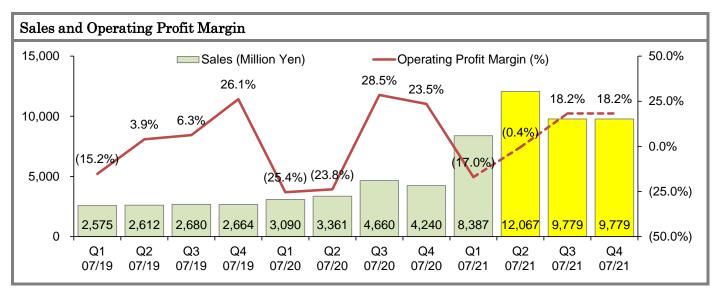
The Company suggests that it saw incoming order intake far more than expected from the beginning of Q2 (November to January), having had resulted in a situation by early December that it had to curb spending on advertising in order to cut back on incoming order intake so that the Company can secure shipment for existing customers to purchase on a regular basis. In light of the fact that the above-mentioned acceleration of volume shipment was achieved even so, it should be the case that potential demand for "Newmo<sup>®</sup> Hair Growth formula" has turned out to be greater than the Company used to expect. In other words, the Company's plan made earlier to increase production volume was just too conservative at the end of the day.

By business segment in Q1, Mail-order Business saw sales of \$7,922m (up 218.4%) and accounted for 94.5% of sales as a whole for the Company, while having seen segment profit of minus \$1,339m (versus minus \$871m during the same period of the previous year) and segment profit margin of minus 16.9% (up 18.1% points). Meanwhile, FY07/2021 Company forecasts (announced on 16 November 2020) are going for prospective sales of \$36,700m (up 191.5%) on the Mail-order Business side, implying sales here are to surge also on a full-year basis. With regard to Functional Ingredients Business, the Company sees a stability in earnings. Thus, it appears the Company's performance as a whole at the moment hinges on that of the Mail-order Business side to a large extent.

Meanwhile, the Company is to see upfront payment of ¥320m on the Biomedical Business side for FY07/2021, stemming from conclusion of exclusive licensing agreement with Mitsubishi Tanabe Pharma Corporation. Then, for FY07/2022 and thereafter, the Company is going for milestone income associated with development in line with the progress of development by the counterparty as well as for royalty income and milestone income associated with sales after the new drug being placed on the market by the counterparty. Currently, the Company is in the process of investigating the scale, the timing and other factors in the future with respect to all those issues, while being keen on disclosing the outcome as soon as possible, when it becomes obvious that any of them could give a major impact to business performance as a whole for the Company.

#### FY07/2021 Company Forecasts

FY07/2021 Company forecasts (announced on 16 November 2020) are going for prospective sales of \$40,014m (up 160.6% YoY), operating profit of \$2,088m (up 182.2%), recurring profit of \$2,148m (up 172.3%) and profit attributable to owners of parent of \$1,404m (up 103.2%), while operating profit margin of 5.2% (up 0.4% points). At the same time, Company forecasts are going for prospective annual dividend of \$10.00 per share, implying payout ratio of 20.7%.



Source: Company Data, WRJ Calculation (Q3 and Q4 of FY07/2021: H2 Company forecasts, pro rata)

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## Income Statement (Cumulative/Quarterly)

| Income Statement  | Cons.Act   | Cons.Act   | Cons.Act   | Cons.Act   | Cons.Act  | Cons.Act   | Cons.Act   | Cons.Act   |  |
|---|--|--|--|--|---|--|--|--|--|
|   | Q1   | Q1 to Q2   | Q1 to Q3   | Q1 to Q4   | Q1  | Q1 to Q2   | Q1 to Q3   | Q1 to Q4   | YoY  |
| (Million Yen)   | 07/2020  | 07/2020  | 07/2020  | 07/2020  | 07/2021   | 07/2021  | 07/2021  | 07/2021  | Net Chg.   |
| Sales   | 3,090  | 6,452  | 11,112   | 15,353   | 8,387   | •  | -  | -  | +5,296   |
| Cost of Sales   | 701  | 1,331  | 2,294  | 3,178  | 1,341   | -  | -  |  | +639   |
| Gross Profit  | 2,389  | 5,120  | 8,818  | 12,175   | 7,045   | -  | -  |  | +4,656   |
| SG&A Expenses   | 3,174  | 6,706  | 9,075  | 11,435   | 8,474   | -  | -  |  | +5,300   |
| Operating Profit  | (784)  | (1,585)  | (257)  | 740  | (1,428)   | -  | -  |  | (643)  |
| Non Operating Balance   | 17   | 6  | 31   | 48   | 22  | -  | -  |  | +5   |
| Recurring Profit  | (767)  | (1,578)  | (225)  | 788  | (1,405)   | -  | -  |  | (638)  |
| Extraordinary Balance   | (0)  | 60   | 59   | 59   | (0)   | -  | -  |  | +0   |
| Profit before Income Taxes  | (768)  | (1,517)  | (165)  | 848  | (1,405)   | -  | -  |  | (637)  |
| Total Income Taxes  | 14   | 18   | 28   | 157  | 21  | -  | -  |  | +6   |
| NP Belonging to Non-Controlling SHs   | -  | -  | -  | -  | -   | -  | -  |  | -  |
| Profit Attributable to Owners of Parent   | (782)  | (1,536)  | (194)  | 690  | (1,427)   | -  | -  |  | (644)  |
| Sales YoY   | +20.0%   | +24.4%   | +41.2%   | +45.8%   | +171.4%   | -  | -  | -  | -  |
| Operating Profit YoY  | -  | -  | -  | +28.4%   | -   | -  | -  |  | -  |
| Recurring Profit YoY  | -  | -  | -  | +23.9%   | -   | -  | -  |  | -  |
| Profit Attributable to Owners of Parent YoY   | -  | -  | -  | +38.2%   | -   | -  | -  |  | -  |
| Gross Profit Margin   | 77.3%  | 79.4%  | 79.4%  | 79.3%  | 84.0%   | -  | -  | -  | +6.7%  |
| Sales to SG&A Expenses Ratio  | 102.7%   | 103.9%   | 81.7%  | 74.5%  | 101.0%  | -  | -  |  | (1.7%)   |
| Operating Profit Margin   | (25.4%)  | (24.6%)  | (2.3%)   | 4.8%   | (17.0%)   | -  | -  |  | +8.4%  |
| Recurring Profit Margin   | (24.8%)  | (24.5%)  | (2.0%)   | 5.1%   | (16.8%)   | -  | -  |  | +8.1%  |
| Profit Attributable to Owners of Parent Margin  | (25.3%)  | (23.8%)  | (1.7%)   | 4.5%   | (17.0%)   | -  | -  |  | +8.3%  |
| Total Income Taxes / Profit before Income Taxes   | -  | -  | -  | 18.6%  | -   | -  | -  |  | -  |
| Income Statement  | Cons.Act   | Cons.Act   | Cons.Act   | Cons.Act   | Cons.Act  | Cons.Act   | Cons.Act   | Cons. Act  |  |
|   | Q1   | Q2   | Q3   | Q4   | Q1  | Q2   | Q3   | Q4   | YoY  |
|   |  |  |  |  |   |  |  |  |  |
| (Million Yen)   | 07/2020  | 07/2020  | 07/2020  | 07/2020  | 07/2021   | 07/2021  | 07/2021  | 07/2021  | Net Chg.   |
| (Million Yen)<br>Sales  | 07/2020<br>3,090   | 07/2020<br>3,361   | 07/2020<br>4,660   | 07/2020<br>4,240   | 07/2021<br>8,387  | 07/2021  | 07/2021  | 07/2021<br>-   | Net Chg.<br>+5,296   |
|   |  |  |  |  |   | 07/2021<br>-<br>-  | 07/2021<br>-<br>-  | 07/2021<br>-<br>-  | -  |
| Sales   | 3,090  | 3,361  | 4,660  | 4,240  | 8,387   | 07/2021<br>-<br>-  | 07/2021<br>-<br>-  | 07/2021<br>-<br>-<br>-   | +5,296   |
| Sales<br>Cost of Sales  | <b>3,090</b><br>701  | <b>3,361</b><br>630  | <b>4,660</b><br>962  | <b>4,240</b><br>883  | <b>8,387</b><br>1,341   | 07/2021<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-   | <b>+5,296</b><br>+639  |
| Sales<br>Cost of Sales<br>Gross Profit  | <b>3,090</b><br>701<br>2,389   | <b>3,361</b><br>630<br>2,731   | <b>4,660</b><br>962<br>3,697   | <b>4,240</b><br>883<br>3,356   | <b>8,387</b><br>1,341<br>7,045  | 07/2021<br>-<br>-<br>-<br>-  | 07/2021<br>-<br>-<br>-<br>-  | 07/2021<br>-<br>-<br>-<br>-  | <b>+5,296</b><br>+639<br>+4,656  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses   | <b>3,090</b><br>701<br>2,389<br>3,174  | <b>3,361</b><br>630<br>2,731<br>3,532  | <b>4,660</b><br>962<br>3,697<br>2,369  | <b>4,240</b><br>883<br>3,356<br>2,359  | <b>8,387</b><br>1,341<br>7,045<br>8,474   | 07/2021<br>-<br>-<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-  | +5,296<br>+639<br>+4,656<br>+5,300   |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit   | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b>  | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b>  | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b>  | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b>  | <b>8,387</b><br>1,341<br>7,045<br>8,474<br><b>(1,428)</b>   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance  | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17  | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)  | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b><br>24  | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17  | <b>8,387</b><br>1,341<br>7,045<br>8,474<br><b>(1,428)</b><br>22   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-  | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit  | 3,090<br>701<br>2,389<br>3,174<br>(784)<br>17<br>(767)   | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b>  | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b><br>24<br><b>1,353</b>  | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b>  | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                                    | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                               | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)   |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance   | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)   | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61  | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b><br>24<br><b>1,353</b><br>(1)   | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)   | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                          | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                               | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                               | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0   |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes   | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)  | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>(810)<br>61<br>(749)  | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352   | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014  | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                     | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-                | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes<br>Total Income Taxes   | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)  | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>(810)<br>61<br>(749)  | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352   | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129   | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-      | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-           | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-           | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes<br>Total Income Taxes<br>NP Belonging to Non-Controlling SHs  | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)<br>14  | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61<br>(749)<br>4  | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b><br>24<br><b>1,353</b><br>(1)<br>1,352<br>10  | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129   | <b>8,387</b><br>1,341<br>7,045<br>8,474<br>( <b>1,428</b> )<br>22<br>( <b>1,405</b> )<br>(0)<br>(1,405)<br>21   | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-      | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes<br>Total Income Taxes<br>NP Belonging to Non-Controlling SHs<br>Profit Attributable to Owners of Parent   | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)<br>14<br>-<br><b>(782)</b>                                       | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61<br>(749)<br>4<br>-<br><b>(753)</b>                       | <b>4,660</b><br>962<br>3,697<br>2,369<br><b>1,328</b><br>24<br><b>1,353</b><br>(1)<br>1,352<br>10<br>-<br><b>1,341</b>   | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129<br>-<br><b>885</b>  | <b>8,387</b><br>1,341<br>7,045<br>8,474<br>( <b>1,428</b> )<br>22<br>( <b>1,405</b> )<br>(0)<br>(1,405)<br>21<br>-<br>( <b>1,427</b> )                  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes<br>Total Income Taxes<br>NP Belonging to Non-Controlling SHs<br>Profit Attributable to Owners of Parent<br>Sales YoY  | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)<br>14<br>-<br><b>(782)</b>                                       | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61<br>(749)<br>4<br>-<br><b>(753)</b>                       | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>1,341<br>+73.9%   | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129<br>-<br><b>885</b><br>+59.2%                              | <b>8,387</b><br>1,341<br>7,045<br>8,474<br><b>(1,428)</b><br>22<br><b>(1,405)</b><br>(0)<br>(1,405)<br>21<br>-<br><b>(1,427)</b>                        | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6  |
| Sales<br>Cost of Sales<br>Gross Profit<br>SG&A Expenses<br>Operating Profit<br>Non Operating Balance<br>Recurring Profit<br>Extraordinary Balance<br>Profit before Income Taxes<br>Total Income Taxes<br>NP Belonging to Non-Controlling SHs<br>Profit Attributable to Owners of Parent<br>Sales YoY<br>Operating Profit YoY  | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)<br>14<br>-<br><b>(782)</b>                                       | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61<br>(749)<br>4<br>-<br><b>(753)</b>                       | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>1,341<br>+73.9%<br>+692.0%  | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129<br>-<br><b>885</b><br>+59.2%<br>+43.1%                    | <b>8,387</b><br>1,341<br>7,045<br>8,474<br><b>(1,428)</b><br>22<br><b>(1,405)</b><br>(0)<br>(1,405)<br>21<br>-<br><b>(1,427)</b>                        | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6  |
| Sales   Cost of Sales   Gross Profit   SG&A Expenses   Operating Profit   Non Operating Balance   Recurring Profit   Extraordinary Balance   Profit before Income Taxes   Total Income Taxes   NP Belonging to Non-Controlling SHs   Profit Attributable to Owners of Parent   Sales YoY   Operating Profit YoY   Recurring Profit YoY  | <b>3,090</b><br>701<br>2,389<br>3,174<br><b>(784)</b><br>17<br><b>(767)</b><br>(0)<br>(768)<br>14<br>-<br><b>(782)</b>                                       | <b>3,361</b><br>630<br>2,731<br>3,532<br><b>(800)</b><br>(10)<br><b>(810)</b><br>61<br>(749)<br>4<br>-<br><b>(753)</b>                       | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>1,341<br>+73.9%<br>+692.0%<br>+645.9%                                       | <b>4,240</b><br>883<br>3,356<br>2,359<br><b>997</b><br>17<br><b>1,014</b><br>(0)<br>1,014<br>129<br>-<br><b>885</b><br>+59.2%<br>+43.1%<br>+43.8%          | <b>8,387</b><br>1,341<br>7,045<br>8,474<br><b>(1,428)</b><br>22<br><b>(1,405)</b><br>(0)<br>(1,405)<br>21<br>-<br><b>(1,427)</b>                        | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6  |
| Sales   Cost of Sales   Gross Profit   SG&A Expenses   Operating Profit   Non Operating Balance   Recurring Profit   Extraordinary Balance   Profit before Income Taxes   Total Income Taxes   NP Belonging to Non-Controlling SHs   Profit Attributable to Owners of Parent   Sales YoY   Operating Profit YoY   Recurring Profit YoY   Profit Attributable to Owners of Parent YoY  | <b>3,090</b><br>701<br>2,389<br>3,174<br>(784)<br>17<br>(787)<br>(0)<br>(768)<br>14<br>-<br>(782)<br>+20.0%<br>-<br>-  | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>(810)<br>61<br>(749)<br>4<br>-<br>(753)<br>+28.7%<br>-<br>-                               | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>-<br>1,341<br>+73.9%<br>+692.0%<br>+645.9%<br>+673.1%                       | 4,240<br>883<br>3,356<br>2,359<br>997<br>17<br>1,014<br>(0)<br>1,014<br>129<br>-<br>885<br>+59.2%<br>+43.1%<br>+43.8%<br>+54.6%                            | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)<br>21<br>-<br>(1,427)<br>+171.4%<br>-<br>-                               | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6<br>-<br>(644)<br>-<br>-<br>-<br>-<br>-<br>-<br>-                             |
| Sales   Cost of Sales   Gross Profit   SG&A Expenses   Operating Profit   Non Operating Balance   Recurring Profit   Extraordinary Balance   Profit before Income Taxes   Total Income Taxes   NP Belonging to Non-Controlling SHs   Profit Attributable to Owners of Parent   Sales YoY   Operating Profit YoY   Recurring Profit YoY   Profit Attributable to Owners of Parent YoY   Gross Profit Margin  | 3,090<br>701<br>2,389<br>3,174<br>(784)<br>17<br>(784)<br>(0)<br>(768)<br>14<br>-<br>(782)<br>+20.0%<br>-<br>-<br>-<br>-<br>-<br>77.3%                       | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>61<br>(749)<br>4<br>-<br>(753)<br>+28.7%<br>-<br>-<br>81.3%                               | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>-<br>1,341<br>+73.9%<br>+692.0%<br>+645.9%<br>+645.9%<br>+673.1%            | 4,240<br>883<br>3,356<br>2,359<br>997<br>17<br>1,014<br>(0)<br>1,014<br>129<br>-<br>885<br>+59.2%<br>+43.1%<br>+43.8%<br>+54.6%                            | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)<br>21<br>-<br>(1,427)<br>+171.4%<br>-<br>-<br>84.0%                      | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6<br>-<br>(644)<br>-<br>-<br>-<br>+6.7%  |
| Sales   Cost of Sales   Gross Profit   SG&A Expenses   Operating Profit   Non Operating Balance   Recurring Profit   Extraordinary Balance   Profit before Income Taxes   Total Income Taxes   NP Belonging to Non-Controlling SHs   Profit Attributable to Owners of Parent   Sales YoY   Operating Profit YoY   Recurring Profit YoY   Profit Attributable to Owners of Parent YoY   Gross Profit Margin   Sales to SG&A Expenses Ratio                           | 3,090<br>701<br>2,389<br>3,174<br>(784)<br>17<br>(787)<br>(0)<br>(768)<br>14<br>-<br>(782)<br>+20.0%<br>-<br>-<br>-<br>-<br>-<br>777.3%<br>102.7%            | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>(810)<br>61<br>(749)<br>4<br>-<br>(753)<br>+28.7%<br>-<br>-<br>81.3%<br>105.1%            | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>-<br>1,341<br>+73.9%<br>+692.0%<br>+645.9%<br>+645.9%<br>+645.9%<br>+673.1% | 4,240<br>883<br>3,356<br>2,359<br>997<br>17<br>1,014<br>(0)<br>1,014<br>129<br>-<br>885<br>+59.2%<br>+43.1%<br>+43.8%<br>+54.6%<br>79.2%<br>55.6%          | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)<br>21<br>-<br>(1,427)<br>+171.4%<br>-<br>-<br>84.0%<br>101.0%            | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021  | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6<br>-<br>(644)<br>-<br>-<br>-<br>-<br>-<br>-<br>+6.7%<br>(1.7%)               |
| Sales   Cost of Sales   Gross Profit   SG&A Expenses   Operating Profit   Non Operating Balance   Recurring Profit   Extraordinary Balance   Profit before Income Taxes   Total Income Taxes   NP Belonging to Non-Controlling SHs   Profit Attributable to Owners of Parent   Sales YoY   Operating Profit YoY   Recurring Profit YoY   Profit Attributable to Owners of Parent YoY   Gross Profit Margin   Sales to SG&A Expenses Ratio   Operating Profit Margin | 3,090<br>701<br>2,389<br>3,174<br>(784)<br>17<br>(787)<br>(0)<br>(768)<br>14<br>-<br>(782)<br>+20.0%<br>-<br>-<br>-<br>-<br>-<br>777.3%<br>102.7%<br>(25.4%) | 3,361<br>630<br>2,731<br>3,532<br>(800)<br>(10)<br>(810)<br>61<br>(749)<br>4<br>-<br>(753)<br>+28.7%<br>-<br>-<br>81.3%<br>105.1%<br>(23.8%) | 4,660<br>962<br>3,697<br>2,369<br>1,328<br>24<br>1,353<br>(1)<br>1,352<br>10<br>-<br>-<br>1,341<br>+73.9%<br>+692.0%<br>+645.9%<br>+645.9%<br>+645.9%<br>+673.1% | 4,240<br>883<br>3,356<br>2,359<br>997<br>17<br>1,014<br>(0)<br>1,014<br>129<br>-<br>885<br>+59.2%<br>+43.1%<br>+43.8%<br>+54.6%<br>79.2%<br>55.6%<br>23.5% | 8,387<br>1,341<br>7,045<br>8,474<br>(1,428)<br>22<br>(1,405)<br>(0)<br>(1,405)<br>21<br>-<br>(1,427)<br>+171.4%<br>-<br>-<br>84.0%<br>101.0%<br>(17.0%) | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 07/2021  | 07/2021<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | +5,296<br>+639<br>+4,656<br>+5,300<br>(643)<br>+5<br>(638)<br>+0<br>(637)<br>+6<br>-<br>-<br>(644)<br>-<br>-<br>-<br>-<br>-<br>-<br>+6.7%<br>(1.7%)<br>+8.4% |

Source: Company Data, WRJ Calculation

## Segmented Information (Cumulative / Quarterly)

| Segmented Information           | Cons.Act | Cons.Act  | Cons.Act | Cons. Act | Cons.Act    | Cons.Act | Cons.Act | Cons.Act |             |
|---------------------------------|----------|-----------|----------|-----------|-------------|----------|----------|----------|-------------|
|                                 | Q1       | Q1 to Q2  | Q1 to Q3 | Q1 to Q4  | Q1          | Q1 to Q2 | Q1 to Q3 | Q1 to Q4 | YoY         |
| (Million Yen)                   | 07/2020  | 07/2020   | 07/2020  | 07/2020   | 07/2021     | 07/2021  | 07/2021  | 07/2021  | Net Chg.    |
| Functional Ingredients Business | 495      | 1,007     | 1,898    | 2,575     | 460         | -        | -        | -        | (35)        |
| Mail-order Business             | 2,488    | 5,329     | 9,045    | 12,591    | 7,922       | -        | -        | -        | +5,434      |
| Biomedical Business             | 106      | 115       | 168      | 186       | 4           | -        | -        | -        | (102)       |
| Sales                           | 3,090    | 6,452     | 11,112   | 15,353    | 8,387       | -        | -        | -        | +5,296      |
| Functional Ingredients Business | 149      | 284       | 610      | 799       | 106         | -        | -        | -        | (43)        |
| Mail-order Business             | (871)    | (1,576)   | (416)    | 573       | (1,339)     | -        | -        | -        | (467)       |
| Biomedical Business             | 66       | (8)       | (14)     | (45)      | (44)        | -        | -        | -        | (111)       |
| Segment Profit                  | (654)    | (1,300)   | 179      | 1,327     | (1,277)     | -        | -        | -        | (622)       |
| Adjustments                     | (129)    | (284)     | (436)    | (587)     | (151)       | -        | -        | -        | (21)        |
| Operating Profit                | (784)    | (1,585)   | (257)    | 740       | (1,428)     | -        | -        | -        | (643)       |
| Functional Ingredients Business | 30.1%    | 28.3%     | 32.2%    | 31.0%     | 23.0%       | -        | -        | -        | (7.1%)      |
| Mail-order Business             | (35.0%)  | (29.6%)   | (4.6%)   | 4.6%      | (16.9%)     | -        | -        | -        | +18.1%      |
| Biomedical Business             | 62.7%    | (7.7%)    | (8.8%)   | (24.2%)   | (1,032.4%)  | -        | -        | -        | (1,095.1%)  |
| Segment Profit Marign           | (21.2%)  | (20.2%)   | 1.6%     | 8.6%      | (15.2%)     | -        | -        | -        | +6.0%       |
| Segmented Information           | Cons.Act | Cons.Act  | Cons.Act | Cons. Act | Cons.Act    | Cons.Act | Cons.Act | Cons.Act |             |
|                                 | Q1       | Q2        | Q3       | Q4        | Q1          | Q2       | Q3       | Q4       | YoY         |
| (Million Yen)                   | 07/2020  | 07/2020   | 07/2020  | 07/2020   | 07/2021     | 07/2021  | 07/2021  | 07/2021  | Net Chg.    |
| Functional Ingredients Business | 495      | 511       | 891      | 676       | 460         | -        | -        | -        | (35)        |
| Mail-order Business             | 2,488    | 2,841     | 3,716    | 3,545     | 7,922       | -        | -        | -        | +5,434      |
| Biomedical Business             | 106      | 8         | 52       | 18        | 4           | -        | -        | -        | (102)       |
| Sales                           | 3,090    | 3,361     | 4,660    | 4,240     | 8,387       | -        | -        | -        | +5,296      |
| Functional Ingredients Business | 149      | 135       | 325      | 189       | 106         | -        | -        | -        | (43)        |
| Mail-order Business             | (871)    | (705)     | 1,159    | 990       | (1,339)     | -        | -        | -        | (467)       |
| Biomedical Business             | 66       | (75)      | (5)      | (30)      | (44)        | -        | -        | -        | (111)       |
| Segment Profit                  | (654)    | (645)     | 1,479    | 1,148     | (1,277)     | -        | -        | -        | (622)       |
| Adjustments                     | (129)    | (155)     | (151)    | (151)     | (151)       | -        | -        | -        | (21)        |
| Operating Profit                | (784)    | (800)     | 1,328    | 997       | (1,428)     | -        | -        | -        | (643)       |
| Functional Ingredients Business | 30.1%    | 26.4%     | 36.5%    | 27.9%     | 23.0%       | -        | -        | -        | (7.1%)      |
| Mail-order Business             | (35.0%)  | (24.8%)   | 31.2%    | 27.9%     | (16.9%)     | -        | -        | -        | +18.1%      |
| Discourse Real Development      | CO 70/   | (040 40/) | (11 10/) | (166.3%)  | (1,032.4%)  | _        |          | _        | (1,095.1%)  |
| Biomedical Business             | 62.7%    | (842.1%)  | (11.1%)  | (100.3%)  | (1,032.470) |          |          |          | (1,055.170) |

Source: Company Data, WRJ Calculation

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## Balance Sheet (Quarterly)

| Balance Sheet                              | Cons.Act |          |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|  | Q1       | Q2       | Q3       | Q4       | Q1       | Q2       | Q3       | Q4       | YoY      |
| (Million Yen)                              | 07/2020  | 07/2020  | 07/2020  | 07/2020  | 07/2021  | 07/2021  | 07/2021  | 07/2021  | Net Chg. |
| Cash and Deposit                           | 3,574    | 2,270    | 2,653    | 3,282    | 5,444    | -        | -        | -        | +1,870   |
| Notes and Accounts Receivable              | 1,715    | 1,663    | 2,466    | 2,238    | 4,217    | -        | -        |          | +2,502   |
| Merchandise and Finished Goods             | 985      | 1,098    | 1,383    | 1,582    | 1,599    | -        | -        |          | +614     |
| Other                                      | 412      | 485      | 397      | 333      | 556      | -        | -        |          | +144     |
| Current Assets                             | 6,687    | 5,517    | 6,900    | 7,437    | 11,818   | -        | -        |          | +5,131   |
| Tangible Assets                            | 1,435    | 1,503    | 1,610    | 1,768    | 1,755    | -        | -        | -        | +319     |
| Intangible Assets                          | 228      | 218      | 210      | 198      | 222      | -        | -        |          | (5)      |
| Investments and Other Assets               | 659      | 618      | 611      | 691      | 702      | -        | -        | -        | +42      |
| Fixed Assets                               | 2,323    | 2,340    | 2,432    | 2,659    | 2,680    | -        | -        |          | +356     |
| Total Assets                               | 9,011    | 7,858    | 9,333    | 10,096   | 14,499   | -        | -        | -        | +5,488   |
| Accounts Payable, etc.                     | 313      | 410      | 537      | 449      | 711      | -        | -        | -        | +398     |
| Short-term Borrowings                      | -        | -        | -        | -        | 2,500    | -        | -        |          | +2,500   |
| Current Portion of Long-term Loans Payable | 1,032    | 1,002    | 1,272    | 1,275    | 1,259    | -        | -        |          | +226     |
| Other                                      | 2,277    | 2,148    | 972      | 1,112    | 4,551    | -        | -        |          | +2,273   |
| Current Liabilities                        | 3,623    | 3,561    | 2,782    | 2,837    | 9,022    | -        | -        |          | +5,399   |
| Long-term Borrowings                       | 1,809    | 1,573    | 2,488    | 2,302    | 2,095    | -        | -        |          | +285     |
| Other                                      | 44       | 42       | 41       | 48       | 46       | -        | -        |          | +2       |
| Fixed Liabilities                          | 1,853    | 1,616    | 2,529    | 2,350    | 2,141    | -        | -        |          | +288     |
| Total Liabilities                          | 5,476    | 5,178    | 5,312    | 5,188    | 11,163   | -        | -        |          | +5,687   |
| Shareholders' Equity                       | 3,519    | 2,666    | 4,008    | 4,895    | 3,324    | -        | -        |          | (194)    |
| Other                                      | 14       | 13       | 11       | 12       | 10       | -        | -        |          | (4)      |
| Net Assets                                 | 3,534    | 2,679    | 4,020    | 4,907    | 3,335    | -        | -        |          | (199)    |
| Total Liabilities and Net Assets           | 9,011    | 7,858    | 9,333    | 10,096   | 14,499   | -        | -        |          | +5,488   |
| Equity Capital                             | 3,531    | 2,676    | 4,017    | 4,904    | 3,332    | -        | -        | -        | (199)    |
| Interest Bearing Debt                      | 2,841    | 2,576    | 3,760    | 3,578    | 5,854    | -        | -        |          | +3,012   |
| Net Debt                                   | (732)    | 305      | 1,106    | 296      | 409      | -        | -        | · · ·    | +1,142   |
| Equity Ratio                               | 39.2%    | 34.1%    | 43.0%    | 48.6%    | 23.0%    | -        | -        | -        | -        |
| Net Debt Equity Ratio                      | (20.7%)  | 11.4%    | 27.5%    | 6.0%     | 12.3%    | -        | -        | -        | -        |
| ROE (12 months)                            | 2.8%     | (25.3%)  | 9.8%     | 15.0%    | 1.4%     | -        | -        | -        | -        |
| ROA (12 months)                            | 2.6%     | (8.8%)   | 5.6%     | 8.4%     | 1.3%     | -        | -        | <u> </u> | -        |
| Quick Ratio                                | 146%     | 110%     | 184%     | 195%     | 107%     | -        | -        | -        | -        |
| Current Ratio                              | 185%     | 155%     | 248%     | 262%     | 131%     | -        | -        | <u> </u> | -        |

Source: Company Data, WRJ Calculation

### Cash Flow Statement (Cumulative / Quarterly)

| Cash Flow Statement                         | Cons.Act |          |
|---|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|   | Q1       | Q1 to Q2 | Q1 to Q3 | Q1 to Q4 | Q1       | Q1 to Q2 | Q1 to Q3 | Q1 to Q4 | YoY      |
| (Million Yen)                               | 07/2020  | 07/2020  | 07/2020  | 07/2020  | 07/2021  | 07/2021  | 07/2021  | 07/2021  | Net Chg. |
| Operating Cash Flow                         | -        | (983)    | -        | (547)    | -        | -        | -        | -        | -        |
| Investing Cash Flow                         | -        | (535)    | -        | (860)    | -        | -        | -        |          | -        |
| Operating Cash Flow and Investing Cash Flow | -        | (1,518)  | -        | (1,407)  | -        | -        | -        |          | -        |
| Financing Cash Flow                         | -        | (529)    | -        | 375      | -        | -        | -        |          | -        |

Source: Company Data, WRJ Calculation

#### Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage, etc.

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